

## Asian Development Bank

## Pakistan Resident Mission

2 February 2015

Mr. Muhammad Saleem Sethi Secretary, Economic Affairs Division Government of Pakistan Islamabad

Dear Mr. Sethi,

#### Subject: Subject: Quarterly Portfolio Performance Review – Fourth Quarter 2014

Please refer to our letter of 15 January 2015. We are sending the background paper of portfolio review as attached. We will refer to this document while having discussions with the federal, provincial governments and agencies.

Best regards,

Yours sincerely. Werner Liepach **Country Director** 

CC;

Secretary Ministry of Communications, Islamabad Secretary Ministry of Water and Power, Islamabad Secretary BISP, Islamabad Chairman, National Highway Authority, Islamabad Additional Secretary, Economic Affairs Division, Islamabad ACS, Planning and Development Department, Khyber Pakthunkhwa Chairman, Planning and Development Board, Punjab ACS, Planning and Development Department, Sindh, Karachi Managing Director, NTDC, Lahore Managing Director, PEPCO, Lahore Project Director REDSIP, Khyber Pakhtunkhwa, Peshawar Project Director REDSIP, Punjab, Lahore Project Director FERP NHA, Islamabad Project Director FERP, Works and Services, Hyderabad Project Directors/PMO Barrages, Irrigation Department Punjab, Lahore Project Directors IESCO, GEPCO, LESCO, HESCO, FESCO, MEPCO, QESCO, PESCO Project Director, Jamshoro Power Project Program Support Unit, SCIIP, Karachi

Attached: Background Paper



# Asian Development Bank

## Pakistan Resident Mission

2 February 2015

Mr. Muhammad Saleem Sethi Secretary, Economic Affairs Division Government of Pakistan Islamabad

Dear Mr. Sethi,

#### Subject: Quarterly Portfolio Performance Review (QPPR) for Quarter – IV 2014

Please refer to our letter of 26 January 2015 regarding Quarterly Portfolio Performance Review (QPPR)-IV Mission. Due to the visit of Director General CWRD, ADB to Pakistan from 10-12 February 2015, the Mission schedule is slightly revised as attached. We request to please circulate to concerned ministries and agencies.

We are sorry for the inconvenience.

Best regards,

Yours sincerely, ner Liebac Country Director

cc;

Secretary Ministry of Communications, Islamabad Secretary Ministry of Water and Power, Islamabad Secretary BISP, Islamabad Chairman, National Highway Authority, Islamabad Additional Secretary, Economic Affairs Division, Islamabad ACS, Planning and Development Department, Khyber Pakthunkhwa Chairman, Planning and Development Board, Punjab ACS, Planning and Development Department, Sindh, Karachi Managing Director, NTDC, Lahore Managing Director, PEPCO, Lahore Joint Secretary, Economic Affairs Division, Islamabad GM (ADB), NHA, Islamabad Deputy Secretary ADB, Economic Affairs Division, Islamabad Project Director REDSIP, Khyber Pakhtunkhwa, Peshawar Project Director REDSIP, Punjab, Lahore Project Director FERP NHA, Islamabad Project Director FERP, Works and Services, Hyderabad Project Directors/PMO Barrages, irrigation Department Punjab, Lahore Project Directors IESCO, GEPCO, LESCO, HESCO, FESCO, MEPCO, QESCO, PESCO Project Director, Jamshoro Power Project Program Support Unit, SCIIP, Karachi

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#### QPPR-IV 2014 Mission's Schedule

| Date   | Time          | Meeting   |
|--------|---------------|---|
| 4 Feb  | 1000-1100 hrs | Kick-off meeting at EAD, Islamabad  |
| 4 Feb  | 1100-1230 hrs | PEDO Khyber Pakhtunkhwa (at EAD, Islamabad)                                       |
| 5 Feb  | 1900-2100 hrs | Travel to Karachi   |
| 6 Feb  | 1000-1200 hrs | ACS, Planning and Development Department, Karachi (at Sindh Secretariat, Karachi) |
| 7 Feb  | 1100-1300 hrs | Visit Jamshoro Power Plant  |
| 7 Feb  | 1400-1600 hrs | Travel to Islamabad   |
| 9 Feb  | 1000-1200 hrs | Ministry of Water and Power, Islamabad  |
| 9 Feb  | 1430-1530 hrs | Benazir Income Support Program, Islamabad   |
| 12 Feb | 1330-1830 hrs | Travel to Lahore  |
| 13 Feb | 0930-1100 hrs | Chairman, Planning and Development Board, Lahore (at Pⅅ Lahore)                   |
| 13 Feb | 1130-1300 hrs | PEPCO, NTDC, DISCOs, GENCO (at WAPDA House Lahore)                                |
| 13 Feb | 1400-1900 hrs | Travel to Islamabad   |
| 24 Feb | 1400-1600 hrs | NHA (at NHA Head Office Islamabad)  |
| 25 Feb | 1000-1200 hrs | Wrap up with EAD  |



February 2015

Pakistan Quarterly Portfolio Performance Review Fourth Quarter 2014

Asian Development Bank

#### CURRENCY EQUIVALENTS

(31December 2014) Currency Unit – Pakistan rupee PR 1.00 = \$0.00989854 \$1.00 = PRs 101.025

#### **ABBREVIATIONS**

| ADB<br>ADF<br>AGP<br>CPRM<br>DISCOS<br>EAD<br>ED<br>FY<br>GoKP<br>GoPb<br>GoS<br>IA<br>ICB<br>LAR<br>LARP<br>MoC<br>MFF<br>NCB<br>NHA<br>NTDC<br>OCR<br>PEPCO<br>PFR<br>PIU<br>PMU<br>PRM<br>PRS<br>PSU<br>QPPR<br>TA | Asian Development Bank<br>Asian Development Fund<br>Auditor General of Pakistan<br>country portfolio review mission<br>distribution companies<br>Economic Affairs Department<br>Energy Department<br>fiscal year<br>Government of Khyber Pakhtunkhwa<br>Government of Punjab<br>Government of Sindh<br>implementing agency<br>international competitive bidding<br>land acquisition and resettlement<br>land acquisition and resettlement<br>land acquisition and resettlement plan<br>Ministry of Communications<br>multi-tranche financing facility<br>national competitive bidding<br>National Highway Authority<br>National Transmission and Despatch Company<br>ordinary capital resources<br>Pakistan Electric Power Company<br>periodic financing request<br>project implementation unit<br>project management unit<br>Pakistan Resident Mission<br>Pakistan rupees<br>project support unit<br>quarterly portfolio performance review<br>technical assistance |
|---|--|
| TA<br>W/A<br>W&SD   | technical assistance<br>withdrawal application<br>Works and Services Department  |
|   |  |

#### NOTES

- (i) The fiscal year (FY) of the Government ends on 30 June
- (ii) In this report, "\$" refers to US dollars

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|                             | PORTFOLIO PERFORMANCE<br>SECTOR OVERVIEW |

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- 6. ACTION PLAN CPR 2014

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#### Pakistan Quarterly Portfolio Performance Review Fourth Quarter 2014

#### I. INTRODUCTION

1. The Quarterly Portfolio Performance Review – Fourth Quarter 2014 (QPPR-IV) will be conducted during 4-24 February 2015 by Asian Development Bank (ADB) and the Government of Pakistan (the Government). It will be a joint review four months after the annual country portfolio review (CPR) that was concluded in October 2014. The QPPR-IV Mission (QPPR Mission) will review the status of the ADB-financed portfolio of loans and grants projects as of the quarter ended on 31 December 2014.

2. The Mission will (i) review the status of agreed actions of CPR 2014; (ii) examine the country portfolio performance as measured by key indicators; (iii) assess the latest project outputs achieved under the active portfolio; (iv) review progress in achieving disbursement and contract awards target; and (iv) review the status of project specific agreed actions. This background paper is prepared by the Mission and will form the basis for discussion with the Government, and executing and implementing agencies. The Mission will present the findings in the wrap-up meeting with Secretary EAD, followed by submitting an Aide Memoire.

#### II. PORTFOLIO OVERVIEW

3. The Pakistan active public sector loan portfolio amounts to \$5.51 billion as of 31 December 2014, including 35 active loans for 24 projects and 1 policy based lending. There are 21 active technical assistance (TA) projects amounting to \$20.15 million, including 10 TAs approved in 2014 for \$8.6 million. The portfolio does not have any grant financed projects. Of the 24 active investment projects, 16 projects (\$4.3 billion) were ongoing, 6 projects (\$776 million) were requiring signing or/and effectiveness and, 2 projects (\$69.1 million) that were competed on 30 June 2014, required closure of loan accounts by October 2014, however still not closed.

4. In 2014, 2 loan financed projects amounting to \$201.1 million were closed while 7 new projects of \$976 million were approved, in addition to one policy based lending in energy sector amounting to \$400 million. During the year, the yearly disbursement was more than \$850 million which is the highest achievement since 2009. In addition, the TA portfolio steadily increased from 15 projects (\$15.2 million) in 2013 to 21 (\$20.1 million) in 2014.

5. In 2014, overall, there was good progress in expanding the portfolio from \$4.49 billion in 2013 to \$5.51 billion by the end of 2014, including resumption of policy based lending. With the anticipated new approvals of more than a billion dollars per year as indicated in the Country Operations Business Plan (COBP) 20015-2017 in the next three years, and phased closure of ongoing loans, the active portfolio size will remain above \$5 billion. On the other hand, time over run in large contracts completion and respective loan period, construction and contract management, audit compliance and loan account closures remain a challenge.

6. The Energy Sector now comprises half of the Pakistan's active portfolio and is likely to grow in the coming years. The remaining portfolio consists of Transport (16%), Agriculture and Natural Resources (13%), Multi-sector (emergency project, 11%), Health and Social Protection (7%), and Water and other urban infrastructure and services (2%).

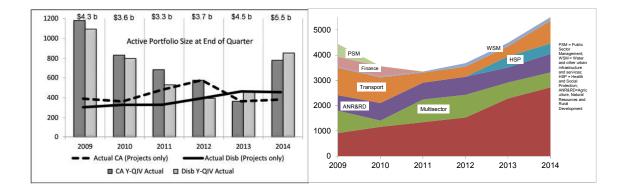
7. In terms of lending modality, the multi-tranche financing facility (MFF) accounts for 51% of the active portfolio, while the remainder comprised project loans (42%) and a policy based lending (7%). About \$1,460 million (27%) of the loan portfolio is financed from the Asian Development Fund (ADF) while the rest \$4.05 billion (73%) comes from ADB's Ordinary Capital Resources (OCR).

8. The average age of the ongoing project portfolio<sup>1</sup> is 3.7 years with an average projected implementation period of 5.5 years and the contract award commitments and disbursements stand at \$2.07 billion and \$1.42 billion respectively, representing 49% and 34% of the net loan amount of \$4.2 billion. The active loan portfolio (\$5.51 billion) including newly approved projects will phase out in 2024 (unless extended) as; 2015 (\$1.6 billion), 2016 (\$756 million), 2017 (\$1.1 billion), 2018 (\$327 million), 2019 (\$1.5 billion) and 2020-2024 (\$236 million).<sup>2</sup>

9. **Fourth Quarter Historic Trend**: The following figure shows a time series comparison of contract awards/disbursements (CAD) achievements till the fourth quarter in a year. During the same period, the size of active portfolio decreased, from about \$4.3 billion<sup>3</sup> in 2009 to \$3.7 billion in 2012 due to decrease in policy based lending; in 2013 and 2014, the portfolio grew due to large volume of approvals especially in Energy Sector (\$1.7 billion) and resumption of policy based lending.

10. The disbursements since 2009, after falling for three years has regained significantly in 2014. The project based disbursements, remaining on average at less than \$350 million in 2009-2012, exceeded \$450 million in 2013-2104. However, looking at the portfolio excluding program lending, contract awards moved upwards during 2011-2012 (due to awards in Flood Emergency Reconstruction Project) however reduced again in 2013-2014 and maintaining at less than \$400 million a year.

11. The following figure shows historic sector growth in the last 5 years at the end of fourth quarter each year. The Energy sector increased from about \$900 million in 2009 to more than \$2.7 billion in 2014. There is a stable volume of portfolio in Agriculture, Natural Resources and Rural Development sector (ANR) amounting to \$600-700 million per year, while rest of the sectors show a mix trend.



#### Figure-1: Achievements and Sector Growth End of Quarter - IV (2009-2014)

<sup>&</sup>lt;sup>1</sup> Excluding (i) new loans approved in 2014 which are not signed or reached effectiveness as of 31 December 2014; (ii) loans still active and only requiring accounts closure as of 31 December 2014; (iii) loans which are support component of MFFs or technical assistance loan (with smaller amount and large implementation period); and (iv) policy based lending

<sup>&</sup>lt;sup>2</sup> Includes 4 months of winding up period after loan closing for loan account closure

<sup>&</sup>lt;sup>3</sup> Net Amount at the end of quarter

12. **Changes till Quarter IV 2014:** During the second quarter of 2014, loans were approved amounting to \$0.79 billion. The project based disbursement gradually increased from \$79 million to \$154 million; likewise, the contract award increased linearly during the year from \$9.8 million in first quarter to \$193 million in the last quarter. Earlier during the year in February 2014, the portfolio review mission<sup>4</sup> assessed disbursement to reach about \$485 million (excluding policy based lending); however it fell short of target by \$30 million and instead concluded at \$455 million. In last two quarters, 2 loans required financial closure however could not be closed after lapse of their winding up period. The following table summarizes the key changes in the quarters during 2014.

| Description  |                      | Unit   |                                 |                   | QTR               | -1                           |              | QTR-I         | I                    |                   | QTR-              |                              |                   | QTR-              | IV                           |
|--|----------------------|--|---------------------------------|-------------------|-------------------|------------------------------|--------------|---------------|----------------------|-------------------|-------------------|------------------------------|-------------------|-------------------|------------------------------|
| Active Loans<br>(as of end of quarter)   | No<br>No             | Projects<br>Program                                      | \$b<br>\$b                      | 26<br>-           | 17<br>-           | 4.29<br>-                    | 28<br>1      | 19<br>1       | 4.64<br>0.40         | 30<br>1           | 20<br>1           | 4.74<br>0.40                 | 34<br>1           | 24<br>1           | 5.11<br>0.40                 |
| Ongoing implementation<br>Awaiting Signing<br>Awaiting Effectiveness<br>Awaiting Fin. Closure<br>Accounts Closed | No<br>No<br>No<br>No | Projects<br>Projects<br>Projects<br>Projects<br>Projects | \$b<br>\$b<br>\$b<br>\$b<br>\$b | 21<br>1<br>4<br>2 | 14<br>1<br>2<br>2 | 2.79<br>0.16<br>1.34<br>0.20 | 22<br>2<br>4 | 15<br>2<br>2  | 3.17<br>0.40<br>1.07 | 21<br>4<br>3<br>2 | 14<br>3<br>1<br>2 | 3.23<br>0.54<br>0.89<br>0.07 | 25<br>5<br>2<br>2 | 16<br>5<br>1<br>2 | 4.30<br>0.60<br>0.14<br>0.07 |
| New Approvals (Projects)<br>New Approvals (Projects)   | No<br>No             | Projects<br>Program                                      | \$b<br>\$b                      |                   |                   |                              | 2<br>1       | 2<br>1        | 0.39<br>0.40         | 2                 | 1                 | 0.14                         | 4                 | 4                 | 0.44                         |
| Contract Awarded in Qtr.<br>With program<br>Without program Ioan<br>Disbursements in Qtr.                        |                      | \$m<br>\$m   | 1                               |                   | 9.80<br>9.80      |                              |              | 484.6<br>85.5 |                      |                   | 103.4<br>103.4    |                              |                   | 183.9<br>183.9    |                              |
| With program<br>Without program loan   |                      | \$m<br>\$m   |                                 |                   | 81.1<br>81.1      |                              |              | 492.6<br>93.4 |                      |                   | 138.3<br>138.3    |                              |                   | 142.7<br>142.7    |                              |

Table-1: Key Quarterly Portfolio Changes in 2014

#### III. PORTFOLIO PERFORMANCE

13. **Contract Award/Commitment and Disbursement Performance**: According to the e-ops project profiles (system records maintained by ADB) for the entire implementation period, \$573 million was the target for contract awards during the year at start of 2014 which was later revised to \$295 million. Simultaneously, during quarterly portfolio review in the first quarter of 2014, discussions were held with EAs on the likely achievement of targets. In parallel to e-ops, EAs agreed to award \$434 million.

14. Against the target of \$434 million, \$383 million was achieved; major underachievement was due to unsuccessful award of remaining contracts in Power Transmission Enhancement Investment Program Tranche III. Similarly, the project profiles for the entire implementation period recorded annual target of disbursement as \$519 million, which was later revised to \$436 million after review missions were carried out and discussions were held with EAs and ADB's project teams.

15. The EA's assessment at the start of year was \$485 million. As of last quarter 2014, \$455 million was disbursed in projects. The \$30 million shortfall in disbursements from the EA's annual assessment occurred in Energy Sector, Tranche I and II of Punjab Irrigated Agriculture Investment Program and Flood Emergency Reconstruction Project (FERP).

<sup>&</sup>lt;sup>4</sup> Fourth Quarter 2013 Quarterly Portfolio Review from 24 February to 5 March 2014

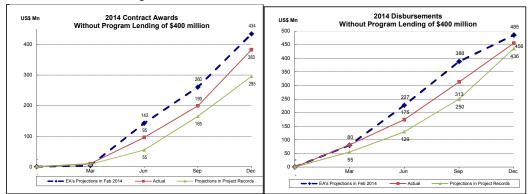


Figure 2: Contract Award and Disbursements in 2014

16. **Sector and EAs Performance:** The following table presents the sector achievements against the targets showing the contract awards and disbursements performance. The Energy Sector has achieved major contract awards however fell short of the EA's assessment. The disbursements generally follow the assessment at the year beginning, with some slippages across ANR, Energy and Multisector. The details are given in Appendix 1.

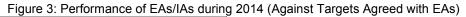
Table-2: Contract Award and Disbursements in Projects by Sector – 31 December 2014

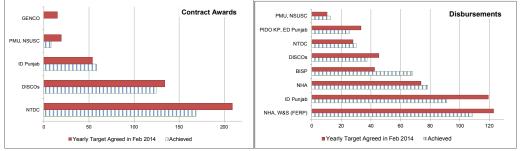
| Sectors   |          | <b>Contract Award</b> | \$m (2014)           |        | Disbursement | ts \$m (2014)        |
|-----------|----------|-----------------------|----------------------|--------|--------------|----------------------|
| _         | Yearly P | rojections            | Achieved till        | Yearly | Projections  | Achieved till        |
|           | e-ops    | By EAs                | Quarter – IV         | e-ops  | By EAs       | Quarter – IV         |
| A&NR      | 3        | 54                    | 58                   | 113    | 119          | 91                   |
| Energy    | 163      | 358                   | 293                  | 153    | 117          | 97                   |
| HSP       |          | 2                     | 18                   | 14     | 42           | 68                   |
| MS        | 66       |                       | 2                    | 72     | 123          | 108                  |
| Transport | 52       |                       | 3                    | 69     | 74           | 78                   |
| W&OMIS    | 11       | 19                    | 8                    | 15     | 10           | 13                   |
| Total     | 295      | 434                   | 383                  | 436    | 485          | 455                  |
|           |          | (129                  | %) e-ops   (88%) EAs |        | (10          | 4%) e-ops   (94%) EA |

A&NR = Agriculture and Natural Resources, MS = Multisector, W&OMIS = Water & Other Municipal Infrastructure & Services, HSP = Health and Social Protection

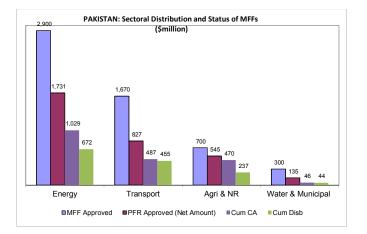
Note: This does not exclude policy based lending in Energy Sector amounting to \$400 million

17. The CAD targets and achievements by leading EAs are presented below. These agencies are National Transmission and Despatch Company (NTDC), power distribution companies (DISCOs), Punjab Irrigation departments (ID), National Highway Authority (NHA), Works and Services (W&S) Sindh, Benazir Income Support Program (BISP) and EA under Renewable Energy Development Sector Investment program. Major underachievement in contract awards occurred under NTDC. In disbursements, ID, DISCOs EAs under FERP and REDSIP achieved less than the assessment which was offset by disbursements under BISP through release of imprest advance.





18. The performance of each MFF, their remaining period till respective closure, or amount available, shows that it is highly unlikely that further tranches could be processed for new works. This is further confirmed under COBP 2015-17 which does not reflect tranche for new project under existing MFFs. Of all MFFs, ANR sector has mostly utilized the available facility amount while in all other sectors about half of the amount stands uncommitted. The Transport sector has recovered slightly with two new loans approved under MFFs in 2014 (\$327 million). As evident, most of the PFRs are processed in the Energy Sector; more than the volume of all other sector combined. Of all the EAs, DISCOs have performed better with \$765 million of net loan amount committed as of 31 December 2014 out of the financing facility of \$810 million.



#### Figure 4: MFF Performance as of 31 December 2014

#### IV. SECTOR OVERVIEW

19. **Energy:** There are 16 active loans for \$2,727.1 million, comprising 10 projects in the Energy sector. MFFs constitute 52%, project loans, 33%, and the program loans are 15% of the total energy sector portfolio. As of 31 December 2014, the ongoing portfolio size is \$2.4 billion. The investments in energy sector are for energy sector reforms, energy efficiency, power generation, power distribution and transmission enhancement and, renewable energy development. All projects are administered by federal government organizations except for the Jamshoro Power Generation Project, being implemented by GENCO Holding Company Limited, and one MFF tranche for renewable energy development, for which implementing agencies are from the provinces of Punjab and Khyber Pakhtunkhwa.

20. Of 13 ongoing loans, amounting to \$2.4 billion, the cumulative contract awards and disbursements are \$1.1 billion and \$746 million - about 45% and 30% of the net loan amount respectively. The details are given in Appendix 2 and the status of projects with major implementation challenges is presented below:

i. Energy Efficiency Investment Program Tranche I: The investment component closed in June 2014<sup>5</sup> with 30 million Compact Fluorescent Lamps (CFLs) procured and reached respective warehouse of the distribution companies. Of this, only 81% were distributed to the households, as some households no longer use incandescent fluorescent lamps for replacement. ADB gave no objection on 14 January 2015 to Ministry of Water and Power's to use the contingency plan for distributing the remaining 5.8 million CFLs by 31 March 2015.

 $<sup>^{\</sup>rm 5}$  Loan 2552-PAK MFF-Energy Efficiency Investment Program - Tranche I

- ii. At present, project closure is required including consideration of EA's request for an extension of the winding up period, to clear all outstanding payments and an extension on AFD portion of the loan by 31 March 2015. This will be discussed during the Mission.
- iii. The investment support component of the project<sup>6</sup> is totally in a stalled position. The long overdue commitment of fully establishing Program Management Office (PMO) has not been met which has delayed commencement of activities under the component. It was agreed during CPR 2014 that the loan could be closed or the government should establish the PMO at the latest by December 2014. The Mission will discuss with EAD on this issue.
- iv. **Renewable Energy Development Sector Investment Program Tranche I:** The project had been extended twice, last time until 30 June 2016. As of now, after lapse of 8 years since approval, implementation of Punjab component comprising 4 hydropower plants (HPPs) remains very slow particularly after initial delays and later during construction, as stated below.
- v. The physical progress on Deg Outfall and Chianwali HPPs is only 5% while Marala and Pakpattan HPPs have reached 28% progress. All four contracts in Punjab are with one contractor which is limiting contractor's ability to adhere to the construction schedule. An immediate concern on Marala and Pakpattan is the decision on contractor's request for changing manufacturer pending since more than a year. Given the slow progress in Punjab, it is likely that part of works will remain incomplete by 30 June 2016. The Mission will like to take up this issue in the meeting with Government of Punjab.
- vi. The KP component could not complete by December 2014 (as targeted during CRP 2014) and with current progress of 72% on Machai HPP and 75% on Ronolia HPP, it is expected that projects will complete by June 2015.
- vii. **Power Distribution Enhancement Investment Program (PDEIP):** The Tranche-I loan account was closed in January 2014 after a delay of about 18 months after completion. The CAD performance of Tranche II<sup>7</sup> shows \$132 million awarded of which \$100 million disbursed, against the loan amount of \$172 million. The project is rated as "Potential Problem" due to pending award of works and ensuing disbursements due to following reasons:
  - a. As a result of misprocurement for supply of 12 transformers, LESCO readvertised the package in December 2013 and opened the bids in February 2014. It took about 10 months to finalize bid evaluation, finally receiving ADB's approval in December 2014.
  - b. Substantial delays in implementation of sub-projects for construction of two new grid stations in LESCO due to delays in approval of design.
  - c. LESCO has historically shown lack of decision making, ownership, and management capacities. This, coupled with the frequent changes at staff at management level, has resulted in procurement delays.
  - d. FESCO's two contracts for supply of 20 transformers could not be signed due to stay in the court since long.

<sup>&</sup>lt;sup>6</sup> Loan 2553-PAK(SF) MFF-Energy Efficiency Investment Program - Tranche I

<sup>&</sup>lt;sup>7</sup> Tranche II (2727-PAK) MFF-Power Distribution Enhancement Investment Program -Tranche II

- viii. The Tranche-III<sup>8</sup> was approved in December 2012, signed after lapse of 9 months and became effective in December 2013. Initial start-up delays were offset by advance procurement actions by the project teams and in 2014, achieved \$114.5 million award of works (about half of the loan amount in half of the elapsed period since approval). So far, out of total 106 subprojects, contracts for 50 subprojects have been awarded. The project has to award remaining works and disburse by the end of 2016.
- ix. **Power Transmission Enhancement Investment Program (PTEIP)**: The implementation of Tranche-II<sup>9</sup> closed on 31 December 2014 after two six-monthly extensions since December 2013 to provide additional period for completion of remaining works. Upon closure, 9 of 10 subprojects have completed. The subproject at 500kV substation in Lahore is pending due to a legal dispute between the main contractor and the subcontractor and, the installation of telecommunications equipment at 220 kV grid stations at Toba Tek Singh and Okara is still on-going. The proposal for financing outstanding activities under Tranche III is currently under review. In parallel, the loan account should be closed as soon as winding up period is over.
- x. The Tranche-III<sup>10</sup> is continuously facing procurement challenges since approval in December 2011 due to delay in the bid evaluation process, issues with quality and accuracy of bid evaluation reports, leakage of confidential information, and representations from bidders. In 2014, major contracts were awarded amounting to \$167.8 million however the contracts have not yet reached effectiveness. The remaining contracts of about \$30 million are likely to be awarded in second or third quarter of 2015. None of the awarded contracts are expected to complete within the existing loan closing date of 30 June 2016. This is also critical from the closing date of MFF. The Mission will discuss the procurement and implementation milestones.

21. **Transport:** The transport portfolio comprises of 6 active projects amounting to \$1.27 billion including transport component of the Flood Emergency Reconstruction Project, amounting to \$374 million. Of this, MFFs account for 55% of the active transport portfolio, whereas the remaining are stand-alone projects. No major contracts were awarded in 2014 as in ongoing portfolio all works were already awarded. Of the three loans that were approved in 2014 (\$522 million), one<sup>11</sup> could be declared effective in November 2014. After closure of three loans in 2014 and early 2015, the sector will comprise of a very young portfolio, with construction beginning in 2015. The disbursement performance of the sector was significant with an achievement (\$186 million) which represent 40% of the project based disbursements in Pakistan portfolio; significant disbursements were achieved under FERP. Below is a brief description of the implementation status on different projects:

i. National Trade Corridor Highway Investment Program Tranche I (NTCHIP): The loan closing date was extended for 9 months, from 30 June 2014 to 31 March 2015. As of 31 December 2014, the physical progress has reached 98%, with main carriageway and interchanges completed and only ancillary works are in progress. Currently, there is no significant issue other than resolution of a dispute between contractor and NHA, wherein the dispute board decided in favour of the contractor's claim amounting to \$7.5 million. Of this, NHA paid a partial amount of \$3.1 million. ADB advised that if the dispute can be settled

<sup>&</sup>lt;sup>8</sup> Tranche III (2972-PAK) MFF: Power Distribution Enhancement Investment Program-Project III

<sup>&</sup>lt;sup>9</sup> Loan 2396 PAK MFF-Power Transmission Enhancement Investment Program Tranche II

<sup>&</sup>lt;sup>10</sup> Loan 2846 PAK Power Transmission Enhancement Investment Program Tranche III

<sup>&</sup>lt;sup>11</sup> Loan 3121-PAK MFF: National Trade Corridor Highway Investment Program Tranche II

before loan closing, the amount could be paid from the loan, avoiding unnecessary financial burden on NHA later.

- ii. National Highway Development Sector Investment Program Tranche II: The loan was closed on 31 December 2014 after extended twice for a cumulative period of 12 months. Both subprojects; Qilla Saifullah-Zhob road and Sukkur-Jacobabad road have completed. On the former, there is dispute between the contractor and NHA wherein the dispute board has decided in favour of the contractor. According to the contract, the dispute board's decision is binding on the parties and should be given immediate effect. ADB advised that if the dispute can be settled before loan closing, the amount could be paid from the loan, avoiding unnecessary financial burden on NHA later.
- iii. **Flood Emergency Reconstruction Project:** The loan was extended from 30 September 2014 to 25 May 2015 for completing the remaining works under the national highways component. As of 31 December 2014, the overall progress reached 79% against 90% of elapsed time. Of 19 awarded works, 7 projects have completed while rest are in progress; against the major rehabilitation and reconstruction works, 282 km (out of total 338 km) and 5 bridges have physically been completed. All remaining projects are expected to complete by or before the loan closing date, of which critical works are three major hill slides on Kohala-Muzaffarabad road.
- iv. On the other hand, the provincial road component performed well and all subprojects were completed by September 2014. The Mission will like to discuss the loan closure activities including surplus loan amount.
- v. **New Projects approved in 2014:** In 2014, 3 projects were approved for construction of expressway and national highway development, amounting to \$552 million as follows:
  - a. The National Highway Network Development in Baluchistan Project was approved on 27 June 2014 (\$195 million). The loan has not been signed since then. During the ADB's Transport sector mission in November 2014, it was observed that bid documents have considerably been delayed and it was now difficult to mobilize the consultant by June 2015. This will effect commencement of construction. The Mission would discuss the milestones for loan signing and effectiveness, and completing the recruitment of consultant and procurement.
  - b. The **Tranche II and III of NTCHIP** were approved in April and November 2014 respectively. The tranche II is in advance stage: two contracts or Hassanabdal Havelian Expressway (E35) were signed by the end of 2014 and work will commence soon. Under tranche III, the invitation for bid was issued on 25 November 2014, and it is expected that contract will be awarded in second quarter of 2015. The final LARP will be submitted in January 2015; as of late November 2014, 74% land compensation was completed.

22. **Agriculture, Natural Resources and Rural Development:** In the ANR sector, Ioan account of Sindh Coastal Community Development Project (\$29.8 million) was closed in January 2014. The active portfolio comprises of 9 Ioans for 6 projects amounting to \$948 million, including irrigation component of FERP (\$215.6 million). The sector performance on contract award and disbursement remained satisfactory. As of 31 December 2014, contract awards were \$58.4 million, whereas the disbursements stood at \$91.9 million.

- i. **Punjab Irrigated Agriculture Investment Program:** The Tranche I<sup>12</sup> is facing serious implementation issues and is currently rated as "Potential Problem". The performance of contractor on two subprojects, Balloki Barrage and Balloki & Okara distribution system, remained very poor despite various notices to correct issued to the contractors by Engineer and the EA. Similarly, completion of two other sub-projects, due to delayed award and commencement, falls beyond the already extended loan closing date of 30 September 2015. Finally, one contract has not been awarded yet (\$13 million). Other than time overrun, loan amount is insufficient to meet the cost increase in the project which has occurred due to exchange rate fluctuation and cancellation of loan amount in the past.
- ii. Currently, award of last contract, extension of time and additional financing depends on EA's decision on two non-performing contracts where notice period of improvement in performance has expired on 31 January 2015. Forecasting this, ADB has included additional financing in COBP 2015-17. The Mission will discuss with Government of Punjab and EAD on this challenge enabling ADB to decide on the Government's preliminary proposal for additional financing and extension of time.
- iii. The Tranche II (New Khanki Barrage) and Tranche III (Pak Pattan Canal and Sulaimanki Barrage) are progressing well. All civil works and consultancy contracts under Tranche II and III are awarded and work is in progress.
- iv. **New Projects approved in 2014:** In 2014, two stand-alone projects were approved; Trimmu and Panjnad Barrages Improvement Project<sup>13</sup> and FATA Water Resources Development Project<sup>14.</sup> The former is not yet effective while in later, loan is not signed as the PC-1 is still under approval process by CDWP. The Mission will discuss the start-up activities with EAD.

23. Water and other municipal infrastructure and services sector: There are two ongoing loans (\$95.4million) for two projects under MFF Sindh Cities Improvement Investment Program. The Tranche I completed in June 2014 and the account closure is overdue by four months now. The long overdue issue of appointment of new board has now been resolved. Similarly appointments on management and managerial positions have also been made except for the Management Director, and the Director Capital Works. The outstanding issues under the program are related to; (i) approval of Operational Support Fund (OSF) for 2014-15, and transfer of Rohri Landfill site in Tranche I; (ii) land acquisition payment for Shikarpur landfill site under Tranche I; (iii) revision in tariff schedule; (iv) revisions in service and management agreements (SAMA); and (v) long delays in procurement. The project rating is "Potential Problem" due to start-up delays and not achieving the yearly targets.

#### V. SUMMARY OF MISSION'S AGENDA

24. The following table presents the summary of proposed agenda of the Mission. The projects' details are presented in respective project summary sheets attached as Annexure I which present the status of agreements of last portfolio review and proposed actions (for discussion and confirmation).

<sup>&</sup>lt;sup>12</sup> Loan 2299-PAK MFF-Punjab Irrigated Agriculture Investment Program - Project 1

<sup>&</sup>lt;sup>13</sup> (Loan 3159-3160 for \$150 million) Trimmu and Panjnad Barrages Improvement Project

<sup>&</sup>lt;sup>14</sup> (Loan 3239-PAK for \$43 million) Federally Administered Tribal Areas Water Resources Development Project

| Sr. | Matter Requiring Attention   | Actions  |
|-----|--|--|
| No. |  |  |
| 1   | Critical Projects having significant<br>Implementation Challenges  |  |
|     | <ul> <li>MFF-Energy Efficiency Investment Program –<br/>Tranche 1 (Support Component)</li> <li>Power Transmission Enhancement Investment<br/>Program Tranche III</li> <li>Renewable Energy Development Sector<br/>Investment Program</li> <li>Punjab Irrigated Agriculture Investment Program<br/>Tranche I</li> </ul> | <ul> <li>Insignificant progress since long,<br/>with no improvement</li> <li>Delays in award of works and<br/>insufficient completion period</li> <li>Insufficient completion period and<br/>extremely slow progress</li> <li>Time and cost overruns and slow<br/>progress on two contracts</li> </ul> |
| 2   | <b>Delays in complying with Audit Requirements</b><br>Status of submission of annual audited project<br>financial statements, audit reports, and management<br>letter for FY 2013-14   | Review the status of audit reports in<br>the light of delayed submission or<br>non-submission by the deadline  |
| 3   | CAD Projections<br>for 2015 and Fiscal Year 2015-16  | Agree with EAs on the CAD projections and monitor during the entire calendar year  |
| 4   | <b>Project Specific Action Plan</b><br>Refer: Project Summary Sheets (Annexure)  | Review the status of agreements of last portfolio review and agree on next steps   |
| 5   | CPR Action Plan  | Review the status of implementation of the action plan   |
| 6   | Closure of Loan Accounts   | Review the refund of imprest<br>advance, submission of withdrawal<br>applications and closure of loan<br>accounts  |

## Table-3: Summary of Mission's Agenda

# Contract Awards and Disbursements from 1 January 2014 to 31 December 2014 (\$ million)

|        |  | Contract A | wards 2014 | Disburse | ments 2014 |
|--------|--|------------|------------|----------|------------|
| #      | Project  | Target     | Achieved   | Target   | Achieved   |
| Agricu | Iture, Natural Resources and Rural Development                                   | 3.47       | 58.38      | 112.68   | 90.74      |
| 1      | 2310-PAK(SF): Sindh Coastal Community Development Project                        | -          | -          | -        | (0.27)     |
| 2      | 2299-PAK: MFF-Punjab Irrigated Agriculture Investment Program - Project 1        | -          | 0.02       | 104.10   | 37.66      |
| 3      | 2300-PAK(SF): MFF-Punjab Irrigated Agriculture Investment Program - Project 1    | -          | -          | 0.92     | 1.42       |
| 4      | 2841-PAK(SF): Punjab Irrigated Agriculture Investment Program (Tranche 2)        | 0.14       | 0.28       | 7.33     | 40.49      |
| 5      | 2971-PAK: MFF: Punjab Irrigated Agriculture Investment Program-Project 3         | 3.33       | 58.08      | 0.33     | 11.43      |
| Energ  | у  | 163.03     | 692.61     | 552.28   | 496.59     |
| 6      | 2286-PAK: MFF-Renewable Energy Devt Sector Investment Program-Project1           | -          | -          | 26.19    | 25.19      |
| 7      | 2287-PAK(SF): MFF-Renewable Energy Devt Sector Investment Program-Project I      | 0.06       | 0.06       | 0.16     | 0.10       |
| 8      | 2290-PAK(SF): MFF-Power Transmission Enhancement Investment Program-Tranche 1    | 0.98       | 0.97       | -        | 0.39       |
| 9      | 2396-PAK: MFF-Power Transmission Enhancement Investment Program-Proj II          | 7.80       | -          | 37.14    | 16.24      |
| 10     | 2846-PAK: Power Transmission Enhancement Investment Program-Tranche 3            | 30.00      | 167.81     | 0.48     | 13.44      |
| 11     | 2438-PAK: MFF-Power Distribution Enhancement Investment Program Proj 1           | -          | -          | -        | (0.05)     |
| 12     | 2439-PAK(SF): MFF-Power Dist'n Enhancement Investment Prog-Tranche1, Support Pro | -          | -          | 0.60     | 1.64       |
| 13     | 2727-PAK: MFF-Power Distribution Enhancement Investment Program -Tranche 2       | 26.03      | 9.23       | 51.19    | 24.51      |
| 14     | 2972-PAK: MFF: Power Distribution Enhancement Investment Program-Project 3       | 73.80      | 114.51     | 15.00    | 11.12      |
| 15     | 3096-PAK: MFF: Power Distribution Enhancement Investment Program-Tranche 4       | -          | 0.85       | -        | 0.11       |
| 16     | 2552-PAK: MFF-Energy Efficiency Investment Program - Tranche 1                   | 10.07      | -          | 20.25    | 4.57       |
| 17     | 2553-PAK(SF): MFF-Energy Efficiency Investment Program - Tranche 1               | -          | -          | 0.00     | 0.18       |
| 18     | 3092-PAK(SF): Jamshoro Power Generation Project                                  | 14.30      | -          | 2.11     | -          |
| 19     | 3126-PAK(SF): Sustainable Energy Sector Reform Program                           | -          | 399.16     | 399.16   | 399.16     |
| Multis | ector  | 65.64      | 1.80       | 72.03    | 108.37     |
| 20     | 2742-PAK-01: Component A and B: National Highways and Provincial Roads           | -          | 1.80       | -        | 107.23     |
| 20     | 2742-PAK-02: Component C: Irrigation and Drainage and Flood Protection           | 60.05      | -          | 71.58    | 0.48       |
| 21     | 2743-PAK(SF): Flood Emergency Reconstruction Project                             | 5.59       | -          | 0.46     | 0.66       |
| Health | and Social Protection  | 0.14       | 18.17      | 14.32    | 68.18      |
| 22     | 3049-PAK(SF): Social Protection Development Project                              | 0.14       | 18.17      | 14.32    | 68.18      |
|        | · · · · · · · · · · · · · · · · · · ·  |            |            |          |            |

|       |   | Contract A | wards 2014 | Disbursements 2014 |          |  |
|-------|---|------------|------------|--------------------|----------|--|
| #     | Project   | Target     | Achieved   | Target             | Achieved |  |
| Trans | port  | 52.30      | 2.60       | 68.70              | 78.32    |  |
| 23    | 2540-PAK: MFF-National Highway Development Sector Investment Program-Proj 2 | 45.50      | 2.60       | 41.82              | 48.07    |  |
| 24    | 2400-PAK: MFF-National Trade Corridor Highway Investment Program-Proj 1     | -          | -          | 26.38              | 30.24    |  |
| 25    | 3121-PAK: MFF: National Trade Corridor Highway Investment Program-Tranche 2 | 6.80       | -          | 0.50               | 0.01     |  |
| Water | and Other Urban Infrastructure and Services                                 | 10.76      | 8.13       | 14.93              | 12.53    |  |
| 26    | 2499-PAK(SF): MFF-Sindh Cities Improvement Investment Program-Project 1     | 1.45       | 0.64       | 8.20               | 6.85     |  |
| 27    | 2975-PAK: MFF: Sindh Cities Improvement Investment Program-Project 2        | 2.36       | 1.86       | 1.68               | 1.45     |  |
| 28    | 2976-PAK(SF): MFF: Sindh Cities Improvement Investment Program-Project 2    | 6.95       | 5.63       | 5.05               | 4.24     |  |
|       | Total   | 295.34     | 781.69     | 834.95             | 854.72   |  |

## Status of Ongoing Projects as of 31 December 2014

(\$ million)

| #      | Loan  | Net Loan<br>Amount | Cumulative<br>Contract<br>Awards | Cumulative<br>Disburse-<br>ment | Remain-ing<br>Imp.Period<br>(Years) | Un-<br>committed<br>Loan Amount | Undis-bursed | Undisbursed<br>Contract<br>Amount |
|--------|---|--------------------|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|--------------|-----------------------------------|
| Agricu | Iture, Natural Resources and Rural Development                                | 545.73             | 469.54                           | 237.19                          |                                     | 76.18                           | 308.54       | 232.35                            |
| 1      | 2299-PAK: MFF-Punjab Irrigated Agriculture Investment Program - Project 1     | 209.00             | 208.28                           | 141.01                          | 0.7                                 | 0.72                            | 67.99        | 67.27                             |
| 2      | 2300-PAK(SF): Mff-Punjab Irrigated Agriculture Investment Program - Project 1 | 10.19              | 9.21                             | 7.53                            | 0.7                                 | 0.97                            | 2.65         | 1.68                              |
| 3      | 2841-PAK(SF): Punjab Irrigated Agriculture Investment Program (Tranche 2)     | 253.55             | 193.97                           | 77.17                           | 2                                   | 59.57                           | 176.38       | 116.80                            |
| 4      | 2971-PAK: MFF:Punjab Irrigated Agriculture Investment Program-Project 3       | 73.00              | 58.08                            | 11.48                           | 2.2                                 | 14.92                           | 61.52        | 46.60                             |
| Energy | Y   | 2,449.14           | 1,109.19                         | 746.31                          |                                     | 1,339.95                        | 1,702.83     | 362.88                            |
| 5      | 2286-PAK: MFF-Renewable Energy Devt Sector Investment Program-Project1        | 116.18             | 115.94                           | 62.19                           | 1.5                                 | 0.23                            | 53.99        | 53.76                             |
| 6      | 2287-PAK(SF): MFF-Renewable Energy Devt Sector Investment Program-Project I   | 5.32               | 3.11                             | 2.87                            | 1.5                                 | 2.21                            | 2.45         | 0.24                              |
| 7      | 2290-PAK(SF): MFF-Power Transmission Enhancement Inv. Program-Tranche 1       | 10.05              | 5.04                             | 3.60                            | 2                                   | 5.02                            | 6.45         | 1.44                              |
| 8      | 2396-PAK: MFF-Power Transmission Enhancement Investment Program-Proj II       | 165.00             | 161.34                           | 149.10                          | -                                   | 3.67                            | 15.90        | 12.23                             |
| 9      | 2846-PAK: Power Transmission Enhancement Investment Program-Tranche 3         | 243.24             | 167.81                           | 13.98                           | 1.5                                 | 75.43                           | 229.26       | 153.83                            |
| 10     | 2439-PAK(SF): MFF-Power Dist'n Enhancement Inv. Prog-Tranche1, Support Pro    | 9.03               | 8.36                             | 3.51                            | 4                                   | 0.67                            | 5.52         | 4.85                              |
| 11     | 2727-PAK: MFF-Power Distribution Enhancement Investment Program -Tranche 2    | 172.30             | 131.77                           | 100.00                          | 0.7                                 | 40.53                           | 72.30        | 31.77                             |
| 12     | 2972-PAK: MFF: Power Distribution Enhancement Investment Program-Project 3    | 245.00             | 114.51                           | 11.12                           | 2                                   | 130.49                          | 233.88       | 103.39                            |
| 13     | 3096-PAK: MFF:Power Distribution Enhancement Investment Program-Tranche 4     | 167.20             | 0.85                             | 0.11                            | 2.5                                 | 166.35                          | 167.09       | 0.75                              |
| 15     | 2553-PAK(SF): MFF-Energy Efficiency Investment Program - Tranche 1            | 18.56              | 1.30                             | 0.67                            | -                                   | 17.26                           | 17.89        | 0.63                              |
| 16     | 3090-PAK: Jamshoro Power Generation Project                                   | 840.00             | -                                | -                               | 4.2                                 | 840.00                          | 840.00       | -                                 |
| 17     | 3091-PAK: Jamshoro Power Generation Project                                   | 30.00              | -                                |                                 | 9.4                                 | 30.00                           | 30.00        | -                                 |
| 18     | 3092-PAK(SF): Jamshoro Power Generation Project                               | 28.11              |                                  | -                               | 4.2                                 | 28.11                           | 28.11        | -                                 |
| 19     | 3126-PAK(SF): Sustainable Energy Sector Reform Program                        | 399.16             | 399.16                           | 399.16                          | 0.4                                 |                                 |              |                                   |
| Multis | ector   | 541.81             | 486.77                           | 413.60                          |                                     | 55.04                           | 128.21       | 73.17                             |
| 20     | 2742-PAK-01: Component A and B: National Highways And Provincial Roads        | 373.94             | 319.49                           | 248.05                          | 0.4                                 | 54.45                           | 125.89       | 71.45                             |
| 20     | 2742-PAK-02: Component C: Irrigation and Drainage And Flood Protection        | 167.88             | 167.28                           | 165.56                          | 0.4                                 | 0.60                            | 2.32         | 1.73                              |
| Health | and Social Protection   | 413.36             | 18.17                            | 68.18                           |                                     | 395.19                          | 345.18       | (50.01)                           |
| 21     | 3049-PAK(SF): Social Protection Development Project                           | 413.36             | 18.17                            | 68.18                           | 4.5                                 | 395.19                          | 345.18       | (50.01)                           |
| Trans  | port  | 576.00             | 363.22                           | 331.11                          |                                     | 212.78                          | 244.89       | 32.11                             |
| 22     | 2400-PAK: MFF-National Trade Corridor Highway Investment Program-Proj 1       | 146.00             | 141.45                           | 119.85                          | 0.2                                 | 4.55                            | 26.15        | 21.59                             |
| 23     | 2540-PAK: MFF-National Highway Gateway Dev Sector Invtesment ProJ Tranche 2   | 230.00             | 221.78                           | 211.25                          | -                                   | 8.22                            | 18.75        | 10.53                             |
| 24     | 3121-PAK: MFF: National Trade Corridor Highway Investment Program-Tranche 2   | 200.00             | -                                | 0.01                            | 3                                   | 200.00                          | 199.99       | (0.01)                            |
| Water  | and Other Urban Infrastructure and Services                                   | 95.39              | 7.49                             | 5.70                            |                                     | 87.90                           | 89.69        | 1.79                              |
| 25     | 2975-PAK: MFF: Sindh Cities Improvement Investment Program-Project 2          | 25.10              | 1.86                             | 1.46                            | 2.6                                 | 23.24                           | 23.64        | 0.40                              |
| 26     | 2976-PAK(SF): MFF: Sindh Cities Improvement Investment Program-Project 2      | 70.29              | 5.63                             | 4.24                            | 2.6                                 | 64.66                           | 66.05        | 1.39                              |
|        | Total Ongoing   | 4,621.43           | 2,454.38                         | 1,802.09                        |                                     | 2,167.04                        | 2,819.34     | 652.29                            |

#### List of Loans in 2014 as of 31 December 2014

|       |                   |  |           |             | Closi     | ng Date    |                    |      | Net Loan     |
|-------|-------------------|--|-----------|-------------|-----------|------------|--------------------|------|--------------|
| #     | Approval No.      | Name   | Approval  | Effectivity | Original  | Actual/Rev | Status             | Fund | (\$ million) |
| Agric | ulture, Natural R | Resources and Rural Development  |           |             |           |            |                    |      |              |
| 1     | 2310-PAK(SF)      | Sindh Coastal Community Dev. Project                                       | 15.Jan.07 | 27.Feb.08   | 30.Jun.13 | 30.Jan.14  | Closed in Jan 14   | ADF  | 29.83        |
| -     | ( )               | 5 5  |           |             |           |            |                    |      |              |
| 2     | 2299-PAK          | MFF-Punjab Irrigated Agriculture Investment<br>Program - Project 1         | 18.Dec.06 | 24.Aug.07   | 30.Sep.13 | 30.Sep.15  | Ongoing            | OCR  | 209.00       |
| 3     | 2300-PAK(SF)      | MFF-Punjab Irrigated Agriculture Investment<br>Program - Project 1         | 18.Dec.06 | 24.Aug.07   | 30.Sep.13 | 30.Sep.15  | Ongoing            | ADF  | 10.19        |
| 4     | 2841-PAK(SF)      | Punjab Irrigated Agriculture Investment<br>Program (Tranche 2)             | 22.Dec.11 | 17.Feb.12   | 31.Dec.16 |            | Ongoing            | ADF  | 253.55       |
| 5     | 2971-PAK          | MFF: Punjab Irrigated Agriculture Investment<br>Program-Project 3          | 13.Dec.12 | 06.Jun.13   | 31.Mar.17 |            | Ongoing            | OCR  | 73.00        |
| 6     | 3239-PAK(SF)      | Federally Administered Tribal Areas Water<br>Resources Dev't Project       | 15.Dec.14 |             | 30.Sep.20 |            | Not yet signed     | ADF  | 42.47        |
| 7     | 3159-PAK          | Trimmu and Panjnad Barrages Impr. Project                                  | 22.Sep.14 |             | 31.Mar.21 |            | Not yet effective  | OCR  | 50.00        |
| 8     | 3160-PAK(SF)      | Trimmu and Panjnad Barrages Impr. Project                                  | 22.Sep.14 |             | 31.Mar.21 |            | Not yet effective  | ADF  | 94.27        |
| Ener  | ду                |  |           |             |           |            |                    |      |              |
| 9     | 2286-PAK          | MFF-Renewable Energy Devt Sector<br>Investment Program-Project1            | 13.Dec.06 | 29.Nov.07   | 30.Jun.12 | 30.Jun.16  | Ongoing            | OCR  | 116.18       |
| 10    | 2287-PAK(SF)      | MFF-Renewable Energy Devt Sector<br>Investment Program-Project I           | 13.Dec.06 | 29.Nov.07   | 30.Jun.12 | 30.Jun.16  | Ongoing            | ADF  | 5.32         |
| 11    | 2290-PAK(SF)      | MFF-Power Transmission Enhancement<br>Investment Program-Tranche 1         | 13.Dec.06 | 11.May.07   | 31.Dec.16 |            | Ongoing            | ADF  | 10.05        |
| 12    | 2396-PAK          | MFF-Power Transmission Enhancement   | 17.Dec.07 | 17.Apr.09   | 31.Dec.13 | 31.Dec.14  | Ongoing            | OCR  | 165.00       |
|       |                   | Investment Program-Proj li   |           |             |           |            |                    |      |              |
| 13    | 2846-PAK          | POWER Transmission Enhancement   | 22.Dec.11 | 21.Feb.12   | 30.Jun.16 |            | Ongoing            | OCR  | 243.24       |
| 14    | 2438-PAK          | Investment Program-Tranche 3<br>MFF-Power Distribution Enhancement         | 12.Sep.08 | 13.Jan.09   | 30.Jun.12 | 03.Jan.14  | Closed in Jan 14   | OCR  | 171.89       |
| 14    | 2430-1 AR         | Investment Program Proj 1  | 12.060.00 | 15.5411.09  | 50.5un.12 | 03.5411.14 |                    | OUR  | 171.09       |
| 15    | 2439-PAK(SF)      | MFF-Power Dist'n Enhancement Investment<br>Prog-Tranche1,Support Pro       | 12.Sep.08 | 13.Jan.09   | 31.Dec.18 |            | Ongoing            | ADF  | 9.03         |
| 16    | 2727-PAK          | MFF-Power Distribution Enhancement   | 14.Dec.10 | 05.Oct.11   | 30.Sep.15 |            | Ongoing            | OCR  | 172.30       |
|       |                   | Investment Program -Tranche 2  |           |             |           |            | <b>o</b> .         | 0.05 | 0 / 5 00     |
| 17    | 2972-PAK          | MFF: Power Distribution Enhancement<br>Investment Program-Project 3        | 14.Dec.12 | 10.Dec.13   | 31.Dec.16 |            | Ongoing            | OCR  | 245.00       |
| 18    | 3096-PAK          | MFF: Power Distribution Enhancement  | 13.Dec.13 | 18.Jul.14   | 30.Jun.17 |            | Ongoing            | OCR  | 167.20       |
| 19    | 2552-PAK          | Investment Program-Tranche 4<br>MFF-Energy Efficiency Investment Program - | 22.Sep.09 | 30.Aug.10   | 31.Jul.12 | 30.Jun.14  | Require account    | OCR  | 30.00        |
| 20    | 2553-PAK(SF)      | Tranche 1<br>MFF-Energy Efficiency Inv. Program – Tr.1                     | 22.Sep.09 | 30.Aug.10   | 31.Mar.17 |            | closing<br>Ongoing | ADF  | 18.56        |

|      |                   |   |           |             | Closi     | ng Date    |                            |      | Net Loan     |
|------|-------------------|---|-----------|-------------|-----------|------------|----------------------------|------|--------------|
| #    | Approval No.      | Name  | Approval  | Effectivity | Original  | Actual/Rev | Status                     | Fund | (\$ million) |
| 22   | 3126-PAK(SF)      | Sustainable Energy Sector Reform Program                              | 24.Apr.14 | 28.Apr.14   | 30.Jun.15 |            | Ongoing                    | ADF  | 399.16       |
| 22   | 3090-PAK          | Jamshoro Power Generation Project                                     | 09.Dec.13 | 20.Nov.14   | 31.Mar.19 |            | Ongoing                    | OCR  | 840.00       |
| 23   | 3091-PAK          | Jamshoro Power Generation Project                                     | 09.Dec.13 | 20.Nov.14   | 30.Jun.24 |            | Ongoing                    | OCR  | 30.00        |
| 24   | 3092-PAK(SF)      | Jamshoro Power Generation Project                                     | 09.Dec.13 | 20.Nov.14   | 31.Mar.19 |            | Ongoing                    | ADF  | 28.11        |
| 25   | 3203-PAK          | MFF: Power Transmission enhancement<br>Investment Program-Project 4   | 03.Dec.14 |             | 31.Dec.16 |            | Not yet signed             | OCR  | 248.00       |
| Heat | h and Social Pro  | tection   |           |             |           |            |                            |      |              |
| 26   | 3049-PAK(SF)      | Social Protection Development Project                                 | 22.Oct.13 | 24.Jun.14   | 30.Jun.19 |            | Ongoing                    | ADF  | 413.36       |
| Publ | ic Sector Manage  | ement   |           |             |           |            |                            |      |              |
| 27   | 3214-PAK(SF)      | Public Sector Enterprise Reforms Project                              | 04.Dec.14 |             | 30.Jun.20 |            | Not yet signed             | ADF  | 19.52        |
| Tran | sport             |   |           |             |           |            |                            |      |              |
| 28   | 2540-PAK          | MFF-National Highway Development Sector<br>Investment Program-Proj 2  | 26.Aug.09 | 21.Sep.09   | 31.Dec.13 | 31.Dec.14  | Ongoing                    | OCR  | 230.00       |
| 29   | 2400-PAK          | MFF-National Trade Corridor Highway<br>Investment Program-Pr oj 1     | 17.Dec.07 | 22.Dec.08   | 30.Jun.14 | 31.Mar.15  | Ongoing                    | OCR  | 146.00       |
| 30   | 3121-PAK          | MFF: National Trade Corridor Highway<br>Investment Program-Tranche 2  | 01.Apr.14 | 11.Nov.14   | 31.Dec.17 |            | Ongoing                    | OCR  | 200.00       |
| 31   | 3197-PAK          | MFF: National Trade Corridor Highway<br>Investment Program - Tranche3 | 25.Nov.14 |             | 10.Dec.17 |            | Not yet signed             | OCR  | 127.00       |
| 32   | 3134-PAK          | National Highway Network Development in<br>Balochistan Project        | 27.Jun.14 |             | 31.Dec.18 |            | Not yet signed             | OCR  | 195.00       |
| Mult | isector           |   |           |             |           |            |                            |      |              |
| 33   | 2742-PAK-01       | Component A and B: National Highways and<br>Provincial Roads          | 30.Mar.11 | 26.May.11   | 30.Sep.14 | 25.May.15  | Ongoing                    | OCR  | 373.94       |
|      | 2742-PAK-02       | Component C: Irrigation and Drainage and<br>Flood Protection          | 30.Mar.11 | 26.May.11   | 30.Sep.14 | 25.May.15  | Ongoing                    | OCR  | 167.88       |
| 34   | 2743-PAK(SF)      | Flood Emergency Reconstruction Project                                | 30.Mar.11 | 26.May.11   | 30.Sep.14 |            | Require account<br>closing | ADF  | 47.72        |
| Wate | er and Other Urba | an Infrastructure and Services  |           |             |           |            |                            |      |              |
| 35   | 2499-PAK(SF)      | MFF-Sindh Cities Improvement Investment<br>Program-Project 1          | 19.Dec.08 | 06.Mar.09   | 31.Dec.12 | 30.Jun.14  | Require account<br>closing | ADF  | 39.08        |
| 36   | 2975-PAK          | MFF: Sindh Cities Improvement Investment<br>Program-Project 2         | 18.Dec.12 | 30.Jul.13   | 31.Aug.17 |            | Ongoing                    | OCR  | 25.10        |
| 37   | 2976-PAK(SF)      | MFF: Sindh Cities Improvement Investment<br>Program-Project 2         | 18.Dec.12 | 30.Jul.13   | 31.Aug.17 |            | Ongoing                    | ADF  | 70.29        |
|      |                   | Total   |           |             |           |            |                            |      | 5,716.21     |

#### List of Active Technical Assistance Projects (As of 31 December 2014)

| #  | TA<br>No. | Title   | Туре  | Approval  | Closing   | Amounts<br>(\$ '000') |
|----|-----------|---|-------|-----------|-----------|-----------------------|
| 1  | 7795      | Capacity Building for the Flood Emergency Reconstruction Project        | CDTA  | 30-Mar-11 | 30-Sep-15 | 4,000                 |
| 2  | 8309      | Capacity Building for Enhanced Safeguards Management                    | CDTA  | 10-Dec-12 | 06-Dec-14 | 550                   |
| 3  | 8337      | Social Protection Development Project                                   | PPTA  | 11-Mar-13 | 30-Sep-15 | 650                   |
| 4  | 8371      | Jamshoro Power Generation Project                                       | PPTA  | 27-May-13 | 31-Mar-15 | 525                   |
| 5  | 8404      | Jalalpur Irrigation Project   | PPTA  | 18-Jul-13 | 27-Mar-15 | 800                   |
| 6  | 8405      | Regional Improving Border Services Project                              | PPTA  | 18-Jul-13 | 30-Apr-15 | 800                   |
| 7  | 8406      | Provincial Road Improvement Project                                     | PPTA  | 18-Jul-13 | 31-Mar-15 | 700                   |
| 8  | 8410      | Power Distribution Enhancement Investment Program 2                     | PPTA  | 29-Jul-13 | 31-Dec-15 | 1,500                 |
| 9  | 8443      | Support for Efficient Structuring of PPP In Punjab & Sindh Provinces    | PATA  | 05-Sep-13 | 31-Mar-15 | 225                   |
| 10 | 8488      | Preparing MFF Khyber Pakhtunkhwa Water Resources Sector                 | PPTA  | 24-Oct-13 | 31-Aug-15 | 1,000                 |
| 11 | 8531      | Karachi Bus Rapid Transit Project                                       | PPTA  | 06-Dec-13 | 31-Aug-15 | 825                   |
| 12 | 8648      | Determining the Potential for Carbon Capture and Storage                | CDTA  | 14-May-14 | 31-Aug-15 | 1,000                 |
| 13 | 8683      | Punjab Intermediate Cities Improvement Investment Program               | PPTA  | 10-Jul-14 | 29-Feb-16 | 800                   |
| 14 | 8735      | Improved Investment Climate for Mineral Sector Development In Pakistan  | PATA  | 16-Sep-14 | 30-Sep-15 | 225                   |
| 15 | 8862      | Implementation Support for the Rural Financial Inclusion Facility       | CDTA  | 28-Nov-14 | 31-Dec-18 | 225                   |
| 16 | 8772      | Strengthening the Central Power Purchasing Agency                       | CDTA  | 3-Dec-14  | 31-Jul-16 | 1,500                 |
| 17 | 8795      | Peshawar Sustainable Bus Rapid Transit Corridor                         | PPTA  | 15-Dec-14 | 31-Jan-16 | 1,500                 |
| 18 | 8796      | Public Sector Enterprises Reform Program                                | PPTA  | 15-Dec-14 | 31-Dec-18 | 500                   |
| 19 | 8800      | Balochistan Water Resources Development                                 | PPTA  | 15-Dec-14 | 31-Dec-16 | 1,100                 |
| 20 | 8832      | Prioritizing Interventions for Financial Sector Development In Pakistan | SPATA | 15-Dec-14 | 30-Nov-15 | 225                   |
| 21 | 8818      | Power Transmission Enhancement Investment Program li                    | PPTA  | 16-Dec-14 | 31-Dec-15 | 1,500                 |
|    |           | Total   |       |           |           | 20,150                |

CDTA = capacity development technical assistance, PATA = policy advisory technical assistance, PPTA = project preparatory technical assistance, SPATA = small-scale policy advisory technical assistance, TA = technical assistance

#### Contract Award and Disbursements Targets in 2014 <sup>a</sup>

|          |   | Net Loan      | Contra   | ct Award | Disburs  | sements  |
|----------|---|---------------|----------|----------|----------|----------|
| No.      | Projects Name   | Amount        | Cum 31   | Expected | Cum 31   | Expected |
|          |   | (31 Dec 2013) | Dec 2013 | 2014     | Dec 2013 | 2014     |
|          | Agriculture and Natural Resources                                     |               |          |          |          |          |
| 2299-PAK | MFF-Punjab Irrigated Agriculture Investment Program Tranche I         | 220.8         | 205.7    | 0.0      | 103.3    | 59.6     |
| 2300-PAK | MFF-Punjab Irrigated Agriculture Investment Program                   | 10.4          | 7.6      | 0.0      | 6.1      | 1.7      |
| 2841-PAK | MFF-Punjab Irrigated Agriculture Investment Program Tranche-II        | 264.9         | 188.5    | 0.0      | 36.7     | 53.4     |
| 2971-PAK | MFF-Punjab Irrigated Agriculture Investment Program Tranche-III       | 73.0          | 0.0      | 54.0     | 0.0      | 4.7      |
|          | Energy  |               |          |          |          |          |
| 2286-PAK | MFF-Renewable Energy Dev Sector Investment Program Tranche I          | 125.4         | 113.5    | 0.0      | 37.0     | 33.2     |
| 2287-PAK | MFF-Renewable Energy Dev Sector Investment Program                    | 5.5           | 3.1      | 0.0      | 2.8      | 0.0      |
| 2290-PAK | MFF-Power Transmission Enchancement Investment Program                | 10.4          | 4.1      | 0.0      | 3.2      | 0.0      |
| 2396-PAK | MFF-Power Transmission Enhancement Investment Program Tranche II      | 170.0         | 159.0    | 0.0      | 132.7    | 26.0     |
| 2846-PAK | MFF-Power Transmission Enhancement Investment Program Tranche III     | 243.2         | 0.0      | 209.0    | 0.5      | 1.9      |
| 2439-PAK | MFF-Power Distribution Enhancement Investment Program                 | 9.4           | 8.4      | 0.0      | 1.9      | 0.5      |
| 2727-PAK | MFF-Power Distribution Enhancement Investment Program Tranche II      | 172.3         | 121.2    | 24.0     | 75.5     | 30.0     |
| 2972-PAK | MFF-Power Distribution Enhancement Investment Program Tranche III     | 245.0         | 0.0      | 110.0    | 0.0      | 15.0     |
| 3096-PAK | MFF-Power Distribution Enhancement Investment Program Tranche IV      | 167.2         | 0.0      | 0.0      | 0.0      | 0.0      |
| 2552-PAK | MFF-Energy Efficiency Investment Program Tranche I                    | 40.0          | 27.8     | 0.0      | 19.7     | 8.0      |
| 2553-PAK | MFF-Energy Efficiency Investment Program                              | 19.6          | 1.3      | 0.0      | 0.5      | 0.0      |
| 3090-PAK | Jamshoro Power Generation Project                                     | 840.0         | 0.0      | 0.0      | 0.0      | 0.0      |
| 3091-PAK | Jamshoro Power Generation Project SC                                  | 30.0          | 0.0      | 0.7      | 0.0      | 0.0      |
| 3092-PAK | Jamshoro Power Generation Project                                     | 29.8          | 0.0      | 14.3     | 0.0      | 2.0      |
|          | Multisector   |               |          |          |          |          |
| 2742-PAK | Flood Emergency Reconstruction Project                                | 583.4         | 473.7    | 0.0      | 305.9    | 122.9    |
| 2743-PAK | Flood Emergency Reconstruction Project                                | 48.1          | 41.6     | 0.0      | 40.4     | 0.0      |
|          | Transport   |               |          |          |          |          |
| 2400-PAK | MFF-National Trade Corridor Highway Investment Program Tranche I      | 170.0         | 110.1    | 0.0      | 89.6     | 23.9     |
| 2540-PAK | MFF-National Highway Development Sector Investment Program Tranche II | 230.0         | 181.3    | 0.0      | 163.2    | 49.9     |
|          | Water & Other Municipal Infrastructure & Services                     |               |          |          |          |          |
| 2499-PAK | MFF-Sindh Cities Improvement Investment Program Tranche I             | 39.4          | 36.9     | 0.0      | 31.2     | 6.0      |
| 2975-PAK | MFF-Sindh Cities Improvement Investment Program Tranche II            | 25.1          |          | 4.7      | 0.0      | 1.1      |
| 2976-PAK | MFF-Sindh Cities Improvement Investment Program Tranche II            | 74.3          |          | 14.3     |          | 3.3      |
|          | Public Sector Management  |               |          |          |          |          |
| 3049-PAK | Social Protection Development Project                                 | 436.1         | 0.0      | 2.4      | 0.0      | 42.4     |
| Total    |   | 4283          | 1684     | 434      | 1050     | 485      |

a. Estimated in consultation with EAs in Quarterly Portfolio Review in February-March 2014

#### Status of 2013 CPR Action Plan and Action Plan for CPR 2014

| Sr.  | Agreed Action as of 2013  | Status   |  | Action for 2014 CPR  |  |
|------|---|--|--|--|--|
| No.  | CPR   |  | Action   | By When  | By Whom  |
| (i)  | Improving Start up<br>Compliance: The Mission<br>presented the draft<br>template for harmonized<br>project processing<br>milestones, key outputs,<br>responsible organization(s)<br>and timelines. The<br>Government will review it<br>and provide its feedback<br>on harmonizing project<br>processing for future<br>projects  | The information on joint timelines<br>and actions for harmonizing the<br>processing could not be collated,<br>updated and used. The<br>Government's response and<br>approval were also awaited on<br>the harmonized procedures. In<br>addition, processing milestones<br>for some projects shifted which<br>advanced or postponed actions<br>on both sides. Despite agreeing<br>in the CPR 2013, effective<br>harmonization did not take place | Prepare harmonized project<br>processing timelines; and<br>update the status and<br>inform all concerned<br>regularly<br>Minimize the project<br>preparation delays by<br>approval of PC-1 | After approval of COBP<br>2015-17<br>Fortnightly basis<br>Before the submission of<br>project documents to ADB's<br>management or board for<br>approval. | The EAD, project<br>processing teams both in<br>ADB and government<br>under the coordination of<br>PRM's focal<br>EAs, EAD, PDWP, CDWP |
| (ii) | Closely Monitoring<br>Projects with<br>Implementation<br>Challenges: The EAD will<br>establish a monitoring cell<br>for this purpose. The<br>Ministry of Water and<br>Power (MOW&P) agreed<br>to have fortnightly review<br>of projects in energy sector<br>while Ministry of<br>Communication will<br>conduct review of ADB-<br>financed NHA projects<br>starting from August 2013<br>with a follow up meetings<br>as required. ADB should<br>increase frequency of<br>project review missions, to<br>at least 2-3 missions per<br>year, for projects with<br>implementation challenges. | EAD established a Foreign<br>Assistance Monitoring Cell<br>(FAMC) for overall monitoring of<br>donor assisted portfolios,<br>especially monitoring the<br>implementation challenges. The<br>officials from various sections of<br>EAD were included in FAMC and<br>given additional charge. The<br>dedicated staff was however not<br>provided.  | FAMC will continue to work<br>using existing resource and<br>will be strengthened upon<br>resource availability.   | Continued basis  | EAD  |

| Sr.   | Agreed Action as of 2013   | Status   |   | Action for 2014 CPR  |                    |
|-------|--|--|---|--|--------------------|
| No.   | CPR  |  | Action  | By When  | By Whom            |
| (iii) | Projects Missions to<br>Pakistan: ADB will allow<br>EAD and EAs sufficient<br>time before fielding<br>missions and EAD<br>representative will join the   | At least two weeks' notice is<br>generally given before fielding<br>project administration missions  | No further deliberation was<br>required. Missions will<br>continue to be fielded<br>giving agreed response<br>time to EAD.  | 2 weeks prior to fielding a mission  | ADB, EAD           |
|       | missions. PRM will consult<br>with EAD in this regard.   |  | ADB will hold three portfolio reviews in a year.  | First in January-February;<br>Second in July-August<br>including annual CPR and<br>half yearly review;<br>Last review in October-<br>November. | ADB, EAD           |
|       |  |  | Project reviews will be<br>carried out and increased if<br>a project or any of its major<br>components faces<br>implementation challenges.  | At least twice a year  | ADB, EAD, EAs, IAs |
| (iv)  | Large Procurement<br>Monitoring: ADB and the<br>Government agreed to<br>quarterly monitor the<br>contract awards processes<br>of large contracts (over \$1<br>million) and ensuing<br>disbursements after award.<br>This will facilitate in<br>monitoring the evaluation<br>time by EAs and the<br>response time by ADB on<br>EA's submissions or<br>evaluation reports. | Except for highlighting critical<br>procurement issues in<br>procurement in project summary<br>sheets of quarterly portfolio<br>reviews, the procurement<br>monitoring could not be<br>effectively made part of the<br>regular portfolio reviews. It was<br>due to challenges in collection of<br>updated data of procurement<br>milestones including reasons for<br>delays and frequent exchange of<br>communication between ADB<br>and EAs on clarifications during<br>evaluation. | ADB is introducing the<br>Procurement Review<br>System (PRS), an on-line<br>tool for review and<br>monitoring of all<br>procurement activities. The<br>PRS will address a need<br>where no existing system<br>captures the end to end<br>processes. ADB will use<br>PRS for this purpose upon<br>its launching. | PRS will be launched by<br>end of 2014. CPR Mission<br>will use the system during<br>portfolio reviews in 2015                                 | ADB                |

| Sr.  | Agreed Action as of 2013  | Status   |   | Action for 2014 CPR  |                       |
|------|---|--|---|--|-----------------------|
| No.  | CPR   |  | Action  | By When  | By Whom               |
| (v)  | Procurement Risk<br>Assessment Mapping<br>and Governance: Given<br>past experience in country<br>and with EAs, ADB fact<br>finding mission should well<br>identify procurement risks;<br>in particular, delays in<br>evaluation and its effect on<br>implementation period<br>(common to all), breach of<br>confidential information<br>(specific EAs) and<br>effectiveness of<br>procurement method and<br>type (ICB/NCB, EPC,<br>post/pre-qualification). The<br>purpose is to ensure<br>successful procurement<br>and contract management.<br>It was agreed that the<br>Government will adhere to<br>ADB's guidelines and loan<br>agreements and ADB will<br>improve response time and<br>reporting the performance<br>to EAs. | Adherence to ADB's<br>procurement guidelines and<br>stipulations of project/loan<br>agreements on procurement in<br>certain cases were challenged<br>when found contrary to the<br>government laws and<br>regulations. | ADB has initiated a 10 point<br>procurement reforms with a<br>focus on balancing sound<br>fiduciary oversight with<br>efficiency. The procurement<br>risk assessment under the<br>proposed reforms will be<br>conducted at each stage of<br>planning and<br>implementation.<br>With the introduction of<br>PRS, ADB's response time<br>will be monitored. | During<br>(i) consultation of CPS,<br>(ii) project procurement<br>classification at project<br>concept paper,<br>(iii) project procurement risk<br>assessment at project<br>preparation,<br>(iv) project procurement<br>plan at procurement<br>preparation, and<br>(v) procurement<br>supervision during project<br>implementation | EAS, IAS, EAD and ADB |
| (vi) | Prompt Cancellation of<br>Surplus Funds: It is<br>recommended that loan or<br>grant surplus will be<br>identified during project<br>reviews (especially at mid-<br>term) while EAD will<br>confirm in writing canceling<br>surplus loan proceeds<br>within 2 weeks after<br>completion of missions.   | Cancellations and<br>surplus/savings were identified<br>and effected   | No further deliberation is<br>required and this will be<br>continued as an ongoing<br>process   | Continued  | EAS, IAs, EAD and ADB |

| Sr.   | Agreed Action as of 2013   | Status   |   | Action for 2014 CPR                     |                       |
|-------|--|--|---|---|-----------------------|
| No.   | CPR  |  | Action  | By When                                 | By Whom               |
| (vii) | Minimize Implementation<br>Delays through<br>Incentives: The Mission<br>emphasized minimizing<br>contract and construction<br>management delays<br>through performance and<br>incentive driven<br>contracting. The Mission<br>recommended including<br>bonus clauses for large   | ADB is recommending award to<br>the irrigation component of the<br>Sindh Flood Emergency<br>Reconstruction Project for<br>completing the project on budget,<br>scope and schedule well before<br>the loan closing. | ADB is recommending<br>award to the irrigation<br>component of the Sindh<br>Flood Emergency<br>Reconstruction Project for<br>completing the project on<br>budget, scope and<br>schedule well before the<br>loan closing.<br>Bonus clauses will be | Q4 2014<br>New master bidding           | EAS, IAs, EAD and ADB |
|       | contracts and promoting<br>performance delivery by<br>announcing annual awards<br>for good project<br>administration and best<br>managed projects. The<br>Mission also suggested<br>that the Government<br>should establish proper<br>accountability mechanism<br>to hold concerned project<br>officials responsible for<br>poor project performance.<br>The EAD has agreed in<br>principle to the proposal. | for new contracts in 2013 and<br>2014 do not incentivize<br>contractors to perform well.   | included in sample and<br>selected new bidding<br>documents of EAs and<br>ADB.  | documents during project<br>preparation | preparation teams     |

| Sr.    | Agreed Action as of 2013   | Status  |  | Action for 2014 CPR |             |
|--------|--|---|--|---------------------|-------------|
| No.    | CPR  |   | Action   | By When             | By Whom     |
| (viii) | Strong Project<br>Management Units<br>(PMUs): The Mission<br>reiterated the findings of<br>previous CPRs that<br>projects should have well-<br>established and strong<br>PMUs for prompt decision<br>making and efficient<br>delivery. The EAs should<br>appoint and retain qualified<br>staff throughout the project<br>period, and ADB and EAD<br>should ensure this through<br>regular oversight.   | In 2013, staffing of PMUs still<br>remained a challenge on some<br>projects in energy, urban and<br>multi-sectors.  | Ongoing process and will<br>be highlighted in project<br>administration and quarterly<br>portfolio reviews                     | Continued basis     | ADB and EAD |
| (ix)   | Compliance with Audit<br>Requirements and<br>Increasing Transparency<br>and Accountability: The<br>EAD agreed to consult with<br>the Department of Auditor<br>General of Pakistan (AGP)<br>for timely submission of<br>annual audited project<br>financial statements, audit<br>reports, and management<br>letter within six months of<br>closing of each fiscal year.<br>PRM has provided to AGP,<br>a list of projects with audit<br>requirements for the fiscal<br>year 2012-13. The EAD<br>and ADB will sign an<br>umbrella agreement on<br>"Public Disclosure of<br>Audited Project Financial<br>Statements" in August<br>2013. | The EAD and ADB signed an<br>umbrella agreement on "Public<br>Disclosure of Audited Project<br>Financial Statements".<br>There was a significant<br>improvement in 2013 in timely<br>submission of audited project<br>financial statements. The EAD<br>and AGP efforts are highly<br>appreciated. | The EAD agreed to invite<br>representatives of AGP in<br>next portfolio review to<br>discuss the progress on<br>audit reports. | November 2014       | EAD, ADB    |

| Sr.  | Agreed Action as of 2013  | Status  |  | Action for 2014 CPR |  |
|------|---|---|--|---------------------|--|
| No.  | CPR   |   | Action   | By When             | By Whom  |
| (x)  | Continued Capacity<br>Building: PRM will<br>conduct a safeguard and a<br>loan disbursement<br>workshop in the last<br>quarter of 2013 to highlight<br>ADB's requirements. ADB<br>will continue to build EAs'<br>procurement capacity<br>through workshops, clinics<br>and seminars on EAD's<br>demand and on schedule<br>agreed with the<br>Government. | ADB organized a loan<br>disbursement workshop for<br>EAs/IAs in November 2013 to<br>strengthen the disbursement,<br>financial management and<br>auditing processes of ADB<br>funded projects.<br>Capacity assessment and<br>training workshops on LAR<br>management have also been<br>conducted | ADB will continue to<br>conduct capacity building<br>trainings/workshops in<br>consultation with EAD.  | Continued basis     | ADB  |
| (xi) | Not in action plan during<br>CPR 2013   | Not in action plan during CPR<br>2013   | Resolve counterpart<br>funding in NHA<br>administered transport<br>sector projects, amounting<br>to at least about \$20 million<br>during fiscal year 2014-15.<br>Submit a proposal to ADB<br>for change in financing and<br>decreasing the<br>government's share where<br>possible. | of Public Sector    | EAD, NHA, Ministry of<br>Communications, Ministry<br>of Finance, Planning,<br>Development and Reforms<br>Division<br>NHA |

| Revenues (BOR) will<br>continue to explore the<br>options available within the<br>country legal systems to<br>ensure that the<br>compensation calculated<br>under Land Acquisition Act<br>(LAA) 1894 truly reflects<br>replacement cost as<br>defined in ADB's SPS.<br>ADB will continue to work<br>with BORs on the legal<br>amendments requirements<br>in the LAA/rules to ensure<br>replacement cost is paid tovaluation study has been<br>undertaken to achieve full<br>replacement cost as defined in<br>SPS.dialogue and stakeholder<br>consultations on draft<br>resettlement policy of NHA<br>and WAPDANHA  | Sr. | Agreed Action as of 2013  | Status  |   | Action for 2014 CPR        |                                    |
|---|-----|---|---|---|----------------------------|------------------------------------|
| safeguards compliance:<br>The Government<br>expressed the position that<br>ADB's Safeguard Policy<br>Statement (SPS) 2009 will<br>be followed with respect to<br>land acquisition and<br>resettlement. The EAs and<br>Provincial Board of<br>Revenues (BOR) will<br>continue to explore the<br>options available within the<br>responsiveness to the full<br>respectivenes in dependent/certified land<br>valuation study has been<br>undertaken to achieve full<br>replacement cost as defined in<br>SPS.government in exploring<br>options available within the<br>country legal systems to<br>ensure that the<br>compensation calculated<br>under Land Acquisition Act<br>(LAA) 1894 truly reflects<br>replacement cost as<br>defined in ADB's SPS.<br>ADB will contune to work<br>with BORs on the legal<br>amendments requirements<br>in the LAA/rules to ensure<br>replacement cost is paid todetermination of land prices by<br>the Board of Revenue (INHA's<br>administered projects) and its<br>responsiveness to the full<br>replacement cost.<br>SPS.government in exploring<br>options available within the<br>compensation calculated<br>under Land Acquisition Act<br>(LAA) 1894 truly reflects<br>replacement cost as<br>defined in ADB's SPS.determination of land prices by<br>administered projects<br>replacement cost is paid togovernment in exploring<br>options available within the<br>compensation calculated<br>under Land Acquisition Actdetermination of land prices by<br>administered projects<br>replacement cost is paid todetermination of land prices by<br>administered projects<br>replacement cost is paid todetermination of land prices by<br>replacement cost is paid togovernment in exploring<br>options available within the<br>cost of lands through an<br>independent/certified land<br>valuation study has been<br>undertaken to achieve full<br>replacement cost as<br>defined in ADB's SPS.domension<br>a | No. |   |   |   | By When                    |                                    |
| projects should disclose<br>acceptable draft safeguard<br>documents before ADB's<br>internal quality review<br>meetings and safeguard<br>monitoring reports during<br>implementation.   | No. | CPR<br>Improving social<br>safeguards compliance:<br>The Government<br>expressed the position that<br>ADB's Safeguard Policy<br>Statement (SPS) 2009 will<br>be followed with respect to<br>land acquisition and<br>resettlement. The EAs and<br>Provincial Board of<br>Revenues (BOR) will<br>continue to explore the<br>options available within the<br>country legal systems to<br>ensure that the<br>compensation calculated<br>under Land Acquisition Act<br>(LAA) 1894 truly reflects<br>replacement cost as<br>defined in ADB's SPS.<br>ADB will continue to work<br>with BORs on the legal<br>amendments requirements<br>in the LAA/rules to ensure<br>replacement cost is paid to<br>displaced people. All new<br>projects should disclose<br>acceptable draft safeguard<br>documents before ADB's<br>internal quality review<br>meetings and safeguard<br>monitoring reports during | In response to the ADB queried<br>determination of land prices by<br>the Board of Revenue (on NHA's<br>administered projects) and its<br>responsiveness to the full<br>replacement cost, ADB advised<br>NHA to verify the replacement<br>cost of lands through an<br>independent/certified land<br>valuation appraiser. The<br>valuation study has been<br>undertaken to achieve full<br>replacement cost as defined in | ADB will support the<br>government in exploring<br>options available within the<br>country's legal systems in<br>ensuring that compensation<br>under the Land Acquisition<br>Act (LAA) truly reflects<br>replacement cost.<br>ADB will conduct policy<br>dialogue and stakeholder<br>consultations on draft<br>resettlement policy of NHA | By When<br>Continued basis | ADB and EAs<br>ADB, EAD, WAPDA and |

| Sr.    | Agreed Action as of 2013   | Status   |   | Action for 2014 CPR               |                       |
|--------|--|--|---|-----------------------------------|-----------------------|
| No.    | CPR  |  | Action  | By When                           | By Whom               |
| (xiii) | Swift Ioan account<br>closures: The Ministry of<br>Finance (MOF) is revising<br>the Government<br>accounting procedures to<br>include processes for<br>prompt refund of  | Significant improvement in<br>closure of loan and grants<br>account in 2013. The MoF has<br>issued revised accounting<br>procedures in August 2013 for<br>Revolving Fund Accounts<br>(Foreign Aid Assignment | Refund the imprest<br>advance of 2 projects<br>completed in June 2014<br>while 3 projects will<br>complete in September and<br>December 2014.   | Within winding up period          | EAs, IAs, EAD         |
|        | outstanding imprest<br>account balances (IA) after<br>loan closing. The MOF will<br>consult the federal and<br>provincial governments,<br>ADB and other<br>stakeholders in this<br>respect. The EAD was<br>reminded that IA balances<br>should be returned at loan<br>closing or within winding<br>up period of 4 months after<br>loan closing by the EAs. | Accounts), whereby the major<br>issue of exchange rate loss<br>stands resolved.  | Loan 2499-PAK<br>PMU Sindh \$32,019.23<br>NSUSC \$1,754,067.60<br>Loan 2742-PAK<br>ID Sindh \$632,237.02<br>W&SD Sindh \$716,476.25<br>NHA \$469,832.04<br>Loan 2743-PAK(SF)<br>ID Sindh \$33,050.29<br>Loan 2540-PAK<br>NHA \$2,600,000.00<br>Close the accounts under<br>the 2 outstanding co-<br>financed projects, OFID<br>Loan Nos. 8163 and 8202-<br>PAK(OFID), ADB will wait<br>for EAD's early advice for<br>closure of the loans'<br>accounts. | 2014                              | EAD                   |
| (xiv)  | Not in action plan during<br>CPR 2013  | Not in action plan during CPR<br>2013  | The results monitoring will<br>be improved and it was<br>agreed that the CPS 2015-<br>19 will select baselines<br>indicators and targets for<br>country sector outcomes<br>and outputs which could be<br>available and measured<br>during the successive<br>CPRs.   | During preparation of CPS 2015-19 | EAS, IAs, EAD and ADB |

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|--------------------|---------------------------------------|
|--------------------|---------------------------------------|

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. . .....

## Loan 2299-PAK: Punjab Irrigated Agriculture Program Tranche I

#### - Loan Basic Data

|                    |                    |                |                                    |                        |                    | \$ Million        |
|--------------------|--------------------|----------------|------------------------------------|------------------------|--------------------|-------------------|
| Approval Date      | Signing Date       | Effective Date | Closing Date                       | Closing Date (Revised) | Elapsed<br>Time    | Project<br>Rating |
| 18-Dec-06          | 22-Jun-07          | 24-Aug-07      | 30-Sep-13                          | 30-Sep-15              | 86%                | as of             |
| Approved<br>Amount | Net Loan<br>Amount | Financing      | EA/IA                              | Project Officer        | Project<br>Analyst | 31 Dec 14         |
| 217.8              | 208.995            | OCR            | Irrigation<br>Department<br>Punjab | A. Zafar               | Zubaida            | On Track          |

#### **B- Loan Financial Progress**(as of 31December 2014)

| Contract Award<br>(Cumulative) | Un-contracted Loan<br>Balance | Contract Award<br>Performance % | Contract Award for 2014 |        |
|--------------------------------|-------------------------------|---------------------------------|-------------------------|--------|
|                                |                               |                                 | Projections             | Actual |
| 208.278                        | 0.716                         | 100                             | -                       | 0.023  |
| Disbursements                  | Un-disbursed                  | Disbursement                    | Disbursements for 2014  |        |
| (Cumulative)                   | Loan Balance                  | Performance %                   | Projections             | Actual |
| 141.009                        | 67.986                        | 90                              | 104.103                 | 37.664 |

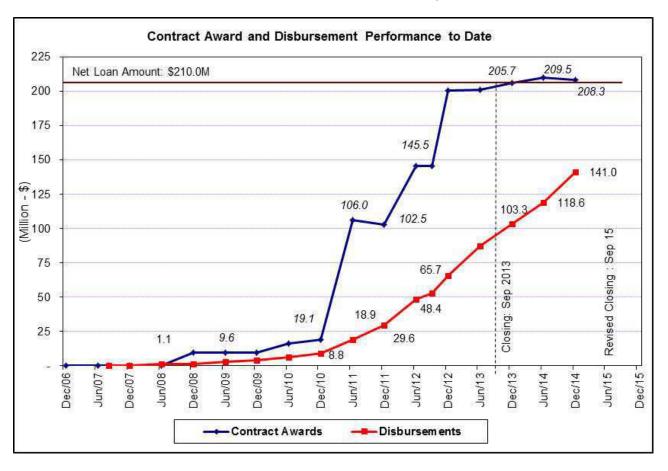
#### **C- Project Description**

1. The project seeks to promote economic growth, increase farm incomes and improve resource sustainability through enhanced productivity of irrigated agriculture and improved management of Punjab's water resources. Project components include (i) rehabilitation and upgrading of Balloki Barrage including the Lower Bari Daub Canal (LBDC) and BS Link Canal head regulators; (ii) rehabilitation and upgrading of the LBDC main canal and appurtenant structures as well as branch, distributary and minor canals comprising the LBDC distribution system; (iii) intensified and rationalized systematic groundwater monitoring and strengthened groundwater resource management in the LBDC command; (iv) improved on-farm water management practice and agriculture support; and (v) institutional reform and strengthening to ensure improved operation and management of the LBDC system.

#### **Project Monitoring Framework (Current Status)**

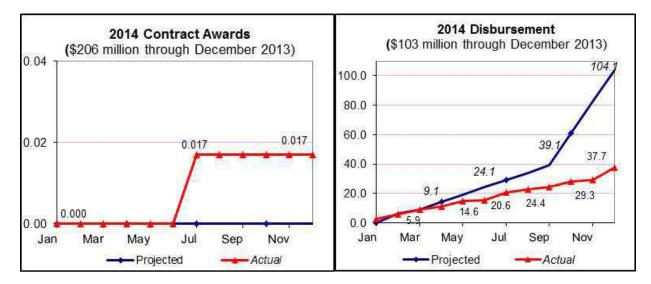
| Outputs                              | Status with Key Activities   |   |  |  |  |
|--------------------------------------|--|---|--|--|--|
| 1. LBDC and                          | Target Indicators  | Achievements/Status   |  |  |  |
| distribution system<br>rehabilitated | <ul> <li>1700 km main and distributary<br/>canals and 3000 appurtenant<br/>structures rehabilitated</li> </ul> | <ul> <li>The entire 212 kilometers length of main canal is completed.</li> <li>Work awarded for 1,125 kilometers of distributaries and minors, of which 178 km is completed while work on 947 km is in progress.</li> <li>Work on 375 km of distributaries</li> </ul> |  |  |  |

| Outputs   | Status with Key Activities  |   |  |  |
|---|---|---|--|--|
|   |   | <ul> <li>and minors yet to be awarded.</li> <li>Out of 3,000 appurtenant structures, work on 214 main canal structures and 2,336 distribution system structures awarded, of which 214 structures of main call and 110 structures of distribution system completed.</li> <li>Work on 2,226 structures on distribution system is on ongoing.</li> <li>Work on 450 structures (Contract No. ICB-06A) yet to be awarded.</li> </ul> |  |  |
| 2. Groundwater<br>management plan<br>and conjunctive<br>strategy for LBDC<br>is operational                                 | <ul> <li>Groundwater data base,<br/>groundwater model, and<br/>guidelines for groundwater<br/>utilization are in use by PID by<br/>2015</li> <li>Establish data base by 30 Sep<br/>2011</li> <li>Develop and validate<br/>groundwater model by 31 Jan<br/>2012</li> <li>Compile results, train staff and<br/>transfer model to PIPD by 30<br/>Sep 2012Develop groundwater<br/>management strategy by 31<br/>Dec 2011</li> <li>Implement groundwater<br/>management plan by 31 Mar<br/>2013</li> </ul> | <ul> <li>Output achieved. Groundwater<br/>data base and model have been<br/>developed and handed over to<br/>PID, staff has been trained, and<br/>database and model are being<br/>used by PID.</li> </ul>  |  |  |
| 3. Farmers use<br>improved on-farm<br>management<br>practices   | <ul> <li>At least one demonstration plot<br/>(40 ha) established in service<br/>area of each FO</li> </ul>  | <ul> <li>Output achieved. 53</li> <li>Demonstration plots have been<br/>established, each plot is 40 ha.</li> </ul>   |  |  |
| 4. Area Water<br>Board (AWB) and<br>Farmers<br>Organizations<br>(FOs) take<br>responsibility of<br>operating LBDC<br>system | <ul> <li>One AWB, 50 FOs, and more than 3000 Khal Panchayats (water user associations) established by 2015.</li> <li>All FOs trained in O&amp;M of canals</li> <li>Every FO establish a minimum of one pilot demonstration plot</li> </ul>  | <ul> <li>Output achieved. One AWB, 52<br/>FOs and 3,779 KPs have been<br/>established. FOs are operational<br/>and performing their functions.<br/>One pilot demonstration plot has<br/>been established in each FO.</li> </ul>   |  |  |
| 5. Balloki Barrage<br>rehabilitated on<br>time and within<br>budget   | <ul> <li>Complete construction by Sep<br/>2013</li> </ul>   | Contractor's performance is very<br>poor; the completion period has<br>elapsed with only 70% progress<br>achieved.  |  |  |



#### E- Contract Award and Disbursement Performance over Project Life

#### F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr. | Issue  | Action to be Taken  | Due Date  | By Whom   | Update as of 31 Dec 2014   |
|-----|--|---|---|---|--|
| 1   | BB/ICB-<br>01(Balloki<br>Barrage)<br>Contract period<br>elapsed on 28<br>February 2014<br>but only 68%<br>Progress<br>achieved by 30<br>June 2014. The<br>contractor<br>continues to<br>perform poorly.<br>Major issue<br>remains slow<br>action on<br>mechanical<br>items relating to<br>Fabrication of<br>Gates & Hoist<br>Mechanism for<br>Flood Spillway &<br>Main Barrage.<br>Manufacturing of<br>hoisting<br>equipment has<br>not yet started. | A Special Loan<br>Administration Mission<br>was fielded by ADB on<br>21 to 24 July 2014.<br>The EA and contractor<br>had agreed on<br>completing the items<br>of works as per<br>following milestones:<br>i. Spillway<br>ii. New BS Link Head<br>Regulator<br>iii. Coffer Dam<br>iv. Barrage<br>v. River Training<br>Works and Spurs<br>vi. Instrumentation<br>vii. Auxiliary Works &<br>Workshop Facilities<br>fiii. E&M Spillway<br>ix. E&M New BS Link<br>Head Regulator<br>x. E&M Barrage<br>xi. E&M LBDC | 31 Jan 2015<br>11 Jan 2015<br>18 Feb 2015<br>17 Feb 2015<br>08 Feb 2015<br>13 Jan 2015<br>12 Feb 2015<br>08 Feb 2015<br>08 Feb 2015<br>04 Mar 2015<br>27 Feb 2015<br>24 Mar 2015<br>24 Mar 2015 | Contractor<br>(as per<br>program<br>indicated to<br>the EA and<br>Special<br>Loan<br>Administrat<br>ion<br>Mission) | The contractor<br>is performing<br>significantly<br>below the<br>required pace<br>of works to<br>achieve the<br>targets. As a<br>contractual<br>action, a notice<br>to correct was<br>issued to the<br>contractor on<br>31 December<br>2014 ending on<br>31 January<br>2015. The<br>progress up to<br>31 December<br>2014 does not<br>demonstrate<br>that contractor<br>could achieve<br>the targets<br>during the<br>Notice to<br>Correct period. |
|     |  | Assessment of<br>Contractor's<br>Submission (including<br>modification in<br>contract   |   |   |  |
| 2   | BB/ICB-<br>01(Balloki<br>Barrage)<br>Resettlement of<br>protection work  | Handing over of<br>remaining land for<br>construction on<br>downstream right<br>bank  | 30 Sep 2014   | EA  | The land was<br>not handed<br>over to the<br>contractor and<br>may take more<br>than one month<br>for completion<br>of the process.  |

# G. Status of Action Plan Agreed during CPR 2014 Mission

| Sr. | Issue  | Action to be Taken   | Due Date   | By Whom       | Update as of 31 Dec 2014   |
|-----|--|--|--|---------------|--|
| 3   | LBDC/ICB-04.<br>Contractor is not<br>expediting<br>progress  | A Special Loan<br>Administration Mission<br>was fielded by ADB on<br>21 to 24 July 2014.<br>The contractor has<br>agreed with EA to<br>complete all works on<br>23 out of 79 minors<br>and distributaries. | 31 October<br>2014   | Contractor    | Not completed  |
|     |  | EA will monitor the<br>detail activities and<br>decide on next<br>contractual action. In<br>case of poor<br>performance, the EA<br>stated their intent to<br>terminate the contract.                       | 10 November<br>2014  | EA            | The EA, instead<br>of deciding on<br>termination,<br>gave another<br>notice to correct<br>in Nov. 2014<br>agreeing on<br>revised targets<br>of (i) concrete<br>lining; and (ii)<br>completion of<br>all canal closure<br>related<br>activities. The<br>contractor<br>performance<br>improved for<br>few days but<br>deteriorated<br>again. |
|     |  | The remaining works<br>will be completed as<br>per detail schedule<br>attached with the<br>Special Loan<br>Administration Mission  | 31 Oct 2014<br>and<br>3 June 2015                                  | Contractor    | Significantly<br>below the<br>agreed targets   |
| 4   | Pending<br>procurement –<br>ICB 06a due to<br>lack of funds. | The bid evaluation process will continue.  | Award of<br>contract<br>subject to<br>arrangements<br>of financing | EA and<br>ADB | ADB concurred<br>on 5 December<br>2014 with the<br>award of<br>contract subject<br>to the condition<br>that notification<br>of award shall<br>be issued only<br>after ADB's<br>approval of   |

| Sr. | Issue  | Action to be Taken   | Due Date           | By Whom | Update as of 31 Dec 2014   |
|-----|--|--|--------------------|---------|--|
| 5   | Financing<br>constraints and<br>time over runs | PMU to submit the<br>justification for<br>extension of loan and<br>request for<br>supplementary<br>financing through EAD | 15 October<br>2014 | EA      | extension of<br>loan period and<br>additional<br>financing.<br>Not submitted<br>by 31<br>December 2014 |

### H- Action Plan to be discussed during QPR Q4, 2014

| Sr. | Issue  | Action to be Taken   | Due Date  | By Whom                                       |
|-----|--|--|---|---|
| 1   | Extremely poor<br>performance by<br>contractors on Balloki<br>Barrage and ICB-04<br>Contracts, and its<br>implication on overall<br>project implementation<br>and the request for time<br>and cost extension | The Irrigation Department<br>and PMU shall take<br>decision on the basis of<br>consistent poor<br>performance and correction<br>notices.   | 31 January 2015<br>(expiry of the<br>Notice to Correct) | Irrigation<br>Department<br>and PMU           |
| 2   | Financing constraints,<br>time over runs and<br>award of last contract<br>ICB-6A   | The decision on Balloki<br>Barrage and ICB-04 will<br>determine the extent of cost<br>and time overrun. Upon<br>arrangements of additional<br>financing and time, ICB-6A<br>could be awarded | End February<br>2015                                    | EAD,<br>Irrigation<br>Department,<br>PMU, ADB |
| 3   | Pending construction on<br>downstream right bank<br>of spillway  | Complete resettlement process  | 15 February 2015  | EA, PMU                                       |
| 4   | Compliance with Site<br>Specific Environmental<br>Management Plan<br>(SSEMP)   | RecruitmentofEnvironmental Managers byContractor on ICB 4PreparationofCorrectiveAction Plan and submissionto EA, PMU and ADB   | 31 January 2015<br>20 January 2015                      | Contractor<br>Contractor                      |
| 5   | Pending Audit Report   | Submit the report  | Immediately   | EA, EAD,<br>AGP                               |
| 6   | Pending External<br>Monitoring Reports on<br>Social Safeguards   | Replacement of<br>Consultants  | Mid February<br>2015                                    | EA, PMU                                       |
|     |  | Submission of report   | Within one month<br>after mobilization<br>of Consultant | EA, PMU,<br>Consultant                        |

|                    |                    |                |                                    |                           |                    | \$ Million        |
|--------------------|--------------------|----------------|------------------------------------|---------------------------|--------------------|-------------------|
| Approval<br>Date   | Signing Date       | Effective Date | Closing Date                       | Closing Date<br>(Revised) | Elapsed<br>Time    | Project<br>Rating |
| 18-Dec-06          | 22-Jun-07          | 24-Aug-07      | 30-Sep-13                          | 30-Sep-15                 | 86%                | as of             |
| Approved<br>Amount | Net Loan<br>Amount | Financing      | EA/IA                              | Project Officer           | Project<br>Analyst | 31 Dec 2014       |
| 10.00              | 10.185             | ADF            | Irrigation<br>Department<br>Punjab | A. Zafar                  | Zubaida            | On Track          |

# Loan 2300-PAK(SF): Punjab Irrigated Agriculture Investment Program A - Loan Basic Data

### **B- Loan Financial Progress**

As of 31December 2014

| Contract Award | Un-contracted Loan | Contract Award Contract Award f |                        | ard for 2014 |
|----------------|--------------------|---------------------------------|------------------------|--------------|
| (Cumulative)   | Balance            | Performance %                   | Projections            | Actual       |
| 9.214          | 0.971              | 90                              | -                      | -            |
| Disbursements  | Un-disbursed       | Disbursement                    | Disbursements for 2014 |              |
| (Cumulative)   | Loan Balance       | Performance %                   | Projections            | Actual       |
| 7.534          | 2.651              | 74                              | 0.915                  | 1.419        |

#### **C- Project Description**

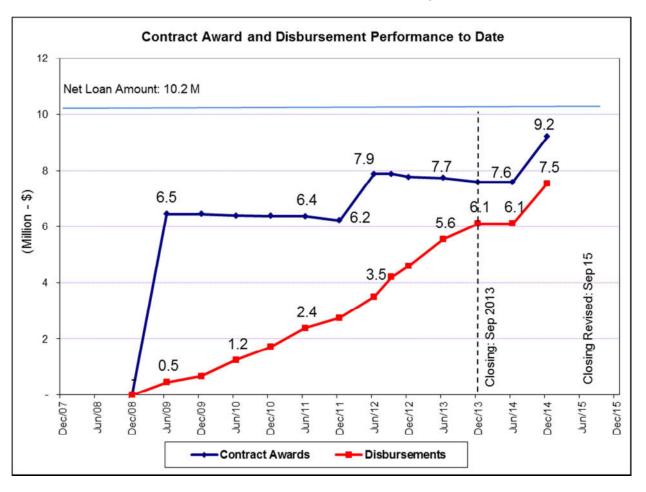
The Punjab Irrigated Agriculture Project Preparation Facility (PIAPPF) will ensure that (i) forthcoming projects are expeditiously prepared to fully utilize Program resources, (ii) future projects are well designed and meet ADB guidelines, and (iii) the PIAIP is well managed.

#### **D- Project Monitoring Framework (Current Status)**

The status of subsequent tranches is given below:

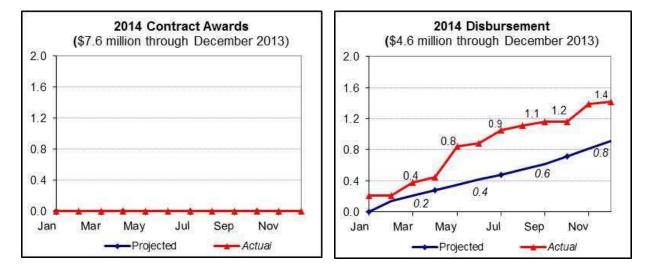
| Outputs  | Status with Key Activities   |
|--|--|
| Tranche 2: New Khanki Barrage<br>Project (\$270 million)                                   | Approved in Dec 2011, signed in Jan 2012 and effective in Feb 2012.                          |
| Tranche 3: Suleimanki Barrage and<br>Pakpattan Canal Improvement<br>Project (\$73 million) | Approved on 13 December 2012. Signed on 30<br>April 2013 and became effective on 6 June 2013 |
| Trimmu and Punjnad Barrages<br>(\$150 million)<br>(standalone loan)                        | Approved on 22 September 2014. Signed on 5 December 2014 and yet to be effective.            |

| Pakpattan distribution system (\$120<br>million) and Thal canal (\$250<br>million). | <ul> <li>Pakpattan Canal: Feasibility study and detailed design completed. PC-1 prepared. Climate change assessment study to be carried out as it became requirements now. Project is ready.</li> <li>Thal Canal: Feasibility study is complete. Detailed design completed. PC-1 is under preparation. Climate change assessment study to be carried out as it became requirements now. Project is ready.</li> </ul> |
|---|--|
| Cholistan Water Resources<br>Development Project                                    | Feasibility study is in progress   |
| Link Canals Remodeling  | Feasibility study is in progress   |



#### E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



| <b>G-Action</b> | Plan | discussed | during | CPR | 2014 |
|-----------------|------|-----------|--------|-----|------|
|-----------------|------|-----------|--------|-----|------|

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date  | By Whom            | Update as of 31<br>Dec 2014  |
|------------|---|---|---|--------------------|--|
| 2          | Decision on the<br>balance MFF<br>amount of \$129<br>million<br>equivalent<br>should be made<br>soon so that<br>adequate time<br>is available in<br>case processing<br>of T-4 is<br>required. | Pakpattan canal<br>distribution system of<br>\$120 million best fits<br>as (i) it falls within<br>balance amount, (ii) it<br>can bring entire<br>benefits of on-going<br>Suleimanki barrage<br>and Pakpattan canal<br>project and (iii) project<br>is ready with detailed<br>engineering design<br>available and is on<br>government's priority | After approval<br>of<br>supplementary<br>financing for<br>Loan 2299-<br>PAK, the EA<br>will assess the<br>balance<br>available<br>amount and<br>submit the<br>proposal if<br>required | EA, EAD<br>and ADB | Government<br>request for the<br>use of balance<br>amount awaited. |

## H. Action Plan to be discussed during QPR Q4, 2014

| Sr. | Issue | Action to be<br>Taken | Due Date | By Whom |
|-----|-------|-----------------------|----------|---------|
|     |       |                       |          |         |
|     |       | (None)                |          |         |
|     |       |                       |          |         |
|     |       |                       |          |         |
|     |       |                       |          |         |

Φ M.1.11.

|                  |              |                |                                    |                              |                 | \$ IVIIIION       |
|------------------|--------------|----------------|------------------------------------|------------------------------|-----------------|-------------------|
| Approval<br>Date | Signing Date | Effective Date | Closing Date                       | Closing<br>Date<br>(Revised) | Elapsed<br>Time | Project<br>Rating |
| 22-Dec-11        | 18-Jan-12    | 17-Feb-12      | 31-Dec-16                          | 31-Dec-16                    | 50%             | as of             |
| Approved         | Net Loan     | Financing      | EA/IA                              | Project                      | Project         | 31 Dec14          |
| Amount           | Amount       | Financing      | EANA                               | Officer                      | Analyst         |                   |
| 270.00           | 253.547      | ADF            | Irrigation<br>Department<br>Punjab | A. Ali                       | Elena A         | On Track          |

### Loan 2841-PAK(SF): Punjab Irrigated Agriculture Program Tranche II

### **B- Loan Financial Progress**

As of 30 June 2014

| Contract Award | Un-contracted Loan | Contract Award Contract Award for 201 |                        | ward for 2014 |
|----------------|--------------------|---------------------------------------|------------------------|---------------|
| (Cumulative)   | Balance            | Performance %                         | Projections            | Actual        |
| 193.973        | 59.574             | 77                                    | 0.144                  | 0.282         |
| Disbursements  | Un-disbursed       | Disbursement                          | Disbursements for 2014 |               |
| (Cumulative)   | Loan Balance       | Performance %                         | Projections            | Actual        |
| 77.171         | 176.377            | 30                                    | 7.325 40.486           |               |

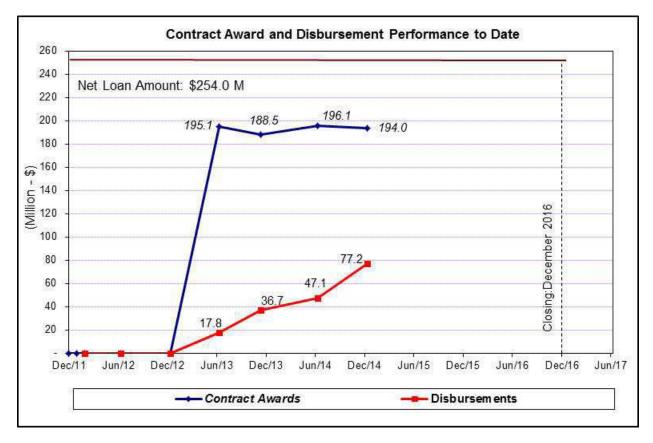
### **C- Project Description**

1. This is the second tranche of \$700 million MFF-Punjab Irrigated Agriculture Investment Program (PIAIP). The PIAIP is supporting physical and nonphysical investments in the water resource and irrigated agriculture sectors in Punjab, Pakistan. The PIAIP is taking a holistic and integrated approach to improving sector performance supported through institutional reform with a focus on sustainability, decentralized management, transparency, and accountability.

2. The scope of Tranche-II is construction of New Khaki Barrage which will improve sustainable delivery of irrigation water to Lower Chenab Canal (LCC). The project will benefit Gujranwala, Hafizabad, Sheikhupura, Nankana Sahib, Faisalabad, Jhang and Toba Tek Singh districts. The outcome will be the sustainable improved delivery of irrigation water for agriculture in the LCC command. The outcome indicators include ensure designed water supplies up to 326m<sup>3</sup>/s diverted to the canal for at least 90% of the year with no risk of failure compared to high risk of failure now and to have more climate-resilient infrastructure with strengthened flood design capacity for a return period event of 1:100 years.

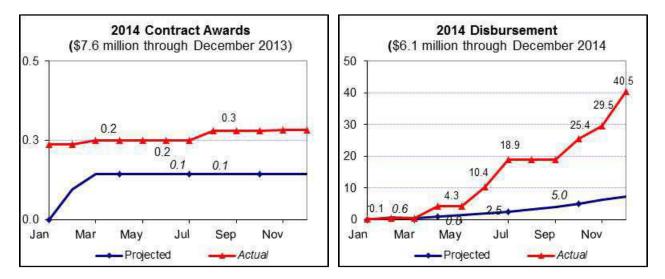
### **D- Project Framework Monitoring (Current Status)**

| Outputs                            | Status with Key Activities  |
|------------------------------------|---|
| New Khanki Barrage<br>ICB contract | Contract of New Khanki Barrage awarded in May 2013. All the major contracts already awarded (civil works and consultancy). Consultants and contractor mobilized and construction is in progress. Physical progress on Khanki Barrage works is 39%. LARP approved and land cost evaluated by Revenue Department. |



### E- Contract Award and Disbursement Performance over Project Life

F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue  | Action to be Taken   | Due Date                 | By<br>Whom | Update as of 31 Dec 2014                                       |
|------------|--|--|--------------------------|------------|--|
| 1          | Performance of<br>consultants<br>leading to slow<br>progress | The EA monitors the<br>consultants'<br>performance and<br>submits monthly<br>report to ADB | Monthly basis            | EA         | This is no<br>more an<br>issue. The<br>EA replaced<br>the Team |
|            |  | EA will expedite<br>replacement of<br>consultant's team<br>leader                          | End of September<br>2014 | EA         | leader in Mid<br>Oct 2014.                                     |

### H- Action Plan to be discussed during QPPR Q4, 2014

| Sr.<br>No. | Issue | Action to be<br>Taken | Due Date | By Whom |
|------------|-------|-----------------------|----------|---------|
|            |       |                       |          |         |
|            |       | NONE                  |          |         |
|            |       |                       |          |         |
|            |       |                       |          |         |
|            |       |                       |          |         |

### Loan 2971-PAK: Punjab Irrigated Agriculture Program Tranche III

|                    |                    |                   |                                    |                           |                    | \$ Million      |
|--------------------|--------------------|-------------------|------------------------------------|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing<br>Date                    | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
| 13-Dec-12          | 30-Apr-13          | 6-Jun-13          | 31-Mar-17                          | 31-Dec-16                 | 48%                | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA                              | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 73.0               | 73.0               | OCR               | Irrigation<br>Department<br>Punjab | A. Ali                    | T. Igaya           | On Track        |

### A - Loan Basic Data

### **B- Loan Financial Progress**

As of 30 June 2014

| Contract Award | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|----------------|--------------------|----------------|------------------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections            | Actual        |
| 58.078         | 14.922             | 80             | 3.330                  | 58.078        |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)   | Loan Balance       | Performance %  | Projections            | Actual        |
| 11.478         | 61.522             | 16             | 0.333                  | 11.431        |

### **C- Project Description**

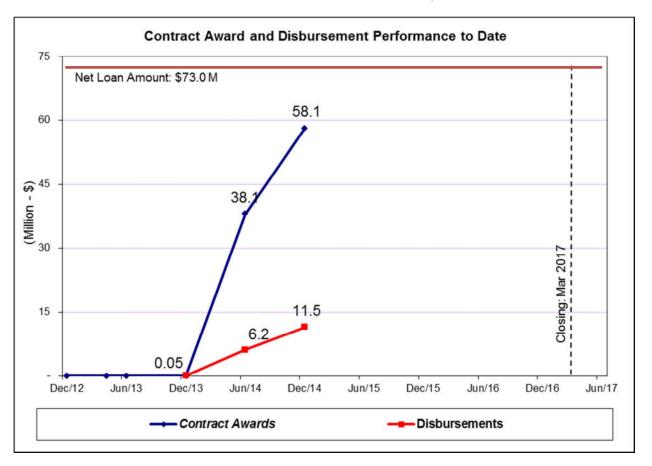
1. Pakpattan Canal and Suleimanki Barrage Improvement Project (PCSBIP) is located in Punjab Province of Pakistan. Improvement of Suleimanki Barrage will ensure reliable water supply to 1.01 million ha through its three canals including Pakpattan, Fordwah and Eastern canals and will benefit more than 360,000 farming families. Pakpattan canal alone provides irrigation to 500,000 ha. Rehabilitation and upgrading of only Pakpattan canal along with Suleimanki Barrage is included under the project.

2. The impact of the proposed project will be the improved agricultural production and farm income in Pakpattan Canal command area (Okara, Pakpattan, Vehari and Lodhran districts). The outcome will be the improved and reliable water supplies for irrigated agriculture in Pakpattan Canal command area. The project outputs will be (i) rehabilitation of Pakpattan Canal and Suleimanki Barrage completed on time and within the budget; and (ii) EA's improved project management capacity. The project outputs will be achieved through recruitment of supervision consultants, rehabilitation of main weir and canals head regulators, installation of barrage gates and rehabilitation of Pakpattan Canal, Khadir Branch canal and Pakpattan-Islam link canal and appurtenant structures.

3. The project will provide improved and reliable water supplies for irrigated agriculture in Pakpattan canal command areas and ensure that designed water supplies up to 156 m<sup>3/</sup>s diverted to the canal and distribution system for at least 90% of the year by 2017 with no risk of failure compared to high risk of failure now. Further, the improved barrage will eliminate the annual water leakage of 267 million cubic meters by 2017. The project will provide improved 336 km length of canals and more than 319 appurtenant structures by 2017.

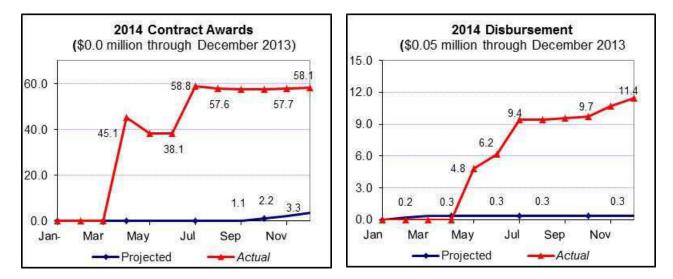
### D- Project Monitoring Framework (Current Status)

| Outputs  | Status with Key Activities  |
|--|---|
| Rehabilitation of Pakpattan canal and Suleimanki Barrage<br>completed on time and within the budget with (i)<br>improvement by 2017 in 336 km length of canals and more<br>than 319 appurtenant structures and, (ii) elimination by<br>2017, the annual water leakage of 267 million cubic meter | All the works and consultancy<br>contracts already awarded.<br>Contractors and consultants<br>mobilized and work is in<br>progress. |
| EAs improved project management capacity with 14 PMO's 14 senior staff trained   | Not yet started   |



### E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



### G. Status of Action Plan Agreed during CPR Mission 2014

| Sr.<br>No. | Issue                  | Action to be<br>Taken  | Due Date   | By Whom                           | Update as of<br>31 Dec 2014         |
|------------|------------------------|--|--|-----------------------------------|-------------------------------------|
| 1          | Incomplete<br>staffing | The EA will<br>complete remaining<br>PMO staffing                | Within the month<br>of September and<br>October 2014 | EA                                | The issue persists.                 |
| 2          | Finalization of LARP   | LARP of Sulemanki<br>& Pakpattan canal<br>is yet to be finalized | End of September 2014                                | EA,<br>Consultan<br>ts and<br>ADB | ADB approved<br>LARP in Sep<br>2014 |

### H. Action Plan to be discussed during QPPR Q4, 2014

| Sr.<br>No. | Issue               | Action to be Taken                             | Due Date  | By Whom |
|------------|---------------------|--|-----------|---------|
| 1          | Incomplete staffing | The EA will complete remaining<br>PMO staffing | Immediate | EA      |

¢ Million

### Loan 3159-3160-PAK: Trimmu and Punjnad Barrages Improvement Project

### A - Loan Basic Data

|                    |                             |                   |                                    |                           |                    | ⇒ iviiiion        |
|--------------------|-----------------------------|-------------------|------------------------------------|---------------------------|--------------------|-------------------|
| Approval Date      | Signing Date                | Effective<br>Date | Closing Date                       | Closing Date<br>(Revised) | Elapsed<br>Time    | Project<br>Rating |
| 22-Sep-14          | 5-Dec-14                    | Not effective     | 31-Aug-17                          | 31-Mar-21                 | 4%                 | as of             |
| Approved<br>Amount | Net Loan<br>Amount          | Financing         | EA/IA                              | Project<br>Officer        | Project<br>Analyst | 31Dec 14          |
| 150.0              | 50.0<br>94.3<br>Total 144.3 | OCR<br>ADF        | Irrigation<br>Department<br>Punjab | A. Ali                    | E. De<br>Castro    | On Track          |

### B- Loan Financial Progress (As of 31Dec 2014)

#### Loan 3159-PAK

| Contract Award                 | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|--------------------------------|--------------------|----------------|------------------------|---------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections            | Actual        |
| -                              | -                  | -              | _                      | -             |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections            | Actual        |
| _                              | —                  | —              | —                      | _             |

Loan 3160-PAK (SF)

| Contract Award                 | Un-contracted Loan | Contract Award | Contract A  | ward for 2014 |
|--------------------------------|--------------------|----------------|-------------|---------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections | Actual        |
| -                              | -                  | -              | -           | -             |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursem   | ents for 2014 |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections | Actual        |
| -                              | _                  | _              | _           | -             |

### **C- Project Description**

1. The project will rehabilitate and upgrade the 80–90 years old Trimmu and Punjnad barrages to (i) provide reliable irrigation water to 1.74 million hectares (ha) through six main canals; (ii) primarily benefit 600,000 farming families (about 4.0 million people) in seven districts in Punjab; and (iii) help reduce risk of communities against floods (150,000 people), droughts, and pressure on groundwater abstraction.

2. The expected impact of TPBIP will be the sustained agricultural production and farm income in the barrages command area. The expected project outcome will be the safe and secured Trimmu and Punjnad barrages deliver reliable irrigation water supplies to their canals.

3. The project outputs will be (i) rehabilitated and upgraded Trimmu barrage; (ii) rehabilitated and upgraded Punjnad barrage; and (iii) improved capacity of the communities and PID. The outputs will be achieved through (a) increasing flood capacities of the barrages, (b) improving stability of the existing structures against climate variability, erosion and sedimentation, (c) training of the communities and PID staff in flood risk management and integrated water resources management, and (d) social activities such as Public Park and upgraded basic health unit and girl's school. Each barrage will be provided with construction supervision and safeguard monitoring teams to monitor implementation of land acquisition and resettlement plan (LARP) and environmental management plans. The details have been provided in the design and monitoring framework (DMF).

| <b>D- Project Monitoring Framework</b> | (Current Status) |
|--|------------------|
|--|------------------|

| Outputs   | Performance Indicators with<br>Baseline   | Status with Key<br>Activities |
|---|---|-------------------------------|
| 1. Rehabilitated and<br>upgraded Trimmu<br>Barrage.                     | DiscrincTrimmu barrage water supply<br>capacity (to the associated canals)<br>is maintained at 577.14 m3/s in<br>2020(2014 baseline: 577.14 m3/s)Water losses through the gates<br>reduced to zero by 2020(2014 baseline: 15.3 m3/s)Trimmu barrage flood capacity is<br>increased to 24,777 m3/s by 2020(2014 baseline: 12,743 m3/s)One women's basic health unit |                               |
|   | upgraded by 2020<br>(2014 baseline 'none').   |                               |
| <ol> <li>Rehabilitated and<br/>upgraded Punjnad<br/>barrage.</li> </ol> | Punjnad barrage water supply<br>capacity (to the associated canals)<br>is maintained at 408.7 m3/s in 2020<br>(2014 baseline: 408.7 m3/s)   |                               |
|   | 50 women trained at vocational center by 2020 (2014 baseline: zero).  |                               |
|   | Water losses through the gates are<br>reduced to zero by 2020 (2014<br>baseline: 14.2 m3/s)<br>Punjnad barrage flood capacity is<br>increased to 24,495 m3/s by 2020  |                               |
|   | (2014 baseline: 19,822 m3/s)  |                               |

| Outputs   | Performance Indicators with<br>Baseline  | Status with Key<br>Activities |
|---|--|-------------------------------|
|   | One girls' primary school is upgraded to a high school by 2020                                 |                               |
|   | (2014 baseline: 'none')  |                               |
| <ol> <li>Improved capacities of<br/>the communities and<br/>PID.</li> </ol> | 50 women trained at vocational center by 2020  |                               |
|   | (2014 baseline: zero).   |                               |
|   | PID uses revised guidelines for O&M of the barrages by 2020                                    |                               |
|   | (2014 baseline: 'no')  |                               |
|   | At least 10 PID's PMO staff and local population use skills in IWRM and FRM approaches by 2020 |                               |
|   | (2014 baseline: zero)  |                               |
|   | Executing agency's SPRU and PEA<br>operationalize IWRM and FRM<br>approaches in PID by 2020    |                               |
|   | (2014 baseline: 'no')  |                               |

### Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue                 | Action to be Taken   | Due Date  | By Whom                 |
|------------|-----------------------|--|-----------|-------------------------|
| 1          | Loan is not effective | Punjab has to send draft<br>legal opinion on project<br>agreement for ADB review | Immediate | Pⅅ to<br>EAD and<br>ADB |

\$ Million

#### Loan 3239-PAK: FATA Water Resources Development Project

| Approval Date      | Signing Date       | Effective<br>Date | Closing Date        | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
|--------------------|--------------------|-------------------|---------------------|---------------------------|--------------------|-----------------|
| 15-Dec-14          | Not signed         | Not effective     | 30-Sep-20           | -                         | 1%                 | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA               | Project<br>Officer        | Project<br>Analyst | 31 Dec 14       |
| 43.0               | 42.466             | ADF               | FATA<br>Secretariat | D. Walton                 | Zubaida            | Not Rated       |

### A - Loan Basic Data

### B- Loan Financial Progress (As of 31Dec 2014)

| Contract Award                 | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|--------------------------------|--------------------|----------------|------------------------|---------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections            | Actual        |
| _                              | _                  | _              | _                      | -             |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections            | Actual        |
| —                              | —                  | —              | —                      | —             |

### **C- Project Description**

1. The Project will address low farm productivity, high poverty incidence, and pervasive food insecurity in the Federally Administered Tribal Areas (FATA). It will increase agriculture production and household incomes by providing reliable irrigation to non-irrigated rain fed farmlands and non-cultivated lands. The project includes the construction of new irrigation infrastructure, improved on-farm water management through activities such as terracing and land leveling, and watershed management. The Project will also strengthen the project area's natural resource base by improving selected watersheds, which will enhance the recharging of underground aquifers and reduce the impact of floods. The project will benefit 116,751 households, or about 1.4 million people, in the project area and improve about 9,700 hectares (ha) of land.

2. The project impact will be increased farm incomes in the project areas (Bajaur, Khyber, and Mohmand agencies), thereby reducing poverty and increasing household food security. The project outcome will be improved agricultural productivity of selected watersheds and conservation of their associated natural resource base.

3. Project outputs consist of (i) construction of new irrigation infrastructure, including nines mall concrete gravity dams (each with a maximum height of 15 meters), 31 diversion weirs, and 95 kilometers of main and secondary irrigation channels; (ii) improved on-farm water management through construction of 144 kilometers of lined watercourses, terracing and land leveling on a command area of 4,615 ha, and installation of rain and stream gauges to measure water availability; (iii) improved watershed management on 5,050 ha through afforestation of the degraded watersheds and, where appropriate, the construction of check dams; and (iv) efficient project management and evaluation, including establishment of a project management unit and

three project implementation units, timely procurement of goods, works and recruitment of consulting services, and effective financial management.

### **D- Project Monitoring Framework (Current Status)**

| Outputs  | Performance Indicators with<br>Baseline  | Status with Key<br>Activities |
|--|--|-------------------------------|
| <ol> <li>Construction of new<br/>irrigation infrastructure.</li> </ol> | By 2020 the command area<br>receiving secure irrigation supply<br>increased to 4,291 ha<br>(2014 baseline = 1,294 ha)  |                               |
| 2. Improved on-farm<br>water management                                | Average irrigation requirements<br>reduced to 3.70 mcm/ha from land<br>leveling by 2020<br>Water measuring gauges installed<br>and provide real time information |                               |
| 3. Improve Watershed management .                                      | At least 5,050 ha of targeted<br>watersheds have effective<br>vegetation cover<br>(2014 baseline = 0 ha)   |                               |
| 4. Efficient project<br>management and<br>evaluation                   | Over 90% of contracts are awarded<br>and completed on time and within<br>budget  |                               |
|  | Quarterly progress reports, annual<br>reports, and audit reports are<br>submitted within 4 weeks of due<br>date  |                               |

### E. Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date    | By Whom             |
|------------|---|--|-------------|---------------------|
| 1          | PC-1 is not yet approved<br>which may delay loan<br>signing and | PC-1 approval by CDWP<br>and ECNEC should be<br>expedited. | 31 Mar 2014 | FATA<br>Secretariat |
|            | effectiveness.  |  |             | EAD/ADB             |

¢ Million

Loan 2286-PAK:MFF Renewable Energy Development Sector Investment Program Tranche I

#### A - Loan Basic Data

|                    |                    |                   |  |                           |                    | \$ IVIIIION       |
|--------------------|--------------------|-------------------|--|---------------------------|--------------------|-------------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date   | Closing Date<br>(Revised) | Elapsed<br>Time*   | Project           |
| 13-Dec-06          | 5-Oct-07           | 29-Nov-07         | 30-Jun-12  | 30-Jun-16                 | 79%                | Rating            |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA  | Project<br>Officer        | Project<br>Analyst | as of<br>31Dec 14 |
| 105.0              | 116.2              | OCR               | PEDO, Go<br>Khyber<br>Pakhtunkhwa,<br>Punjab Power<br>Management<br>Unit, Energy<br>Department<br>GoPunjab | M. Wolf                   | A. Soriano         | On Track          |

\*Based on revised loan closing date

### **B- Loan Financial Progress**

#### As of 31Dec 2014

| Contract Award | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|----------------|--------------------|----------------|------------------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections            | Actual        |
| 115.944        | 0.234              | 99.8           | -                      | _             |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)   | Loan Balance       | Performance %  | Projections            | Actual        |
| 62.189         | 53.989             | 54             | 26.195                 | 25.190        |

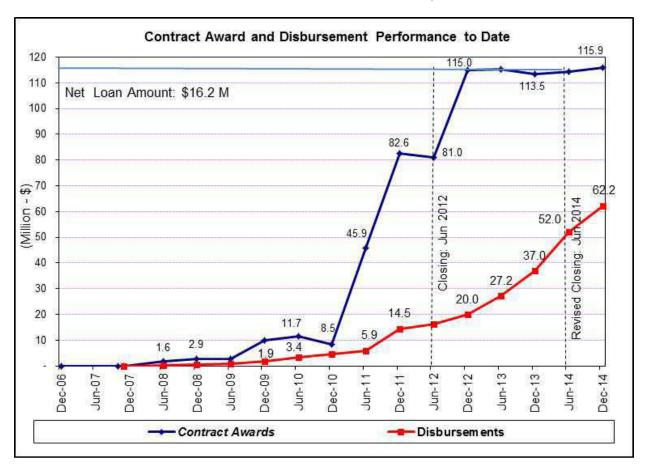
### **C- Project Description**

1. The Project will develop indigenous, nonpolluting, and renewable sources of energy to help meet Pakistan's power shortage and diversify the power sources. It will also improve the quality of the power system, especially in rural areas. Under the first set of subprojects, Khyber Pakhtunkhwa identified a cluster of small hydropower from perennial high-head rivers that are abundant in the province. Punjab province also developed a cluster of low-head, high-volume small hydropower stations that can be installed in the existing irrigation canal system with perennial water flows. An effort will also be made for capacity development of renewable energy sector related agencies.

2. The project suffered delays at the commencement. The completion of the Project by the loan closing date of 30 June 2012 was not possible despite some improved progress in procurement process and extended till June 2014.

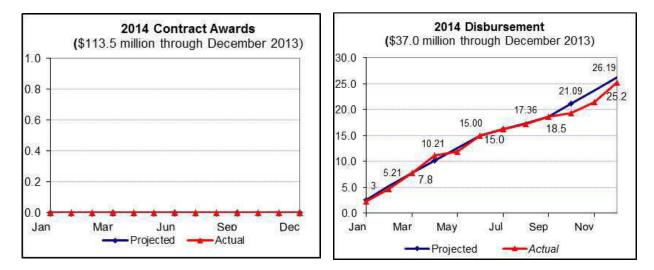
### D- Project Monitoring Framework (Current Status)

| Outputs        | Status with Key Activities  |
|----------------|---|
| Clean Energy   | 6 Awarded HPPs  |
| Development    | The overall financial progress on KP component is 91%                           |
| Small to       | 17.0 MW Ranolia KP (Progress 79%)   |
| medium-size    | 2.6 MW Machai KP (Progress 89%)   |
| hydropower     | The overall financial progress on Punjab component is 33%                       |
| stations in KP | 7.64 MW Marala Punjab (Progress 43%)  |
| and Punjab     | 2.82 MW Pakpattan Punjab (Progress 43%)   |
| -              | 4.04 MW Deg Outfall Punjab (Progress 15%)                                       |
|                | 5.38 MW Chianwali Punjab (Progress 13%)   |
|                | Government of Punjab will finance the 4.16 MW Okara HPP from its own resources. |



E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr. | Issue   | Action to be  | Due Date          | By Whom              | Update as of  |
|-----|---|---|-------------------|----------------------|---|
| No. |   | Taken   |                   |                      | 31 Dec 2014   |
| 1   | Slow implementation of<br>project especially on<br>Marala and Pakpattan<br>HPPs and Mission<br>observations on following<br>aspects:<br>(i) contractor's request to<br>change the manufacturer<br>at the belated stage;<br>(ii)contractor's request to<br>extend the construction<br>phase to 2015meaning<br>that operation and testing<br>in full flow condition will<br>complete in early 2016<br>(closer to extended date);<br>(iii) construction problems<br>and contractor's capacity;<br>and<br>(iv) The remaining 2<br>HPPs (Deg Out-Fall and<br>Chianwali) have<br>scheduled completion in<br>late 2015 and early 2016. | As the loan<br>closing date<br>extended to 30<br>June 2016 for<br>completion of all<br>works, the<br>Mission strongly<br>recommended<br>ADB and EA<br>hold a special<br>project review<br>mission to (i)<br>discuss the<br>contractual and<br>construction<br>milestone for<br>each contract,<br>(ii) assess any<br>issue or<br>bottlenecks, and<br>(iii) recommend<br>solutions. | Immediate         | ADB and<br>EA Punjab | Done.<br>Actual physical<br>progress<br>based on the<br>latest progress<br>report,<br>September<br>2014:<br>Marala: around<br>28%<br>Pakpattan:<br>around 28%<br>Deg Outfall:<br>around 5%<br>Chianwali:<br>around 5% |
| 2   | Completion of KP<br>component   | The 2 HPPs in<br>Khyber<br>Pakhtunkhwa<br>have reached<br>80% to 90%<br>progress and will<br>be completed   | By end of<br>2014 | EA KP                | The work did<br>not complete<br>by Dec 2014.<br>Progress on<br>Machai HPP is<br>71.58% (as of<br>Nov 2014) and<br>75.37% on<br>Ronolia HPP<br>as of Jul 2014.   |

### G- Status of Action Plan Agreed during CPR 2014

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date                                   | By Whom          |
|------------|---|--|--|------------------|
| 1          | Marala & Pakpattan;<br>Contractor's request for<br>change of manufacturer                                     | PPMU shall finalize with consultants and settle the issue  | 30 Jan 15                                  | PPMU             |
| 2          | Insufficient provisions of the<br>Project Implementation<br>Consultancy contract to<br>cover the expenditures | Government to initiate<br>variation in the<br>consultant's contract to<br>cover the additional<br>expenditure.   | 30 Jan 15                                  | IA/ADB           |
| 3          | Machai HPP: Addendum 3<br>on Management<br>Consultancy Services   | To review the IA's clarification   | 30 Jan 15                                  | ADB              |
| 4          | Ranolia HPP: Review of<br>request to amend the letter<br>of credit no.<br>BOK0001DC120/aa                     | For ADB's review   | 30 Jan 15                                  | ADB              |
| 5          | Ranolia HPP: Submission of<br>latest progress report  | The latest progress<br>report submitted to ADB<br>was July 2014. PEDO to<br>submit the other<br>progress reports after<br>July 2014  | 30 Jan 15                                  | PEDO             |
| 6          | Punjab: Submission of latest progress reports   | The latest progress<br>report submitted to ADB<br>was September 2014.<br>PPMU to submit the<br>other progress reports<br>after September 2014.   | 30 Jan 15                                  | Punjab           |
| 7          | Completion of works within the loan closing date  | The work in Punjab,<br>particularly on two<br>HPPs (Deg Outfall and<br>Chianwali) will not be<br>completed within the<br>existing loan closing<br>date. An extension will<br>be required to complete<br>all awarded scope. | Timeline to<br>discussed<br>at Wrap<br>up. | PPMU/EAD/<br>ADB |

### H. Action Plan to be discussed during QPPR Q4, 2014

### Loan 2287-PAK(SF): MFF Renewable Energy Development Sector Investment Program

|                    |                    |                   |   |                           |                    | \$ Million      |
|--------------------|--------------------|-------------------|---|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date  | Closing Date<br>(Revised) | Elapsed<br>Time*   | Project         |
| 13-Dec-06          | 5-Oct-07           | 29-Nov-07         | 30-Jun-12   | 30-Jun-16                 | 84%                | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA   | Project<br>Officer        | Project<br>Analyst | 31 Dec 14       |
| 10.00              | 5.318              | ADF               | SHYDO, Go<br>Khyber<br>Pakhtunkhwa,<br>Punjab Power<br>Management<br>Unit, Energy<br>Department<br>GoPunjab | F. Cleo<br>Kawasaki       | M. Wolf            | On Track        |

### A - Loan Basic Data

\*Based on revised loan closing date (if any)

### **B- Loan Financial Progress**

#### As of 31December 2014

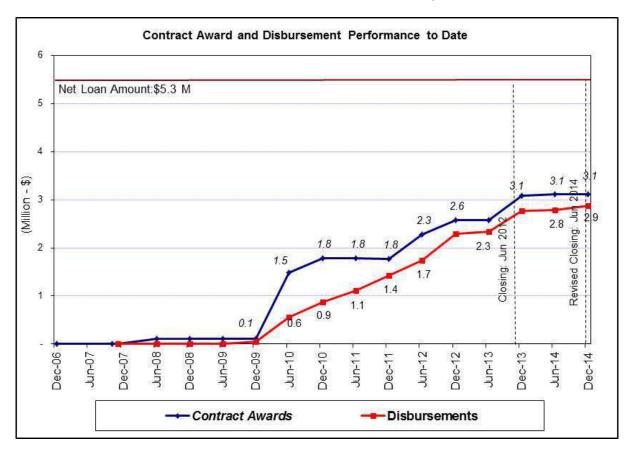
| Contract Award                 | Un-contracted Loan | Contract Award | Contract Award for 2014 |               |  |
|--------------------------------|--------------------|----------------|-------------------------|---------------|--|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections             | Actual        |  |
| 3.111                          | 2.207              | 59             | 0.062                   | 0.063         |  |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursem               | ents for 2014 |  |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections             | Actual        |  |
| 2.872                          | 2.446              | 54             | 0.156                   | 0.103         |  |

### **C- Project Description**

1. The Project mainly deals with capacity development aspect in support of Loan 2286-PAK. The outcomes include (i) enhanced capacity of the provincial governments and power utilities to identify and conduct feasibility study on potential renewable energy schemes; and (ii) improved technical capability in renewable energy and overall financial performance of the provincial power utilities

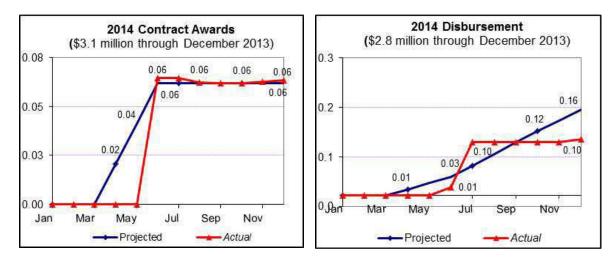
### **D- Project Monitoring Framework (Current Status)**

| Outputs   | Status with Key Activities  |
|---|---|
| Due<br>Diligence/Feasibility<br>studies   | All 8 feasibility studies are completed (three in KP and five in Punjab)  |
| Capacity<br>Development/Training<br>needs assessment at<br>the provincial and<br>project levels | Capacity development consultant recruitment is completed in KP and<br>PEDO staff has undergone training within Pakistan and abroad. Most of<br>the uncommitted portion of ADF loan to Punjab has been cancelled<br>(some portion was kept for CDM Consultant, which Punjab engaged for<br>registration of 5 HPPs for carbon credits). Construction of SHYDO<br>building is complete. The procurement of durable goods is complete |



### E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



### G- Action Plan to be discussed in upcoming QPPR Q4, 2014

| Sr. No. | Issue                                      | Action to be<br>Taken | Due Date  | By Whom |  |
|---------|--|-----------------------|-----------|---------|--|
| 1       | Contract variation 1 for CDM<br>consultant | For ADB's review.     | 30 Jan 15 | ADB     |  |

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### Loan 2290-PAK(SF): Power Transmission Enhancement Investment Support Component

|                  |                 |                   |              |                           |                 | \$ IVIIIION       |
|------------------|-----------------|-------------------|--------------|---------------------------|-----------------|-------------------|
| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project           |
| 13-Dec-06        | 16-Jan-07       | 11-May-07         | 15-Jun-17    | -                         | 80%             | Rating            |
| Approved         | Net Loan        | Financing         | EA/IA        | Project                   | Project         | as of<br>31Dec 14 |
| Amount           | Amount          | Financing         | EAVIA        | Officer                   | Analyst         | STDEC 14          |
| 10.00            | 10.05           | ADF               | NTDC         | M. Wolf                   | M. Favis        | On Track          |

### A - Loan Basic Data

### **B- Loan Financial Progress**

As of 31December 2014

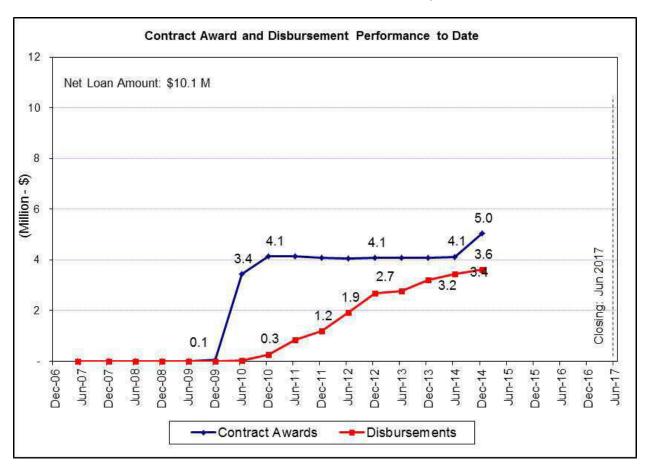
| Contract Award | Un-contracted Loan | Contract Award | Contract Award for 2014 |               |  |
|----------------|--------------------|----------------|-------------------------|---------------|--|
| (Cumulative)   | Balance            | Performance %  | Projections             | Actual        |  |
| 5.036          | 5.016              | 50             | 0.975                   | 0.975         |  |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursem               | ents for 2014 |  |
| (Cumulative)   | Loan Balance       | Performance %  | Projections             | Actual        |  |
| 3.600          | 6.452              | 36             | _                       | 0.391         |  |

### **C- Project Description**

1. This support component is an integral part of the proposed Investment Program that will strengthen NTDC's project (i) planning (ii) design (iii) implementation (iv) operations and, (v) monitoring capabilities. This will finance consultancy services for project management, safeguard monitoring, and feasibility studies.

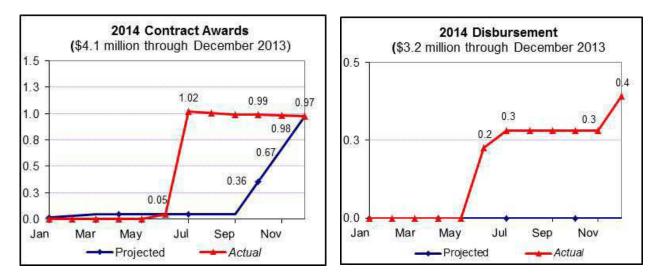
### **D- Project Monitoring Framework (Current Status)**

| Outputs  | Status with Key Activities  |  |
|--|---|--|
| Recruitment of   | 5 Consultancy Services Awarded  |  |
| project  | (i) Consultants for Feasibility Study of HVDC T/Line                    |  |
| implementation and (ii) Safeguard Monitoring Consultants |   |  |
| preparation (iii) Project Management Consultants         |   |  |
| consultants (iv) Resettlement Expert                     |   |  |
| (v) Environmental Expert                                 |   |  |
|  |   |  |
|  | Contract for safeguard monitoring consultants was extended to cover the |  |
|  | monitoring of Tranche 2 subprojects. Additional resettlement            |  |
|  | consultants being recruited for Tranche 3 subprojects.                  |  |
| Recruitment of   | The contract was signed in July 2014 after some delays in the           |  |
| project preparatory                                      | recruitment process. The consultant is currently assisting NTDC in      |  |
| consultants for  | procurement, particularly in drafting bidding documents.                |  |
| Tranche IV   |   |  |



#### E- Contract Award and Disbursement Performance over Project Life

F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue  | Action to be<br>Taken   | Due Date                    | By Whom         | Update as of 31 Dec<br>2014  |
|------------|--|---|-----------------------------|-----------------|--|
| 1          | Additional<br>Requirements<br>for PFR for<br>Tranche 4               | Consultants<br>have been hired<br>by NTDC to<br>prepare PFR. It<br>will be finalized<br>during upcoming<br>ADB mission  | September<br>2014           | NTDC and<br>ADB | Done. PFR received<br>on 30 Sep 2014.  |
| 2          | Proposal for<br>utilizing the<br>remaining loan<br>amount<br>awaited | NTDC has<br>forwarded the<br>request to<br>MoW&P on 28<br>July 2014. ADB<br>is yet to receive<br>proposal from<br>MoW&P | End of<br>September<br>2014 | MoW&P           | Partly done. NTDC<br>requested consultants<br>to develop the<br>marketing strategy for<br>leasing OGPW fibers in<br>Aug 2014.<br>Resettlement<br>consultants are being<br>recruited for Tranche 3. |

### H. Action Plan to be discussed in upcoming QPR Q4, 2014

| Sr.<br>No. | Issue  | Action to be Taken  | Due Date       | By Whom   |
|------------|--|---|----------------|-----------|
| 1          | Proposal for utilizing the<br>remaining loan amount<br>awaited | Submit cost estimates for<br>consultants for OGPW<br>leasing strategy, and draft<br>TOR and cost estimates for<br>project implementation<br>consultants for Tranche 4 | 15 Feb<br>2014 | NTDC      |
| 2          | AFS and APFS for FY 2014 delayed                               | Submit AFS and APFS. AFS<br>should include auditor's<br>opinions on NTDC's<br>compliance with financial<br>covenants and projected<br>cash flows                      | Immediate      | NTDC      |
| 3          | Independent CPPA not yet established                           | Establish CPPA  | Immediate      | MoWP, EAD |

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### Loan 2396-PAK:MFFPower Transmission Enhancement Investment Program Tranche II

| _ |                  |                 |                   |              |                           |                  | ⇒ IVIIIION        |
|---|------------------|-----------------|-------------------|--------------|---------------------------|------------------|-------------------|
|   | Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time* | Project<br>Rating |
| Ī | 17-Dec-07        | 20-May-08       | 17-Apr-09         | 31-Dec-13    | 31-Dec-14                 | 100%             | as of             |
|   | Approved         | Net Loan        | Finanaina         | EA/IA        | Project                   | Project          | 31 Dec 14         |
|   | Amount           | Amount          | Financing         | EAVIA        | Officer                   | Analyst          | 51 Dec 14         |
|   | 220              | 165.000         | OCR               | NTDC         | T. Luo                    | M. Favis         | On Track          |

### A - Loan Basic Data

\*Based on the revised loan closing date (if any)

### **B- Loan Financial Progress**

As of 31December 2014

| Contract Award | Contract Award Un-contracted Loan Contract Award |               | Contract Award for 2014 |        |  |
|----------------|--|---------------|-------------------------|--------|--|
| (Cumulative)   | Balance  | Performance % | Projections             | Actual |  |
| 161.335        | 3.665  | 98            | 7.803                   | -      |  |
| Disbursements  | Un-disbursed                                     | Disbursement  | Disbursements for 2014  |        |  |
| (Cumulative)   | Loan Balance                                     | Performance % | Projections             | Actual |  |
| 149.104        | 15.896   | 90            | 37.137                  | 16.241 |  |

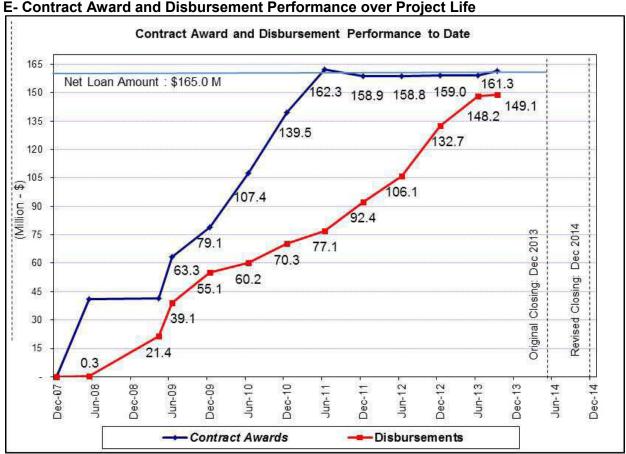
### **C- Project Description**

1. The project is the second tranche of an \$800 multi-tranche financing facility and aims to augment, rehabilitate and expand transmission system. Investments under the project will continue to address the immediate priorities of the primary transmission system improvement, dealing with the capacity shortfalls that currently result in regular system outages and supply interruptions to customers.

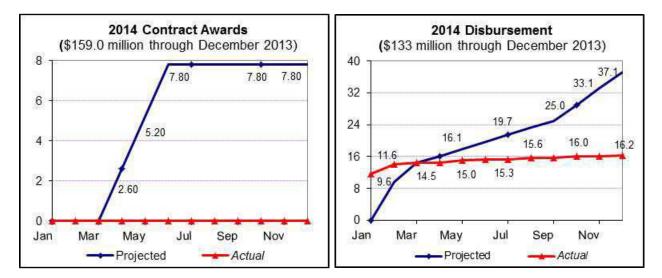
2. These investments are consistent with the Government's strategy to achieve the following outcomes: (i) a more efficient power system; (ii) high-quality power supply through a more reliable and stable system; (iii) greater geographic coverage of power supply; (iv)greater access to affordable electricity by bringing hydroelectric and coal-fired thermal energy to load centers. The project intends to reduce transmission losses from 3.48% in 2008 to 3.2% in 2016 and add at least 4800 MVA capacity to the transmission system by 2013. There are a total of ten (10) subprojects to be executed under Tranche-2.

### **D- Project Monitoring Framework (Current Status)**

| Outputs  | Status with Key Activities  |
|--|---|
| Augmentation<br>and system<br>stabilization,<br>transmission<br>lines, construction<br>and rehabilitation<br>of sub-stations | The Government reported that the Project is substantially completed. Nine of the ten subprojects have been energized. However, the subproject to install static var compensators (SVCs) at the Lahore 500 kV substation is pending. |



### F- Contract Award and Disbursement Targets and Achievements in 2014



### E- Contract Award and Disbursement Performance over Project Life

| Sr.<br>No. | Issue                 | Action to be Taken  | Due Date       | By Whom | Update as of 31 Dec 2014   |
|------------|-----------------------|---|----------------|---------|--|
| 1          | Project<br>completion | Complete all<br>remaining 3 sub-<br>projects within the<br>extended loan closing<br>date otherwise, NTDC<br>will finance and<br>complete the<br>remaining works from<br>its own resources | 31 Dec<br>2014 | NTDC    | Partly done.<br>Subproject for<br>SVCs at the<br>Lahore 500 kV<br>substation (ADB-<br>14) is stalled by<br>a legal dispute<br>between the<br>main contractor                                     |
| 2          | Disbursements         | Accelerate the<br>delivery of all<br>equipment, and exert<br>all efforts to utilize the<br>remaining loan<br>balance to maximum<br>progress within the<br>extended period                 | 31 Dec<br>2014 | NTDC    | and<br>subcontractor.<br>Also, the<br>installation of<br>telecommunicati<br>ons equipment<br>for the new 220<br>kV grid stations<br>at T.T. Singh and<br>Okara (ADB<br>49B) is still<br>ongoing. |

### H. Action Plan to be discussed during QPPR Q4, 2014

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date    | By<br>Whom            |
|------------|---|---|-------------|-----------------------|
| 1          | Proposed financing<br>of outstanding<br>activities by<br>Tranche 3 (Loan<br>2846) by NTDC and<br>MoWP | On 9 Jan 2015 EAD sought ADB's<br>opinion for shifting outstanding loan<br>balance to Tranche 3 to finance the<br>remaining expenditures for<br>Contracts ADB-14 and ADB-49B.<br>ADB responded on 14 January,<br>requesting EAD's formal request. | Immediate   | EAD/Mo<br>WP/NTD<br>C |
| 2          | Disbursements   | Submit all outstanding withdrawal applications for expenditures incurred within loan closing (31 Dec 2014)  | 30 April 15 | NTDC                  |
| 3          | Borrower's project<br>completion report<br>(PCR).   | Borrowers PCR should be send within the 90 days of the loan closing.  | 31 Mar 2015 | NTDC                  |
| 4          | AFS and APFS for<br>FY 2014 delayed   | Submit AFS and APFS. AFS should<br>include auditor's opinions on<br>NTDC's compliance with financial<br>covenants and projected cash flows  | Immediate   | NTDC                  |
| 5          | Independent CPPA<br>not yet established   | Establish CPPA  | Immediate   | MoWP,<br>EAD          |

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### Loan 2846-PAK:MFFPower Transmission Enhancement Investment Program Tranche III

|                  |                 |                   |              |                           |                 | \$ IVIIIION       |
|------------------|-----------------|-------------------|--------------|---------------------------|-----------------|-------------------|
| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project           |
| 22-Dec-11        | 18-Jan-12       | 21-Feb-12         | 30-Jun-16    | -                         | 67%             | Rating            |
| Approved         | Net Loan        | Financing         | EA/IA        | Project                   | Project         | as of<br>31Dec 14 |
| Amount           | Amount          | Financing         | EAVIA        | Officer                   | Analyst         | STDEC 14          |
| 243.2            | 243.240         | OCR               | NTDC         | J. Hwang                  | M. Favis        | On Track          |

### A - Loan Basic Data

### **B- Loan Financial Progress**

As of 31December 2014

| Contract Award | Un-contracted Loan | Contract Award | Contract Award for 2014 |         |  |
|----------------|--------------------|----------------|-------------------------|---------|--|
| (Cumulative)   | Balance            | Performance %  | Projections             | Actual  |  |
| 167.810        | 75.430             | 69             | 30.000                  | 167.810 |  |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursements for 2014  |         |  |
| (Cumulative)   | Loan Balance       | Performance %  | Projections             | Actual  |  |
| 13.981         | 229.259            | 6              | 0.484                   | 13.435  |  |

### **C- Project Description**

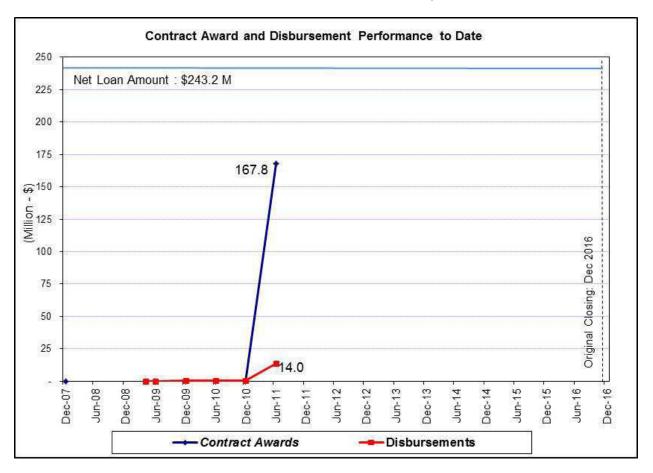
1. The project is the third tranche of an \$800 multi-tranche financing facility and aims to augment, rehabilitate and expand transmission system. The Tranche 3 subprojects are part of Pakistan's integrated power transmission system development plan. The investments will enhance the efficiency of the overall power transmission system and provide an adequate and reliable power supply to a greater number of industrial, commercial and residential consumers.

2. The Tranche 3 subprojects will improve power transmission infrastructure through development of additional 500 kV transmission lines and grid substations facilities, and relieve the power system bottlenecks. The project will a) evacuate power from new thermal generation plants to the grid and supply to the consumers, b) result in an increase in interregional transmission capacity of 800 - 1,000 MW and of 15.8 GWh of additional power annually supplied through the grid, c) result in removal of transmission bottlenecks and d) reduction of load shedding caused by forced transmission outages to less than 10%.

### **D- Project Monitoring Framework (Current Status)**

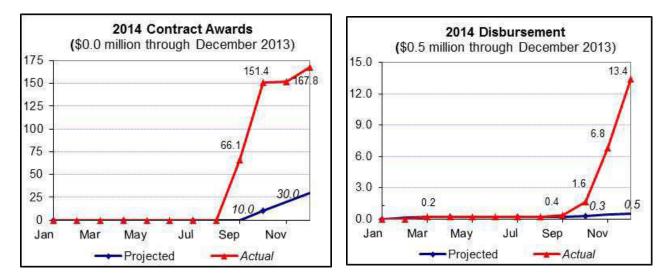
| Outputs   | Status with Key Activities  |
|---|---|
| Enhancing power<br>transmission capacity<br>through system expansion<br>and augmentation, and<br>electricity from new power | <b>ADB-65-2012 (PACKAGE-1):</b> Procurement of Plant: Design,<br>Supply, Installation, Testing & Commissioning of 500kv<br>Transmission Line 3rd Circuit Jamshoro-Moro-Dadu to Rahim<br>Yar Khan  |
| stations evacuated to the load centers.   | <b>ADB-65-2012 (PACKAGE 2):</b> Procurement of Plant: Design,<br>Supply, Installation, Testing and commissioning of 500 KV<br>Switching Station at Moro and Extension Works at Existing 500<br>KV Substations at Jamshoro, Dadu& Rahim Yar Khan |

| Outputs | Status with Key Activities   |
|---------|--|
|         | Rebidding commenced in August 2013. The deadlines for bid<br>submission extended 3 times. BERs received in February<br>2014. ADB responded on 3 and 18 June 2014, respectively for<br>Packages 1 and 2. Contracts signed for Package 1 (3 lots) in<br>August and September 2014, and Package 2 in October.<br>Contract effectiveness are awaited. Having a construction<br>period of 850 days, the subproject is expected to be completed<br>beyond the loan closing date of 30 June 2016.   |
|         | Tender No. ADB-66: Procurement of 220 KV Auto-<br>Transformers and Grid Station Equipment/Material   |
|         | Tendering commenced in August 2013. The bid submission<br>deadline extended four times – last up to January 2014. BERs<br>for 4 of the 5 lots received in June 2014, and revised in<br>October with recommendation to rebid. CWEN issued no<br>objection to rebid was approved in end October, with request to<br>submit draft bidding documents by December.CA expected in<br>Q3 2015. Having a delivery period of 270 days, the subproject<br>is expected to be completed beyond the loan closing date of 30<br>June 2016. One of the 5 lots (Lot IV) was deleted due to court<br>dispute. |
|         | Tender No. ADB-67: ADB-67-2012 - Design, Manufacture,<br>Supply, Erection, Testing & Commissioning of 220kV AIS<br>Substation Mansehra   |
|         | Rebidding commenced in April 2014. Deadline for bids<br>extended from June to July 2014. BER received in October<br>2014, with clarifications in December. CA expected in Q2 2015.<br>Having a construction period of 540 days, the subproject is<br>expected to be completed beyond loan closing.   |
|         | Tender No. ADB-68. Procurement of Plant: Design, Supply<br>and Installation, Testing and<br>Commissioning of 220kv D/C, T/B Uch-Sibbi Transmission<br>Line   |
|         | Rebidding started in 30 September 2013. The deadline for bids<br>extended from 18 November to 10 December 2013. BER<br>received in January 2014. ADB rejected recommended bidder<br>under ICB, but approved, on exceptional basis, to award the<br>contract to the same contractor via direct contracting. Contract<br>signed in August 2014, awaiting contract effectiveness. Having<br>a construction period of 540 days, the subproject is expected to<br>be completed beyond loan closing.   |



### E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue                                    | Action to be Taken  | Due Date         | By Whom | Update as of 31 Dec 2014                                   |
|------------|--|---|------------------|---------|--|
| 1          | Appointment of Staff                     | Fill in the vacant<br>positions of two<br>Deputy Managers   | 31 Dec 14        | NTDC    | Not done   |
| 2          | Procurement for<br>ADB-66 and ADB-<br>67 | Submission of<br>improved Bid<br>Evaluation Report  | 30 Sep 14        |         | Done   |
|            |  | Include civil engineers<br>in BEC for ADB-67  | 30 Sep 14        | NTDC    | Not Done   |
|            |  | Submit withdrawal applications for advance payments   | 30 Oct 14        |         | Not done.<br>ADB-66 is for<br>rebid. ADB-67<br>CA expected |
|            |  | Open Letters of Credit  | 30 Oct 14        |         | in 2015.   |
| 3          | Contract<br>Effectiveness                | Declare contract<br>effectiveness for ADB-<br>65, Packages 1 and 2,<br>and ADB-68   | Oct 2014         | NTDC    | Not done   |
| 4          | Compliance with<br>Loan Covenants        | Submit AFS for FY<br>2014 including<br>auditor's opinions on<br>NTDC's compliance<br>with financial<br>covenants and<br>projected cash flows. | 31 Dec 14        | NTDC    | Not done   |
|            |  | Submit request to defer<br>submission of first<br>APFS to ADB, through<br>EAD   | 31 Oct 14        | NTDC    | Request<br>received from<br>NTDC                           |
|            |  | Update data for PPMS  | Immediate        | NTDC    | Not done   |
|            |  | Submit semi-annual<br>safeguards monitoring<br>reports from Q4<br>onward.   | Jan 15<br>onward | NTDC    | Not done   |
|            |  | Submit project<br>progress report for Q3<br>to ADB  | 31 Oct 14        | NTDC    | Done   |

### G- Status of Action Plan Agreed during Review Mission of 9-19 September 2014

| Sr.<br>No. | Issue  | Action to be Taken   | Due Date           | By Whom     | Update as of 31 Dec 2014  |
|------------|--|--|--------------------|-------------|---|
| 5          | Satisfy LARP<br>requirements for<br>ADB065<br>Packages 1 and 2 | Submit proposed<br>recruitment package<br>for safeguards<br>consultants under<br>Tranche 1 (L2290) | 19 Sep 14          | NTDC        | Done  |
|            |  | Approve recruitment<br>package   | 30 Sep 14          | ADB         | Done  |
|            |  | Mobilize safeguard consultants   | 31 Oct 14          | NTDC        | Not known.<br>ADB gave no<br>objection to<br>Submission 1<br>on 8 January<br>2015 |
|            |  | Submit finalize LARPs to ADB   | Dec 2014           | NTDC        | Not done  |
|            |  | Include status of LARP<br>implementation in<br>quarterly reports for Q4<br>2014 onward             | Jan 2015<br>onward | Consultants | Progress<br>report for Q4<br>2014 not yet<br>received                             |
| 6          | Organizational restructuring                                   | Establish CPPA<br>independency from<br>NTDC  | 31 Dec 14          | MoWP, EAD   | Not done  |

# H. Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date    | By Whom |
|------------|---|---|-------------|---------|
| 1          | Appointment of Staff  | Fill in the vacant positions of two Deputy Managers   | TBD         | NTDC    |
| 1          | Procurement for ADB-<br>66 delayed  | Submit draft bidding<br>documents   | Immediate   | NTDC    |
| 2          | Procurement for ADB-<br>67 delayed  | Approve BER   | Immediate   | ADB     |
| 3          | Contract effectiveness<br>for ADB-65 Packages<br>1 and 2, and ADB-68<br>delayed | Declare contract<br>effectiveness   | Immediate   | NTDC    |
| 4          | AFS for FY 2014<br>delayed  | Submit AFS, including<br>auditor's opinions on<br>NTDC's compliance with<br>financial covenants and<br>projected cash flows | Immediate   | NTDC    |
| 5          | Proposed extension of<br>first financial reporting                              | Provide amount of NTDC's counterpart funding as of  | 31 Jan 2015 | NTDC    |

| Sr.<br>No. | Issue                           | Action to be Taken   | Due Date         | By Whom   |
|------------|---------------------------------|--|------------------|-----------|
|            | period for APFS                 | June 2014, for ADB to<br>further consider extension<br>request         |                  |           |
| 6          | Compliance with Loan covenants  | Update data for PPMS   | Immediate        | NTDC      |
|            |                                 | Submit semi-annual<br>safeguards monitoring<br>reports from Q4 onward. | Jan 15<br>onward | NTDC      |
|            |                                 | Submit finalize LARPs to ADB   | TBD              | NTDC      |
| 7          | Organizational<br>restructuring | Establish CPPA<br>independency from NTDC                               | TBD              | MoWP, EAD |

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#### Loan 2439-PAK(SF):MFF Power Distribution Enhancement Investment Program

|                  |                 |                   |              |                           |                 | \$ Million        |
|------------------|-----------------|-------------------|--------------|---------------------------|-----------------|-------------------|
| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project<br>Rating |
| 12-Sep-08        | 29-Nov-08       | 13-Jan-09         | 31-Dec-18    | -                         | 61%             | as of             |
| Approved         | Net Loan        | Financing         | EA/IA        | Project                   | Project         | 31Dec 14          |
| Amount           | Amount          | Financing         | EAVIA        | Officer                   | Analyst         | STDEC 14          |
| 10               | 9.027           | ADF               | PEPCO        | A. Tareen                 | L. Áli          | On Track          |

#### A - Loan Basic Data

## **B- Loan Financial Progress**

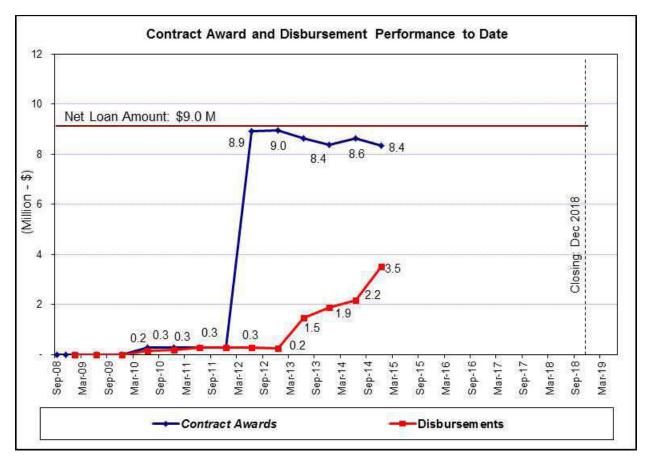
As of 31December 2014

| Contract Award                 | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|--------------------------------|--------------------|----------------|------------------------|---------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections            | Actual        |
| 8.362                          | 0.665              | 93             | —                      | _             |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections            | Actual        |
| 3.510                          | 5.517              | 39             | 0.600                  | 1.640         |

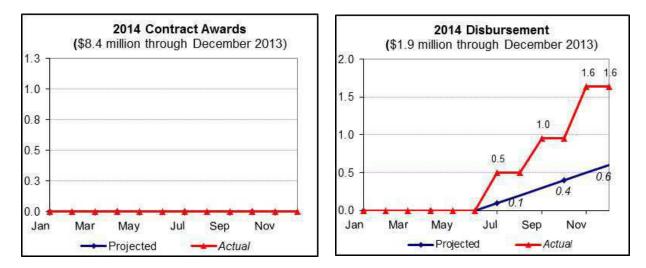
## **C- Project Description**

1. This loan, also part of the MFF, finances a support component to help distribution companies (DISCOs) prepare, implement, and monitor the subprojects under the Investment Program. It will cover (i) power distribution subproject implementation, including general business management, portfolio review, project management, and program management; (ii) technical operation and maintenance; (iii) accounting, financial, and economic management, and financial reporting; (iv) contracting, procurement, and inventory management, (v) management information system and economics of cost recovery and tariff setting; (vi) project development, including policy development, feasibility studies, site identification, and project design; and (vii) utility management in a regulated environment.

| Outputs   | Status with Key Activities   |
|---|--|
| <ul> <li>Project implementation,</li> <li>Technical operation and maintenance,</li> <li>Accounting, financial, and economic management, and financial reporting,</li> <li>Contracting, procurement, and inventory management,</li> <li>Management information system and economics of cost recovery and tariff setting</li> <li>Project development, including policy development, feasibility studies, site identification, and project design; and</li> <li>Utility management in a regulated environment.</li> </ul> | The Facility Management consultant to<br>prepare, implement and monitor (including<br>social safeguards) all tranches under the<br>MFF has been hired. The contract with the<br>Firm was signed on 11 June 2012 and firm<br>mobilized on 27 June 2012. The activities<br>under the contract are ongoing. |



F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue  | Action to be<br>Taken  | Due Date  | By<br>Whom | Update as of<br>31 Dec 2014                                |
|------------|--|--|-----------|------------|--|
| 1          | Payments to Consultants<br>(M/s SMEC, Australia).<br>PEPCO is holding invoices<br>of consultants for the period<br>October 2013 onwards.<br>Issue is how to apply the<br>GST imposed by Punjab<br>Government on all<br>consultancy contracts.<br>Consultant has already<br>issued termination notice on<br>breach of the payment<br>clause by PEPCO. ADB has<br>raised this issue with MD<br>PEPCO to address in<br>accordance with terms and<br>conditions of the contract. | The matter<br>needs to be<br>resolved on<br>top priority in<br>the light of the<br>contract's<br>terms and<br>conditions.<br>SMEC has<br>received some<br>payments in<br>July, however<br>the issue is still<br>unresolved<br>between<br>PEPCO &<br>SMEC | Immediate | PEPCO      | Issue resolved<br>and payments<br>made on 26 Nov.<br>2014. |

## G- Status of Action Plan Agreed during CPR 2014

## H. Action Plan to be discussed during QPR, Q4 2014

| Sr.<br>No. | Issue   | Action to be<br>Taken | Due Date  | By Whom |
|------------|---|-----------------------|-----------|---------|
| 1          | AFS for FY 2012, 2013<br>and 2014 and APFS for<br>FY 2014 delayed | Submit AFSs and APFS. | Immediate | PEPCO   |

¢ Million

#### Loan 2727-PAK:MFFPower Distribution Enhancement Investment Program Tranche II

|           |           |           |              |              |         | \$ IVIIIION       |
|-----------|-----------|-----------|--------------|--------------|---------|-------------------|
| Approval  | Signing   | Effective | Closing Date | Closing Date | Elapsed | Project           |
| Date      | Date      | Date      | Closing Date | (Revised)    | Time    | Rating            |
| 14-Dec-10 | 28-Jan-11 | 5-Oct-11  | 30-Sep-15    | -            | 84%     | Ŭ,                |
| Approved  | Net Loan  | Financing |              | Project      | Project | as of<br>31Dec 14 |
| Amount    | Amount    | Financing | EA/IA        | Officer      | Analyst | STDEC 14          |
| 242.0     | 172.300   | OCR       | PEPCO/DISCOs | A. Tareen    | L. Áli  | On Track          |

#### A - Loan Basic Data

## **B- Loan Financial Progress**

As of 31December 2014

| Contract Award | Un-contracted Loan | Contract Award | Contract A             | ward for 2014 |
|----------------|--------------------|----------------|------------------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections            | Actual        |
| 131.767        | 40.533             | 76             | 26.025                 | 9.234         |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursements for 2014 |               |
| (Cumulative)   | Loan Balance       | Performance %  | Projections            | Actual        |
| 99.999         | 72.301             | 58             | 51.186                 | 24.507        |

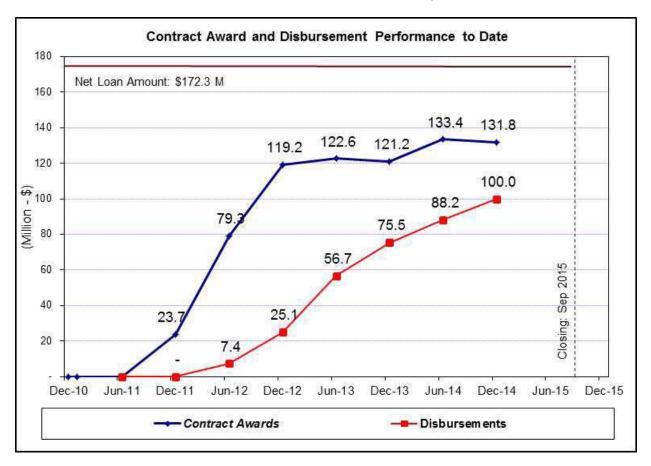
## **C- Project Description**

1. The Project is the second tranche of an \$810 multi-tranche financing facility. The Investment Program will rehabilitate, augment and expand power distribution systems and remove system bottlenecks in the Project area. The immediate priority for investment in the distribution systems is to address the capacity shortfalls that currently result in regular system outages and supply interruptions to customers.

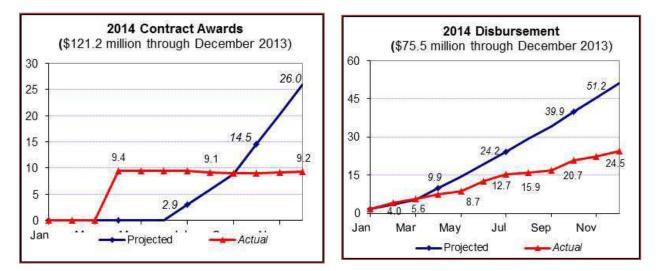
2. The Project comprises physical investments in subprojects covering STG expansion, augmentation, extension, conversion and rehabilitation; STG transmission lines; and energy loss reduction through installation of capacitors. The Project will add 3,380 megavolt-amperes (MVA) of transformer capacity, and improve security of supply to customers by moving toward compliance with regulatory security standards governing planning and operation of the distribution system, and reliability improvements on the lower voltages. The Project will also reduce energy losses (T&D Losses) from 20.6% (percentage of gross generation) in 2009 to 20.1% in 2015.

3. Due to delays in submission of the required Loan effectiveness condition documents, the effectiveness was extended twice from 27 Mar. 2011 to 30 Jun. 2011 and then to 30 Sep. 2011.

| Outputs   | Status with Key Activities   |  |  |
|---|--|--|--|
| Construction of 131 subprojects including expansion, conversion, augmentation and | Total Contracts = \$ 218 million<br>(131 sub-projects)                         |  |  |
| extension of STG network.   | Net Loan Amount available for contracting after cancellation = \$157.2 million |  |  |
| 387 km of new distribution lines  | Contract Awarded = \$131.8 million   |  |  |



F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue   | Action to be Taken   | Due Date          | By Whom        | Update as of 31<br>Dec 2014  |
|------------|---|--|-------------------|----------------|--|
| 1          | Submit revised bid<br>evaluation report<br>in the light of<br>ADB's comments<br>sent on 22 June<br>2014.  | Package 1, lot 1<br>(Rebid)<br>Bid opened on 13<br>Feb 2014. BER was<br>submitted however<br>ADB seeks further<br>clarifications from<br>LESCO | 31 August<br>2014 | LESCO          | Revised BER<br>submitted and<br>approved by<br>ADB on 17 Dec.<br>2014.                       |
| 2          | Contract<br>(Package 1, Lots<br>1 and 4) not<br>signed due to<br>stray in the court.  | MoW&P, EAD and<br>MoF shall take the<br>lead in the light of<br>issues impeding the<br>award of contract                                       | Immediately       | FESCO<br>MoW&P | Court stay not yet vacated.  |
| 3          | Appointment of Staff  | Appoint Assistant<br>Manager (Social)  | 20 August<br>2014 | FESCO          | Appointed on 1<br>Jan. 2015.   |
| 4          | Enormous delays<br>in implementation<br>of sub-projects<br>(construction of 2<br>new grid stations)<br>in LESCO due to<br>delays in approval<br>of design works | LESCO to urgently<br>decide on site<br>selection for grid<br>station and have the<br>design approval<br>issue resolved by<br>mid-July.         | 30 August<br>2014 | LESCO          | Issues not yet<br>resolved.<br>LESCO need to<br>expedite the<br>approval of<br>design works. |

G- Status of Action Plan Agreed during CPR 2014

## H. Action Plan to be discussed during QPR, Q4 2014

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date    | By Whom                 |
|------------|---|--|-------------|-------------------------|
| 1          | Contract (Package 1,<br>Lots 1 and 4) not<br>signed due to stay in<br>the court   | MoW&P, EAD and MoF shall<br>take the lead in the light of<br>issues impeding the award of<br>contract                                  | Immediately | FESCO,<br>MoW&P,<br>EAD |
| 2          | AFSs and APFS for FY 2014 delayed   | Submit AFSs and APFSs<br>including auditor's opinions on<br>DISCO's compliance with<br>financial covenants and<br>projected cash flows | Immediate   | All DISCOs              |
| 3          | Enormous delays in<br>implementation of sub-<br>projects (construction<br>of 2 new grid stations)<br>in LESCO due to<br>delays in approval of<br>design works | LESCO to urgently decide on<br>site selection for grid station<br>and have the design approval<br>issue resolved                       | Immediate   | LESCO                   |

A M 4:11: - ---

#### Loan 2972-PAK: MFF Power Distribution Enhancement Investment Program Tranche III

|                  |                 |                   |              |                           |                 | \$ IVIIIION       |
|------------------|-----------------|-------------------|--------------|---------------------------|-----------------|-------------------|
| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project           |
| 14-Dec-12        | 9-Sep-13        | 10 Dec-2013       | 31-Dec-16    | -                         | 51%             | Rating<br>as of   |
| Approved         | Net Loan        | Financing         | EA/IA        | Project                   | Project         | 31Dec 14          |
| Amount           | Amount          | Financing         | EANA         | Officer                   | Analyst         | STDec 14          |
| 245              | 245             | OCR               | PEPCO/DISCOs | A. Tareen                 | L. Ali          | Actual<br>Problem |

#### A - Loan Basic Data

## **B- Loan Financial Progress**

| As of 30 | June 2014 |
|----------|-----------|
|----------|-----------|

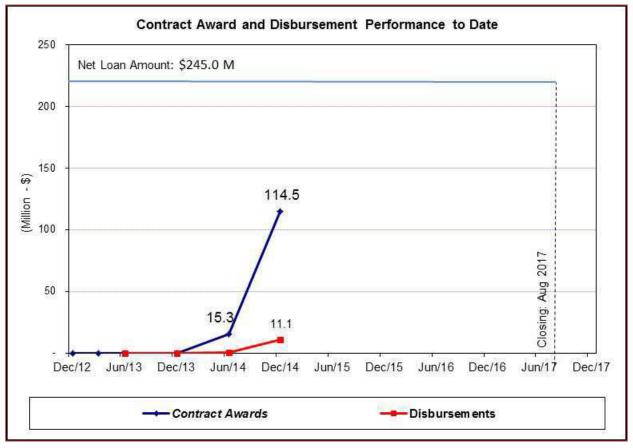
| Contract Award | Un-contracted Loan | Contract Award | Contract A  | ward for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| 114.514        | 130.486            | 47             | 73.800      | 114.514       |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursem   | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| 11.122         | 233.878            | 5              | 15.000      | 11.122        |

#### **C- Project Description**

1. The Project is the third tranche of an \$810 multi-tranche financing facility. The Investment Program will rehabilitate, augment and expand power distribution systems and remove system bottlenecks in the Project area. The immediate priority for investment in the distribution systems is to address the capacity shortfalls that currently result in regular system outages and supply interruptions to customers.

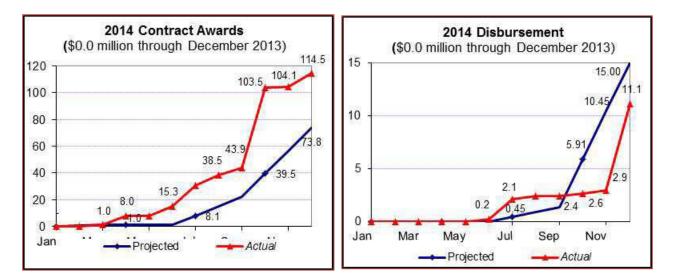
2. The project under third tranche will result in supplying reliable and quality power and, expansion of service coverage. By 2018, electricity sales will increase by 6,000 GWh annually, village electrification will increase to 79% (from 71.8% in 2009) and electricity outages reduce by 10%. This will be achieved through installation of addition 1,881 MVA of distribution capacity by 2016, reduction in transmission and distribution system losses from 20.5% in 2012 to 19.5% in 2016 and saving of 274 GWh of energy per year starting from 2017.

| Outputs   | Status with Key Activities  |
|---|---|
| Construction of 106 subprojects including rehabilitation, conversion, augmentation, and extension of STG network completed by 2016<br>1,190.5 km of new distribution lines added to the system by <i>2016</i> . | Out of total 106 subprojects, contracts for 50 subprojects have been awarded. |
| 14 new grid stations added to the system by 2016.   |   |



E- Contract Award and Disbursement Performance over Project Life

## F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | lssue   | Action to be Taken  | Due Date          | By<br>Whom | Update as of 31 Dec<br>2014  |
|------------|---|---|-------------------|------------|--|
| 1.         | BERs<br>Pending for<br>a long period                            | Package 10 & 11   | 30 Aug<br>2014    | LESCO      | On 25 Sep. 2014<br>rebidding approved for<br>package 10 and BER<br>for Package 11<br>approved 13 Nov.<br>2014. |
|            |   | Resubmit Package 2, Lot<br>1, after approval of<br>IESCO BOD as per<br>comments sent on 5<br>June 2014.   |                   | IESCO      | BER submitted on 18<br>Dec. 2014 and is under<br>review by ADB.  |
|            |   | Package 1, Lot 1, after<br>approval of IESCO BOD<br>as per comments sent on<br>13 May 2014.   |                   | IESCO      | BER submitted on 18<br>Dec. 2014 and is under<br>review by ADB.  |
| 2.         | Submission<br>clarifications<br>on bid<br>evaluation<br>reports | Package 12, Lot 1,<br>comments sent to LESCO<br>on 30 April 2014. Partial<br>response was received by<br>ADB. Complete response<br>will be provided | 20 August<br>2014 | LESCO      | Clarification received<br>and BER approved<br>on 17 Dec. 2014.   |
| 3          | Land<br>availability  | Land for Sangjani is<br>finalized whereas<br>negotiations are in process<br>for Bara Kahu Grid<br>Stations which will be<br>finalized               | 15 Sep<br>2014    | IESCO      | Not resolved yet.  |

# G- Status of Action Plan Agreed during CPR 2014

## H. Action Plan to be discussed during QPR, Q4 2014

| Sr.<br>No. | Issue                     | Action to be Taken   | Due Date  | By<br>Whom            |
|------------|---------------------------|--|-----------|-----------------------|
| 1          | Clarifications<br>on BERs | Package 1, comments sent on 13 August 2014.<br>Partial response was received by ADB.<br>Complete response to be provided.  | 31 Jan 15 | FESCO                 |
| 2          | Submission of contracts   | Signed contract documents for Package 11,<br>(BER approved on 13 Nov 2014), Package 3,<br>(BER approved on 14 Aug 2014), and Package<br>4, (BER approved on 19 Aug2014) should be<br>sent to ADB | 31 Jan 15 | LESCO<br>and<br>FESCO |
| 3          | Declare<br>contracts      | Packages 1 and 2, open letters of credit and declare contracts effective   | 31 Jan 15 | QESCO                 |

| Sr.<br>No. | Issue                                   | Action to be Taken   | Due Date  | By<br>Whom    |
|------------|---|--|-----------|---------------|
|            | effective                               |  |           |               |
|            |   | Package 3, contract signed on 26 May 2014 but not yet declared effective   | 31 Jan 15 | MEPCO         |
|            |   | Package 1, contract signed on 11 March 2014 but not yet declared effective   | 31 Jan 15 | GEPCO         |
|            |   | Package 2, contract signed on 7 November but not yet declared effective  | 31 Jan 15 | HESCO         |
|            |   | Package 1, Lot 2, contract signed on 19 March 2014 but not yet declared effective  | 31 Jan 15 | IESCO         |
| 4          | AFSs and<br>APFS for FY<br>2014 delayed | Submit AFSs and APFSs including auditor's opinions on DISCO's compliance with financial covenants and projected cash flows   | Immediate | All<br>DISCOs |
| 3          | Land<br>availability                    | Land for Sangjani is finalized whereas<br>negotiations are in process for Bara Kahu Grid<br>Stations which will be finalized | TBD       | IESCO         |

## Loan 3096-PAK: MFF Power Distribution Enhancement Investment Program-Tranche IV

|              |         |                    |                |                  |                           |                    | \$ Million      |
|--------------|---------|--------------------|----------------|------------------|---------------------------|--------------------|-----------------|
| Approva      | al Date | Signing Date       | Effective Date | Closing Date     | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
| 13 Dec       | 2013    | 30 Apr 2014        | 18 Jul 2014    | 30 Jun 17        | _                         | 30%                | Rating<br>as of |
| Appro<br>Amo |         | Net Loan<br>Amount | Financing      | EA/IA            | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 167          | 7.2     | 167.2              | OCR            | PEPCO/<br>DISCOs | A. Tareen                 | L. Ali             | Not Rated       |

## A- Loan Basic Data

## **B- Loan Financial Progress**

As of 31December 2014

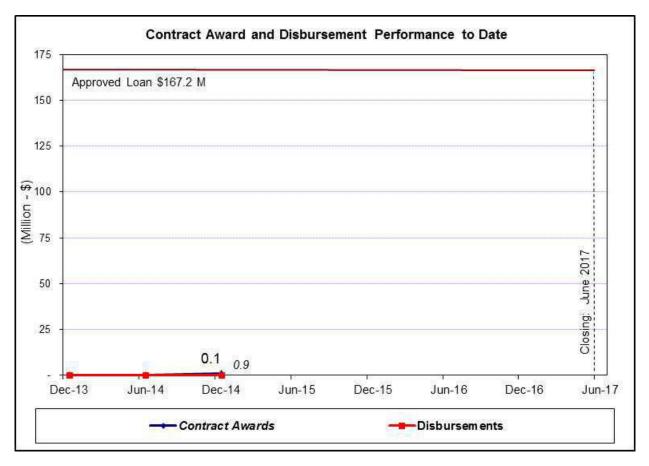
| Contract Award Un-contracted Cont |              | Contract Award | Disbursements for 2014 |               |  |
|-----------------------------------|--------------|----------------|------------------------|---------------|--|
| (Cumulative)                      | Loan Balance | Performance %  | Projections            | Actual        |  |
| 0.853                             | 166.347      | 1              | -                      | 0.853         |  |
| Disbursements                     | Un-disbursed | Disbursement   | Disburseme             | ents for 2014 |  |
| (Cumulative)                      | Loan Balance | Performance %  | Projections            | Actual        |  |
| 0.106                             | 167.094      | 0.1            | —                      | 0.106         |  |

## **C- Project Description**

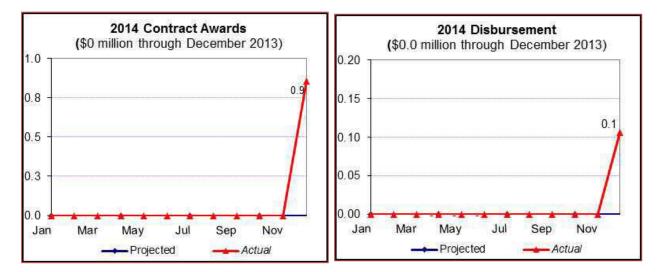
1. The project comprises physical investments in subprojects covering (i) secondary transmission grid (STG): augmentation and extension of 132-kV power transformers at existing substations; (ii) energy loss reduction and distribution of power: replacement of overloaded distribution transformers with higher capacity and adding additional distribution transformer capacity on the 11-kV feeders; and (iii) strategic spares: spare power transformers for emergencies. The project will add 5,021 megavolt-amperes (MVA) of transformer capacity and will improve the distribution system's efficiency and delivery.

2. The outcome will be the increased capacity of the power distribution systems.

| Outputs                      | Performance Indicators   | Status with Key Activities  |
|------------------------------|--|---|
| 1. Subprojects commissioned. | Augmentation at 145<br>substations of STG network<br>completed by 2016 | Procurement activities are at various stages for different contract packages. |
|                              | Extension at 109 substations<br>of STG network completed<br>by 2016    | Procurement activities are at various stages for different contract packages. |



## F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | lssue                             | Action to be Taken  | Due Date    | By Whom |
|------------|-----------------------------------|---|-------------|---------|
| 1          | Delay in<br>Submission of<br>BERs | Submission of following<br>BERs to ADB without<br>further delay:  |             |         |
|            |                                   | Lots 1,3,4 and 6<br>(Bid submission deadline<br>was 20 Aug 2014). | 31 Jan 2015 | FESCO   |
|            |                                   | Lot 1<br>(Bid submission deadline<br>was 18 July 2014).           | 31 Jan 2015 | HESCO   |
|            |                                   | Lot 1<br>(Bid submission deadline<br>was 10 June 2014).           | 31 Jan 2015 | QESCO   |

# G- Action Plan to be discussed during QPR, Q4 2014

¢ Million

#### Loan 2552-PAK: MFF Energy Efficiency Investment Program

#### A - Loan Basic Data

|                    |                    |                   |                                   |                           |                    | φ INIIIIOU      |
|--------------------|--------------------|-------------------|-----------------------------------|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date                      | Closing Date<br>(Revised) | Elapsed<br>Time*   | Project         |
| 22-Sep-09          | 29-Apr-10          | 30-Aug-10         | 31-Jul-12                         | 30-Jun-14                 | 111%               | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA                             | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 40.0               | 30.0               | OCR               | Ministry of<br>Water and<br>Power | J. Hwang                  | M. Favis           | On Track        |

\*Based on revised loan closing date.

#### **B- Loan Financial Progress**

As of 31December 2014

| Contract Award | Un-contracted Loan | -contracted Loan Contract Award |             | Contract Award for 2014 |  |  |
|----------------|--------------------|---------------------------------|-------------|-------------------------|--|--|
| (Cumulative)   | Balance            | Performance %                   | Projections | Actual                  |  |  |
| 27.064         | 2.936              | 90                              | 10.069      | -                       |  |  |
| Disbursements  | Un-disbursed       | Disbursement                    | Disbursem   | ents for 2014           |  |  |
| (Cumulative)   | Loan Balance       | Performance %                   | Projections | Actual                  |  |  |
| 24.316         | 5.684              | 81                              | 20.254      | 4.570                   |  |  |

#### **C- Project Description**

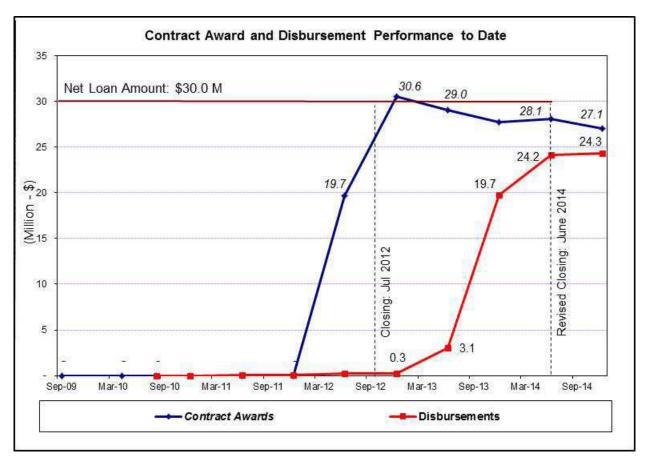
1. ADB approved financing of \$780 million for the MFF. Tranche 1 includes the Compact Fluorescent Lamp (CFL) Project under Loans 2552 and 8246, and the Investment Program Management Support Project under Loan 2553. Loan 8246 was declared effective on 9 July 2010, and Loans 2552/ 2553 were declared effective on 30 August 2010. The National CFL Project will replace about 30 million 40-100W incandescent bulbs in the residential sector with efficient, high-quality CFLs.

2. ADB approved financing of up to \$40 million from its ordinary capital resources (Loan 2552), and \$25 million equivalent from Agency Françoise de Development (AFD, Loan 8246) for the bulk procurement and public awareness campaign for door-to-door CFL delivery to registered household customers in their license areas. The Government is contributing \$20 million. The distribution cost will be borne by the DISCOs and KESC. The project will save energy of at least 1,300 GWh annually. As procurement for the National CFL Project was substantially delayed, Loan 2552's closing date has been extended from 31 July 2012 to 31 December 2013. Loan 2553's closing date remains as 31 December 2017.

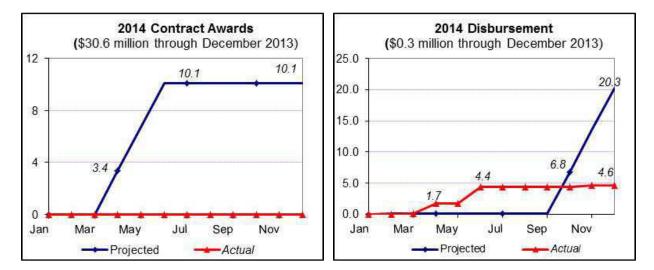
3. The Investment Program will bring about major energy savings starting 2012, and cut CO2 equivalent by 5.37 million tons by 2019. It will improve Pakistan's energy security and economic competitiveness by lowering energy intensity and improving energy productivity.

## **D- Current Status**

| Outputs  | Status with Key Activities   |
|--|--|
| Introducing CFLs in the local market                               | <b>10 million CFLs</b><br>Contract signed on 30 July 2012. 1 <sup>st</sup> consignment<br>delivered to the designated warehouses in Aug 2013.<br>2 <sup>nd</sup> and 3 <sup>rd</sup> consignments also delivered by 15 January<br>2014.  |
|  | <b>20 million CFLs</b><br>Contract signed 13 June 2012. 1 <sup>st</sup> consignment<br>delivered in Sep 2013. 2 <sup>nd</sup> consignment also delivered.<br>Third consignment delivered in February 2014.   |
|  | <b>Distribution of CFLs</b><br>For both packages, full distribution to the DISCOs'<br>designated warehouses completed. Only 81% of the<br>30 million CFLs were distributed to the households, as<br>some households no longer use incandescent<br>fluorescent lamps for replacement. ADB gave no<br>objection to MoWP's request to use the contingency<br>plan in the RRP for distributing the remaining 5.8<br>million CFLs by 31 March 2015. |
| Increased consumer awareness on energy efficient lighting products | CFL media campaign contract signed 29 Dec 2011.<br>Following delays in CFL procurement and distribution,<br>and MoWP's approval of the campaign materials, the<br>campaign commenced in December 2013. As CFL<br>distribution is completed, MoWP requested ADB's no<br>objection to terminate the contract. ADB gave no<br>objection on 20 June 2014.  |



F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue                                 | Action to be Taken   | Due Date    | By Whom   | Update as of 31 Dec 2014                             |
|------------|---------------------------------------|--|-------------|-----------|--|
| 1          | Delayed CFL<br>distribution           | If distribution<br>contingency plan is<br>to be implemented,<br>seek ADB's prior no<br>objection.                                    | 31 Oct 14   | MoW&P/PMU | Done. ADB<br>gave no<br>objection on<br>14 Jan 2015. |
| 2          | CFL Media<br>Campaign                 | Submit contract<br>amendment for CFL<br>media campaign to<br>ADB   | 30 Sep 14   | PMU       | Done   |
| 3          | Disbursements                         | Submit all<br>outstanding<br>withdrawal<br>applications to ADB<br>and AFD  | 31 Oct 14   | MoWP/PMU  | Not done   |
|            |                                       | Determine on the<br>10% withheld<br>payment for CFL<br>supply contracts, and<br>submit withdrawal<br>applications to ADB<br>and AFD. | 31 Oct 2014 | MoWP/PMU  | Not done   |
| 4          | Project Audit<br>Report               | Submit audited<br>project financial<br>statements for FY<br>ended 30 Jun 14.   | Dec 2014    | PMU       | Done   |
| 5          | Project<br>Completion<br>Report (PCR) | Submit PCR with<br>beneficiary database<br>to ADB.   | Dec 2014    | MoWP/PMU  | Not done   |

## G- Status of Action Plan Agreed during CPR 2014

## H. Action Plan to be discussed during QPR, Q4 2014

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date           | By Whom           |
|------------|---|---|--------------------|-------------------|
| 1          | Proposed extension<br>of Loan 2552's<br>winding up period,<br>and Loan 8246's<br>closing date to 31 | Submit formal request to ADB.<br>Expedite PEPCO's review for        | 21 Jan 2015<br>TBD | EAD<br>MoWP/PEPCO |
|            | March 2015  | withheld 10% payment under 2<br>CFL contracts.                      |                    |                   |
| 2          | Project Completion<br>Report  | Submit PCR with original and expanded beneficiaries to ADB.         | 31 March<br>2015   | PEPCO             |
| 3          | Disbursements   | Submit all outstanding<br>withdrawal applications to ADB<br>and AFD | TBD                | MoWP/PMU          |

#### Loan 2553-PAK(SF): MFF Energy Efficiency Investment Program

#### A - Loan Basic Data

|                    |                    |                   |  |                           |                    | \$ Million      |
|--------------------|--------------------|-------------------|--|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing Date       | Effective<br>Date | Closing Date                                 | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
| 22-Sep-09          | 29-Apr-10          | 30-Aug-10         | 31-Mar-17                                    | —                         | 70%                | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA  | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 20                 | 18.558             | ADF               | Ministry of Water<br>and Power,<br>Islamabad | J. Hwang                  | M. Favis           | On Track        |

#### **B- Loan Financial Progress**

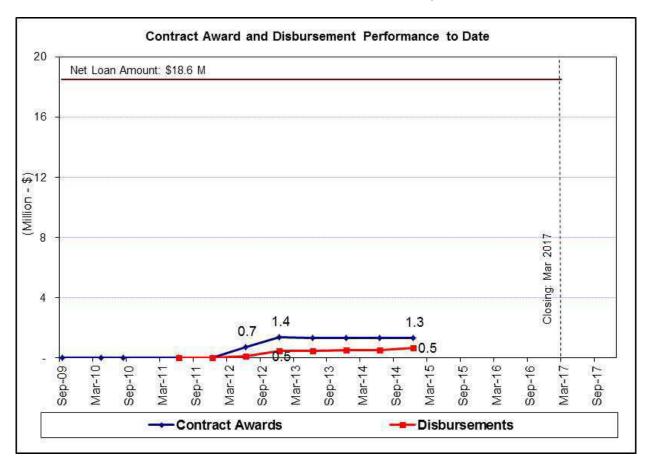
As of 31December 2014

|   | Contract Award | Un-contracted Loan | Contract Award | Contract Award for 2014 |               |  |
|---|----------------|--------------------|----------------|-------------------------|---------------|--|
|   | (Cumulative)   | Balance            | Performance %  | Projections             | Actual        |  |
| Γ | 1.300          | 17.258             | 7              | —                       | _             |  |
|   | Disbursements  | Un-disbursed       | Disbursement   | Disbursem               | ents for 2014 |  |
|   | (Cumulative)   | Loan Balance       | Performance %  | Projections             | Actual        |  |
|   | 0.672          | 17.887             | 4              | 0.005                   | 0.182         |  |

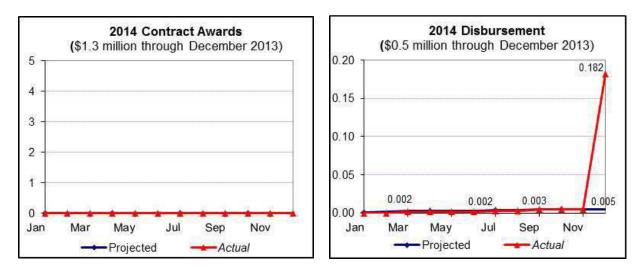
### **C- Project Description**

1. The Investment Program Implementation and Management Support Project will help the Government manage the Investment Program, and execute projects under each tranche. It will help with policy and institutional reform, safeguard management, gender mainstreaming, financing controls, monitoring, evaluation, results reporting, and design and due diligence for future tranches. ADB approved financing of up to \$20 million from ADB's Special Funds resources (Loan 2553). The Government is contributing \$5 million.

| Outputs  | Status with Key Activities  |
|--|---|
| Energy efficiency and climate change<br>mainstreamed in national<br>development strategy | New accredited appliance and equipment testing facilities to be established at major regional centers. Newly-created fully equipped testing and certification laboratories for lighting devices to be established <i>(status) – overdue</i> |
| Lamp waste collection and recycling demonstration facility established                   | Not yet started, target date of 2014 revised to Q2 2017. Procurement to commence after the PMO is on board.   |



## F- Contract Award and Disbursement Targets and Achievements in 2014



| Sr.<br>No. | Issue   | Action to be Taken  | Due Date  | By Whom          | Update as of 31<br>Dec 2014 |
|------------|---|---|-----------|------------------|-----------------------------|
| 1          | PMO is not fully effective yet.                           | Fill all key PMO positions  | Dec 2014  | MoW&P/<br>PMO    | Not done                    |
| 2          | Change in EA  | Confirm if the EA for<br>the MFF will be<br>changed from PCP to<br>MoWP   | Immediate | EAD/MoWP         | Not done                    |
|            |   | If yes, confirm the<br>revised project<br>management<br>arrangements in the<br>FFA and loan<br>agreement  | Immediate | EAD/MoWP<br>/ADB |                             |
|            |   | Amend FFA and related loan agreements   | Immediate | ADB              |                             |
| 3          | Complete Lamp<br>waste                                    | Submit draft BD to<br>ADB   |           | MoWP/PMO         | Not yet due                 |
|            | management  | Approve Draft BD  | -         | ADB              |                             |
|            | lacinty   | Tendering   | Mar 2015  | MoWP/PMO         |                             |
|            |   | BER submission to ADB   |           | MowP/PMU         |                             |
|            |   | BER approval  | -         | ADB              |                             |
|            |   | Contract Award  | -         | MoWP             |                             |
|            |   | Include social<br>provisions in the<br>contract for the lamp<br>waste management<br>facility (labor, health,<br>and gender)                     |           | MoWP/PMO         |                             |
| 4          | Procurement of<br>vehicles and<br>office<br>equipment etc | Quotations received for<br>procurement of<br>vehicles, furniture,<br>office equipment, tools<br>and maintenance<br>equipment.<br>Award Contract | Mar 2015  | MowP/PMO         | Not yet due                 |

## G- Status of Action Plan Agreed during Review Mission of 9-19 Sep 2014

| Sr.<br>No. | Issue  | Action to be Taken  | Due Date            | By Whom          |
|------------|--|---|---------------------|------------------|
| 1          | PMO is not fully<br>effective yet, and no<br>progress on other<br>support component<br>activities (e.g<br>procurement) | Advise on plan to proceed<br>with or cancel Loan 2553<br>and the MFF.   | Immediate           | EAD              |
| 2          | Construction of lamp<br>waste management<br>facility delayed   | Initiate procurement of lamp<br>waste management facility<br>(regardless of whether Loan<br>2553/MFF is cancelled) to<br>address environmental<br>impacts | 15 February<br>2015 | MoWP             |
| 3          | Change in EA   | Confirm if the EA for the<br>MFF will be changed from<br>PCP to MoWP  | Immediate           | EAD/MoWP         |
|            |  | If yes, confirm the revised<br>project management<br>arrangements in the FFA<br>and loan agreement  | Immediate           | EAD/MoWP<br>/ADB |
|            |  | Amend FFA and related loan agreements   | Immediate           | ADB              |

## Table 3: Action Plan to be discussed during QPR, Q4 2014

## Loan 3090/3091-PAK3092-PAK(SF): Jamshoro Power Generation Project

## A- Loan Basic Data

|                  |                 |                   |                  |                              |                 | 7 -       |
|------------------|-----------------|-------------------|------------------|------------------------------|-----------------|-----------|
| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date     | Closing<br>Date<br>(Revised) | Elapsed<br>Time | Project   |
|                  |                 |                   | L3090: 31-Mar-19 |                              | L3090:20%       | Rating as |
| 09-Dec-13        | 12-Feb-14       | 20-Nov-2014       | L3091: 30-Jun-24 | None                         | L3091:19%       | of        |
|                  |                 |                   | L3092: 31-Mar-19 |                              | L3092:20%       | 31-Dec-14 |
| Approved         | Net Loan        | Financing         | EA/IA            | Project                      | Project         |           |
| Amount           | Amount          | Financing         | EAVIA            | Officer                      | Analyst         |           |
| L3090: 840.0     | L3090: 840.0    | L3090: OCR        |                  |                              |                 |           |
| L3091: 30.0      | L3091: 30.0     | L3091: OCR        | GENCO            | M. Wolf                      | D. Garcia       |           |
| L3092: 30.0      | L3092: 29.8     | L3092: ADF        |                  |                              |                 |           |

## **B- Loan Financial Progress**

As of 31 December 2014

#### Loan 3090-PAK

| Contract Award                 | Contract Award | Un-contracted Loan | Contract Award for 2014 |               |  |
|--------------------------------|----------------|--------------------|-------------------------|---------------|--|
| Contract Award<br>(Cumulative) | Performance %  | Balance            | Projections             | Actual        |  |
| -                              | -              | 840.0              | _                       | -             |  |
| Disbursements                  | Disbursement   | Un-disbursed       | Disburseme              | ents for 2014 |  |
| (Cumulative)                   | Performance %  | Loan Balance       | Projections             | Actual        |  |
| _                              | —              | 840.0              | _                       | _             |  |

#### Loan 3091-PAK

| Contract Award | Contract Award Contract Award Un-contracted Loan |              | Contract Aw | ard for 2014 |
|----------------|--|--------------|-------------|--------------|
| (Cumulative)   | Performance %                                    | Balance      | Projections | Actual       |
| -              | _  | 30.0         | _           | -            |
| Disbursements  | Disbursement                                     | Un-disbursed | Disburseme  | nts for 2014 |
| (Cumulative)   | Performance %                                    | Loan Balance | Projections | Actual       |
| -              | _  | 30.0         | _           | _            |

## Loan 3092-PAK

| Contract Award | Contract Award Contract Award Un-contracted Loan |              | Contract Aw | ard for 2014 |
|----------------|--|--------------|-------------|--------------|
| (Cumulative)   | Performance %                                    | Balance      | Projections | Actual       |
| -              | -  | 29.8         | -           | -            |
| Disbursements  | Disbursement                                     | Un-disbursed | Disburseme  | nts for 2014 |
| (Cumulative)   | Performance %                                    | Loan Balance | Projections | Actual       |
| -              | _  | 29.8         | _           | _            |

\$ Million

## **C- Project Description**

1. The project's impact will be an enhanced energy supply in Pakistan. The project will (i) increase the capacity of the Jamshoro TPS by installing a 600-MW (net) supercritical coal-fired unit, using an 80/20 blend of imported sub-bituminous coal and domestic lignite when available; (ii) provide 5 years of operation and maintenance (O&M) support; (iii) improve compliance with international and national environmental standards by installing emission control devices for the existing units and remediating the site; (iv) enhance the capacity of GENCO Holding Company Limited (GHCL) and Jamshoro Power Company Limited (JPCL) by providing financial, technical, and operational training; and (v) promote education on coal-fired plant operation by providing on-the-job training, and integrating such training into technical school curriculum. The infrastructure developed will also support government's plan to have an additional 600-MW unit at the same site.

2. The outcome will be a more efficient energy mix through diversification from expensive HFO to less expensive coal.

| Out | puts  | Performance Indicators   | Status with Key Activities   |
|-----|---|--|--|
| 1   | Jamshoro TPS<br>capacity<br>increased   | Installation of one 600 MW (net)<br>supercritical coal-fired unit and<br>begin implementation of the 5-<br>years O&M contract, by 2019 | Loan declared effective on 20 Nov<br>2014.<br>Project Implementation consultant<br>(PIC) selection is at advance stage<br>where ADB issued a no objection on<br>the draft negotiated contract on 20<br>Nov 2014.<br>Civil works for the site preparation is<br>expected to commence by Q3 2016.<br>Bioremediation and installation of<br>FGD/emission control devices is<br>included in the EPC contract for<br>Jamshoro supercritical coal-fired<br>power plant installation which is<br>expected to commence in Q2 2017. |
|     | National<br>environmental<br>standards<br>complied with<br>by Jamshoro<br>TPS | Bioremediation of the<br>contaminated soil by 2024   |  |

| Οι | Itputs  | Performance Indicators   | Status with Key Activities  |
|----|---|--|---|
|    |   | Construction of hazardous waste<br>storage facility, effluent pipeline,<br>landfill for colony waste, and<br>proper lined evaporation ponds<br>by 2019.          |   |
|    |   | Installation of emission control devices (FGD) for the existing units by 2019.   |   |
| 3. | Executing<br>agency and<br>implementation<br>agency staff<br>capacity<br>enhanced         | Training manuals developed, at<br>least 160 staff (male and female)<br>and 10 trainers trained on coal-<br>fired power plant operation by<br>2019                | Not yet due. Preparation of training<br>manuals will be done by the capacity<br>development consultant to be<br>engaged in Q2 2016. |
|    |   | At least 50 relevant staff (male<br>and female) trained on project<br>administration, safeguard,<br>procurement, financial, and<br>technical O&M aspects by 2019 | Under PIC Contract.   |
| 4. | Coal-fired<br>power plant<br>operation<br>introduced in<br>technical school<br>curriculum | Inclusion of at least one subject<br>related to coal-fired plant<br>operation in a technical school<br>by 2019   | Under PIC Contract.   |

# E- Status of Action Plan discussed during CPR 2014

| Sr.<br>No. | Issue                 | Action to be<br>Taken   | Due Date  | By<br>Whom    | Update as of 31 Dec 2014          |
|------------|-----------------------|---|-----------|---------------|-----------------------------------|
| 1          | Loan<br>Effectiveness | Meet loan<br>effectiveness<br>conditions and<br>declare loan<br>effective | Immediate | EA and<br>ADB | Declared effective on 20 Nov 2014 |

## F- Action Plan to be discussed during QPR, Q4 2014

| Sr.<br>No. | Issue                        | Action to be Taken   | Due Date  | By Whom   |
|------------|------------------------------|--|-----------|-----------|
| 1          | Contract signing with<br>PIC | Immediate PIC<br>mobilization to finalize<br>bidding documents for<br>Jamshoro power plant | Immediate | EA (GHCL) |

### Loan 3126- PAK(SF): Sustainable Energy Sector Reform Program Subprogram I

#### A - Loan Basic Data

| Approval<br>Date | Signing<br>Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project         |
|------------------|-----------------|-------------------|--------------|---------------------------|-----------------|-----------------|
| 24 Apr 14        | 28 Apr 14       | 28 Apr 14         | 30 Jun 15    |                           | 58%             | Rating<br>as of |
| Approved         | Net Loan        | Financing         | EA/IA        | Project                   | Project         | 31Dec 14        |
| Amount           | Amount          | Financing         | LAVIA        | Officer                   | Analyst         | SIDEC 14        |
| 400.000          | 399.158         | ADF               | MoWP         | F. Cleo                   | M. Favis        | Not rated       |

MoWP = Ministry of Water and Power, Islamabad

#### **B- Loan Financial Progress**

#### As of 31December 2014

| Contract Award | Un-contracted Loan | Contract Award Contract Award for 20 |             | ward for 2014 |
|----------------|--------------------|--------------------------------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %                        | Projections | Actual        |
| 399.158        | -                  | 100                                  | _           | 399.158       |
| Disbursements  | Un-disbursed       | Disbursement                         | Disbursem   | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %                        | Projections | Actual        |
| 399.158        | -                  | 100                                  | 399.160     | 399.160       |

#### **C- Project Description**

1. The Investment Program Implementation and Management Support Project will help the Government manage the Investment Program, and execute projects under each tranche. It will help with policy and institutional reform, safeguard management, gender mainstreaming, financing controls, monitoring, evaluation, results reporting, and design and due diligence for future tranches. ADB approved financing of up to \$20 million from ADB's Special Funds resources (Loan 2553). The Government is contributing \$5 million.

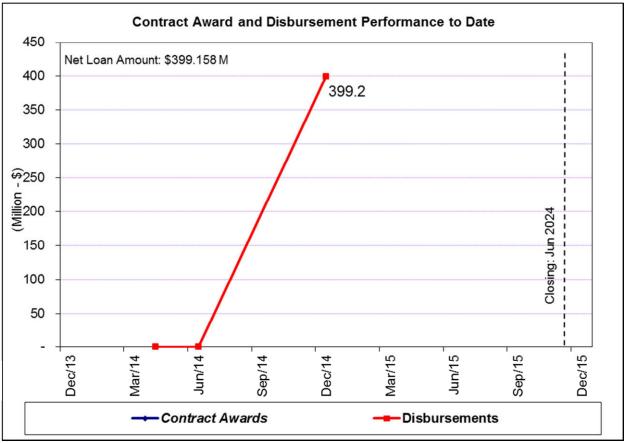
#### **D- Project Monitoring Framework (Current Status)**

| Outputs   | Performance Indicator   | Status with Key<br>Activities |
|---|---|-------------------------------|
| Improving sector  | Improvement in collection rate  | Activity under                |
| performance and market access for private sector  | of DISCOs from 86% in 2012 to 94% of total billing by 2017  | Subprogram 1 done.            |
| participation:  |   | Policy Matrix for             |
| (i) Reducing losses and<br>improving collection rate<br>of DISCOs   | Aging of government<br>receivables reduced from 410<br>days (provincial) and 180<br>days (federal) to 90 days by<br>June 2015 | Subprogram 2 being adjusted.  |
| <ul> <li>(ii) Improving demand-side<br/>efficiency and<br/>strengthening energy<br/>conservation</li> </ul> | Energy efficiency labeling on<br>the 20 most energy-intensive<br>appliances by June 2018                                      |                               |

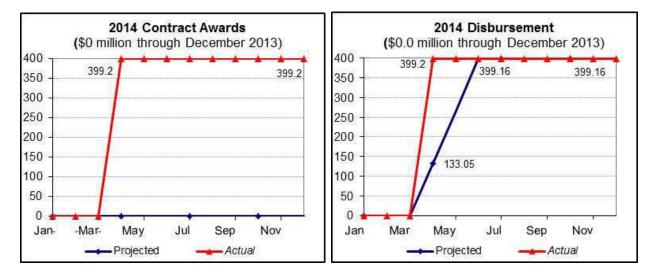
\$ Million

| Outputs   | Performance Indicator  | Status with Key<br>Activities  |
|---|--|--|
| (iii) Managing generation<br>costs through least-cost<br>planning, and ensuring                                     | Payment arrears remain<br>below PRs 220 billion starting<br>from 2015 (May 2013: PRs<br>503 billion)   |  |
| that new power<br>generation plants follow<br>the plan  | Long-term, least-cost<br>generation and transmission<br>expansion plan issued, and<br>bidding for additions to three   |  |
| <ul> <li>(iv) Increasing gas supply<br/>and opening the gas<br/>market to direct<br/>contracting between</li> </ul> | new power generation plants<br>based on LCP completed by<br>January 2018   |  |
| producers and large-<br>volume gas consumers<br>(v) Commercializing and   | At least 5% of new gas<br>supply, contracted directly to<br>large gas customers and<br>producers by January 2018   |  |
| improving the<br>performance of public<br>sector power companies  | Performance targets set in the executed performance contracts met by all DISCOs  |  |
| (vi) Institutionalizing the<br>commercial operations<br>of the CPPA   | by December 2017<br>CPPA becomes fully<br>operational as an<br>independent agency by<br>December 2014 and starts<br>bulk customer trading by<br>December 2017  |  |
| Achieving accountability<br>and transparency in the<br>power sector   | All key operational and<br>payment information of the<br>power sector published on<br>CPPA's and DISCOs'<br>websites by January 2016   | Activity under<br>Subprogram 1 done.<br>Policy Matrix for<br>Subprogram 2 being<br>adjusted. |
|   | Timely and continued<br>issuance of quarterly reports<br>on the implementation status<br>of the National Power Policy<br>2013 issued by September<br>2014, and by June 2015 the<br>report includes review and<br>recommendations by<br>international experts |  |

| Outputs   | Performance Indicator                                 | Status with Key<br>Activities |
|---|---|-------------------------------|
| Managing tariffs and  | DISCO tariff determination                            | Activities under              |
| subsidies:  | reduced from more than 7 months after submission of   | Subprogram 1 done.            |
| (i) Clear policies on tariffs                                 | petition (2013) for all DISCOs                        | Policy Matrix for             |
| and subsidies that are<br>targeted at low-income<br>customers | to within 4 months by June 2017                       | Subprogram 2 being adjusted.  |
|   | Guidelines for DISCO tariff                           |                               |
| (ii) Ensure policy  | determination covering                                |                               |
| implementation through<br>NEPRA rules and                     | methodologies, timetable, formula, and procedures for |                               |
| guidelines  | both annual and multi-year                            |                               |
|   | tariffs, procedure for earlier                        |                               |
| (iii) Reduction of  | submission on investment                              |                               |
| discretionary policy  | costs by DISCOs, and                                  |                               |
| decisions and of lag in<br>tariff approval and                | forward-looking automatic<br>FPA notified by NEPRA by |                               |
| implementation  | December 2014 and                                     |                               |
|   | implemented   |                               |



F- Contract Award and Disbursement Targets and Achievements in 2014



## Loan 3203-PAK(SF):Power Transmission Enhancement Investment Program Tranche IV

| A - Loan I | Basic Data |
|------------|------------|
|------------|------------|

|                    |                    |                   |              |                           |                    | \$ Million        |
|--------------------|--------------------|-------------------|--------------|---------------------------|--------------------|-------------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time    | Project           |
| 03-Dec-14          | 12-Dec-14          | Not effective     | 31-Dec-16    | _                         | 4%                 | Rating            |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA        | Project<br>Officer        | Project<br>Analyst | as of<br>31Dec 14 |
| 248.000            | 248.000            | OCR               | PEPCO        | M. Wolf                   | M. Favis           | On Track          |

## **B-** Loan Financial Progress

| As o | f 31Dec | 2014 |
|------|---------|------|
|------|---------|------|

| Contract Award                 | Un-contracted Loan | Contract Award | Contract Award for 2014 |               |  |
|--------------------------------|--------------------|----------------|-------------------------|---------------|--|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections             | Actual        |  |
| -                              | -                  | _              | -                       | -             |  |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursem               | ents for 2014 |  |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections             | Actual        |  |
| -                              | _                  | _              | _                       | _             |  |

## **C- Project Description**

1. The Project is the fourth tranche of an \$800 multi-tranche financing facility and aims to augment, rehabilitate and expand transmission system. Tranche 4 will provide financing for 10 subprojects covering (i) line bay extension and 281 kilometers (km) of 500-kilovolt (kV) transmission line from the 500-kV Muzaffargarh grid station for electricity evacuation from the 747-MW Guddu power plant; (ii) four new 220-kV grid stations and in/out transmission lines at Chakdara, D.I. Khan, Lalian, and Nowshehra; (iii) installation of a static var system (SVS) at 220-/132-kV Quetta industrial grid station; (iv) extension of 500-kV grid stations at Jamshoro and Gujranwala, and augmentation of 500-kV grid station at Rewat; and (v) the procurement of construction and operational equipment.

2. The Project impact will be enhanced power transmission operations and management, and the outcome will be an expanded and reliable 500-kV and 220-kV transmission system.

| Outputs   | Performance Indicators  | Status with Key Activities  |
|---|---|---|
| Transmission lines and<br>substations<br>commissioned | Extension of the 500-kV grid<br>stations at Jamshoro and<br>Gujranwala, and<br>augmentation of the 500-kV | The draft master bidding documents (MBD) for 4 contract packages are under review/revision. |
|   | Rewat grid station by 2016.   | Completion of contracts may exceed<br>the loan closing date of 31<br>December 2016.         |

| Outputs | Performance Indicators   | Status with Key Activities |
|---------|--|----------------------------|
|         | Addition of 281 km of 500-kV<br>transmission line and<br>extension of the 500-kV<br>Muzaffargarh substation<br>completed by 2016.<br>Addition of four new 220-kV<br>grid stations and 195 km<br>associated in/out<br>transmission lines at |                            |
|         | Chakdara, D.I.Khan, Lalian,<br>and Nowshehra completed<br>by 2016.<br>Establishment of a new<br>static VAR system at 220-kV<br>Quetta industrial grid station<br>by 2016   |                            |

# E. Action Plan to be discussed in upcoming QPR Q4, 2014

| Sr. No. | Issue  | Action to be Taken  | Due Date       | By Whom          |
|---------|--|---|----------------|------------------|
| 1       | Finalization and<br>approval of MBDs<br>delayed    | ADB-70 (goods)<br>- review revised draft MBD  | Immediate      | ADB              |
|         |  | ADB-72 (small works, previously<br>large works)<br>- review draft MBD               | 31Jan 15       | ADB              |
|         |  | ADB-74 (EPC contract)<br>- submit revised draft MBD                                 | Immediate      | NTDC             |
|         |  | ADB-78 (large works)<br>- review revised draft MBD                                  | 31 Jan 15      | ADB              |
| 2       | Submission/finalization of draft bidding           | Submit revised draft BD for ADB-77  | 22 Jan 15      | NTDC             |
|         | documents for other<br>packages delayed            | Submit remaining draft BD for 8 packages  | 28 Feb 15      | NTDC             |
| 3       | Recruitment of Project implementation consultants. | Submit draft TORs and cost<br>estimates to be financed under<br>Loan 2290           | 15 Feb<br>2015 | NTDC             |
| 4       | Effectiveness of Loan                              | Govt. to meet all formalities so<br>that ADB can declare the loan<br>effectiveness. | 12 Mar<br>2015 | NTDC/EAD/<br>ADB |

## Loan 2400-PAK: MFF National Trade Corridor Highway Investment Program Tranche I

|                  |              |                   |              |                           |              | \$ Million      |
|------------------|--------------|-------------------|--------------|---------------------------|--------------|-----------------|
| Approval<br>Date | Signing Date | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed Time | Project         |
| 17-Dec-07        | 3-Dec-08     | 22-Dec-08         | 30-Jun-14    | 31-Mar-15                 | 97%          | Rating<br>as of |
| Approved         | Net Loan     | Financing         | EA/IA        | Project                   | Project      | 31 Dec 14       |
| Amount           | Amount       |                   |              | Officer                   | Analyst      |                 |
| 170.0            | 146.0        | OCR               | NHA          | Z. Naqvi                  | K. Butt      | On Track        |

#### A- Loan Basic Data

## B- Loan Financial Progress

As of 30 June 2014

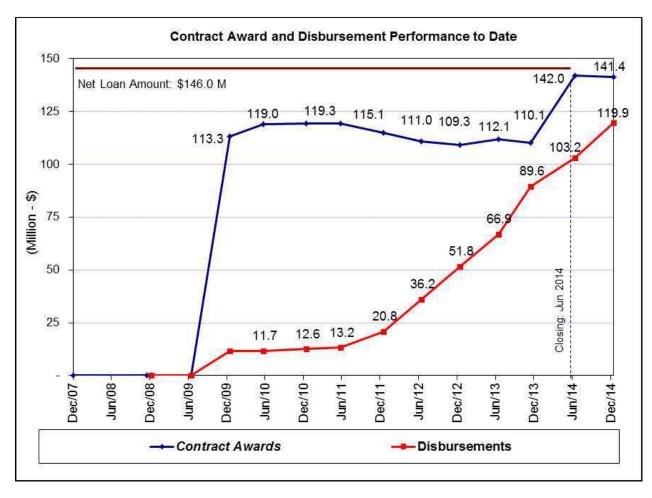
| Contract Award                 | Un-contracted Loan | Contract Award | Contract Award for 2014 |               |  |
|--------------------------------|--------------------|----------------|-------------------------|---------------|--|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections             | Actual        |  |
| 141.446                        | 4.554              | 97             | _                       | -             |  |
| Disbursements                  | Un-disbursed       | Disbursement   | Disburseme              | ents for 2014 |  |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections             | Actual        |  |
| 119.853                        | 26.147             | 82             | 26.377                  | 30.238        |  |

## **C- Project Description**

1. The Project is the first tranche of a multi-tranche financing facility for \$900 million to support the National Trade Corridor (NTC) Improvement Program. The National Trade Corridor Highway Investment Program (NTCHIP) aims to assist the Government of Pakistan in the implementation of its flagship initiative approved by the Government in 2005. The objective of NTCHIP is to develop and improve road connectivity along the main north-south national highway corridor that will support the national trade corridor (NTC). Transport sector efficiencies will be linked to policy reforms and action as identified and endorsed by the Government's reform agenda on NTC.

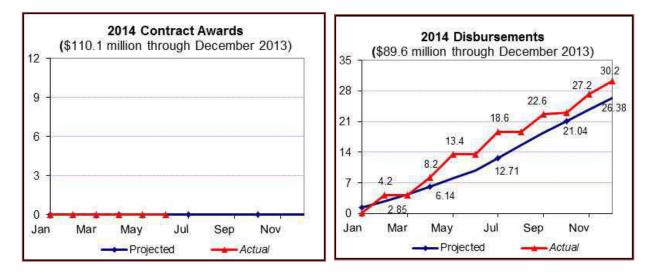
2. The Project under Tanche-1 will construct a four-lane highway from Faisalabad to Gojra (Section 1 of the Faisalabad-Khanewal Highway), including full-depth asphalt pavement, bridges, flyovers, underpasses, and interchanges. The project aims to achieve efficiency gains for road traffic operation along Faisalabad-Gojra.

| Outputs      | Status with Key Activities   |
|--------------|--|
| Construction | Contract awarded to M/s. China International Water and Electrical Corp       |
| of 58-km     | (CWE), China for \$112,665,362 with a revised completion period of 46 months |
| motorway     | The expected completion date is, however, 31 January 2015. As of end         |
| between      | December 2014, physical progress is 98% and financial progress is 82.1%.     |
| Faisalabad   | The civil work on the main carriageway and interchanges is completed and     |
| and Gojra    | only ancillary works are in progress, which will also be completed by 31     |
|              | January 2015.  |



E- Contract Award and Disbursement Performance over Project Life

F- Contract Award and Disbursement Targets and Achievements in 2014



## G- Status of Action Plan Agreed during QPPR Mission (24 Feb to 5 Mar 2014) Status of Action Plan Agreed during CPR 2014

| Sr.<br>No. | Issue  | Action to be Taken  | Due Date                         | By Whom               | Update as of 31<br>Dec 2014   |
|------------|--|---|----------------------------------|-----------------------|---|
| 1          | Contractor's<br>Claim<br>Associated<br>with Extension<br>of Time | The dispute board has<br>made a decision in favor<br>of the contractor about<br>the contract's claim of<br>delay costs associated<br>with the first EOT<br>amounting to about \$7.5<br>million. NHA will decide<br>whether to accept the<br>dispute board's decision<br>or elevate the issue to<br>arbitration. It is advised<br>that if the dispute can be<br>settled before loan<br>closing through<br>negotiations in an<br>amicable manner, the<br>ADB loan would absorb it<br>and save NHA from<br>unnecessary financial<br>burden. NHA should<br>thoroughly assess<br>expected gains and<br>losses of two options,<br>i.e., settlement through<br>negotiations or<br>arbitration, and make a<br>most sensible decision. | Till<br>settlement<br>of dispute | NHA                   | A partial payment<br>of PRs. 310.96<br>Million is<br>processed.   |
| 2          | Completion of<br>entire project<br>and opening to<br>traffic     | Project expected to<br>complete and opened to<br>traffic by 31 December<br>2014, subject to:<br>i) Contractor<br>demonstrating adequate<br>cash flow; and<br>ii) NHA demonstrating<br>timely processing of<br>payments to contractor<br>including payment of<br>GOP share.  | Till 31<br>December<br>2014      | NHA and<br>contractor | The project has<br>achieved 98% of<br>physical progress.<br>Only ancillary<br>works are in<br>progress, which<br>will also be<br>completed by 31<br>January 2015. |

# Table 3: Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue                                | Action to be Taken  | Due Date   | By Whom |
|------------|--------------------------------------|---|--|---------|
|            | NHA's dispute<br>with the contractor | There is a dispute between NHA and<br>the contractor. The dispute board (DB)<br>has given its decision in favour of the<br>contractor. NHA needs to amicably<br>settle the dispute well before loan<br>account closing so that the financial<br>liability arising out of the settlement, can<br>be cleared from loan money. | Within the<br>winding<br>loan<br>winding<br>up period. | NHA     |

\$ Million

# Loan 2540-PAK: MFF National Highway Development Sector Investment Program Tranche II

### A- Loan Basic Data

| _ |                    |                    |                   |              |                           |                    |                 |
|---|--------------------|--------------------|-------------------|--------------|---------------------------|--------------------|-----------------|
|   | Approval<br>Date   | Signing Date       | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time*   | Project         |
|   | 26-Aug-09          | 2-Sep-09           | 21-Sep-09         | 31-Dec-13    | 31-Dec-14                 | 100%               | Rating<br>as of |
|   | Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA        | Project<br>Officer        | Project<br>Analyst | 31 Dec 14       |
|   | 230                | 230.0              | OCR               | NHA          | D. Pyo                    | R. Tabernilla      | On Track        |

\*Based on revised loan closing date

# **B- Loan Financial Progress**

#### As of 30 June 2014

| Contract Award | Un-contracted Loan | Contract Award                | Contract Award for 2014 |        |  |
|----------------|--------------------|-------------------------------|-------------------------|--------|--|
| (Cumulative)   | Balance            | Performance %                 | Projections             | Actual |  |
| 221.775        | 8.225              | 96                            | 45.504                  | 2.600  |  |
| Disbursements  | s Un-disbursed     | Disbursement<br>Performance % | Disbursements for 2014  |        |  |
| (Cumulative)   | Loan Balance       |                               | Projections             | Actual |  |
| 211.247        | 18.753             | 92                            | 41.819                  | 48.066 |  |

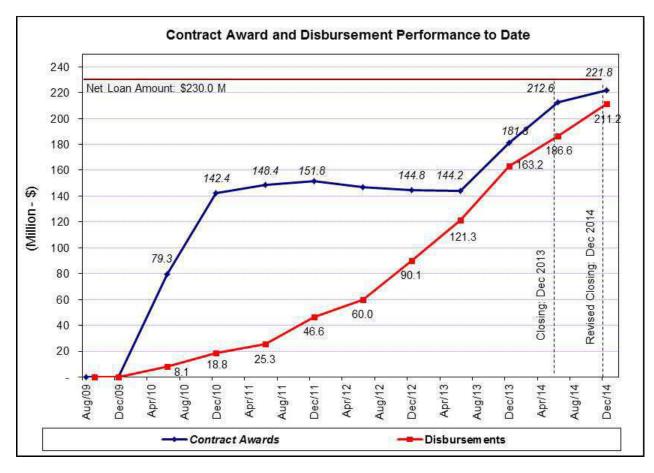
### **C- Project Description**

1. The Project is the second tranche of a multi-tranche financing facility for \$770 million. The MFF represents 33% of the total financing plan envisaged under the National Highway Development Plan (NHDP). The ADB funding covers investment and noninvestment interventions. The MFF has a maximum utilization period of 10 years. The focus is on immediate priority investment and noninvestment interventions needed to overcome critical bottlenecks in the national highway network.

2. The outcome of the project is to improve road sector efficiency on the main transport corridors in Pakistan through improved National Highway road network infrastructure and operations. The Tranche-2 consists of two national highways; Sukkur-Jacobabad Road (68 km) and QilaSaifullah-Zhob Road (150 km).

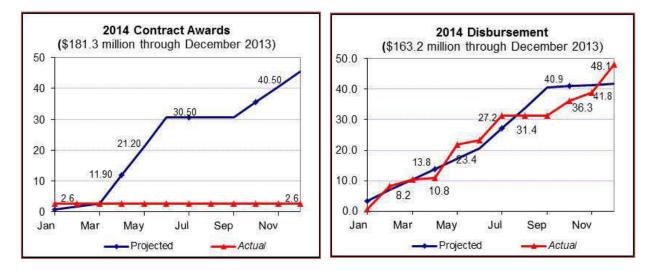
### **D- Project Monitoring Framework (Current Status)**

| Outputs                            | Status with Key Activities  |
|------------------------------------|---|
| Sukkur–Jacobabad<br>68 km          | Sukkur-Jacobabad road was physically completed in December 2014.                                  |
| QilaSaifullah–Zhob<br>(N50) 150 km | The QilaSaifullah–Zhob road is completed. The taking-over certificate was issued in January 2014. |



E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



| G- Status | of Action | Plan     | Aareed | during | CPR 2014 |
|-----------|-----------|----------|--------|--------|----------|
| O- Olalus | OI ACTION | i i iaii | Agreeu | uunng  |          |

| Sr.<br>No. | Issue  | Action to be Taken   | Due Date   | By Whom                          | Update as of 31 Dec 2014 |
|------------|--|--|--|----------------------------------|--------------------------|
| 1          | Counterpart funding<br>problem. The project<br>requires \$6.5 million<br>for completion in<br>addition to PSDP<br>allocation of\$3.9<br>million. | Ensure arranging<br>balance counterpart<br>funds through<br>reallocation during<br>PSDP first quarter's<br>review in October<br>2014 | First quarter<br>review of<br>PSDP in<br>October 2014<br>Mid October<br>2014 | EAD, NHA,<br>MoC,<br>PD&R<br>NHA | TBD                      |
|            |  | NHA will submit the<br>proposal for change in<br>financing share<br>(decreasing the GoP<br>share)                                    |  |                                  |                          |

# H. Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue                                | Action to be Taken   | Due Date   | By Whom |
|------------|--------------------------------------|--|--|---------|
|            | NHA's dispute<br>with the contractor | On Qila Saifullah – Zhob road, there is<br>a dispute between contractor and NHA,<br>wherein the dispute board has decided<br>in favour of the contractor. It is<br>suggested that if the dispute can be<br>settled before loan closing, so that the<br>amount can be from the loan, avoiding<br>unnecessary financial burden on NHA. | Within the<br>winding<br>loan<br>winding<br>up period. | NHA     |

### Loan 3121-PAK: MFF: National Trade Corridor Highway Investment Program-Tranche II

|                    |                    |                   |              |                           |                    | \$ Million        |
|--------------------|--------------------|-------------------|--------------|---------------------------|--------------------|-------------------|
| Approval<br>Date   | Signing Date       | Effective<br>Date | Closing Date | Closing Date<br>(Revised) | Elapsed Time       | Project           |
| 01-Apr-14          | 17-Sep-14          | 11-Nov-14         | 31-Dec-17    |                           | 20%                | Rating<br>as of   |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA        | Project<br>Officer        | Project<br>Analyst | 31Dec 14          |
| 200                | 200.0              | OCR               | NHA          | J. Ning                   | K. Butt            | Actual<br>Problem |

### A- Loan Basic Data

# B- Loan Financial Progress (As of 30 June 2014)

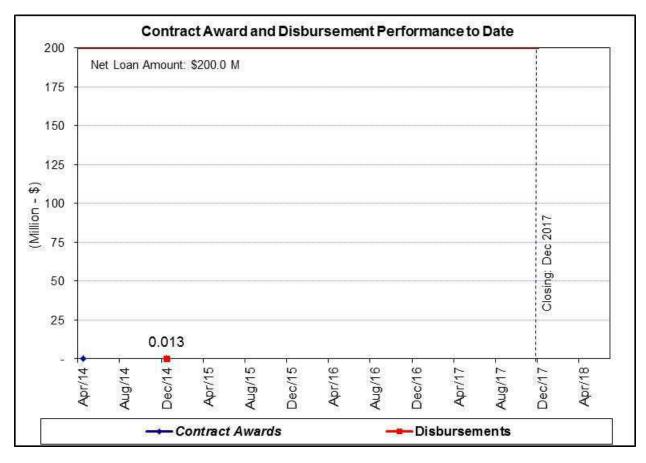
| Contract Award | Un-contracted Loan    | Contract Award | Contract Award for 2014 |               |  |
|----------------|-----------------------|----------------|-------------------------|---------------|--|
| (Cumulative)   | Balance Performance % | Performance %  | Projections             | Actual        |  |
| -              | 200.0                 | -              | 6.800                   | -             |  |
| Disbursements  | Un-disbursed          | Disbursement   | Disburseme              | ents for 2014 |  |
| (Cumulative)   | Loan Balance          | Performance %  | Projections             | Actual        |  |
| 0.013          | 199.988               | 0.01           | 0.500                   | 0.013         |  |

## **C- Project Description**

The Project 2 (E35: Hasanabdal-Havellian Expressway) is part of national trade corridor. It will connect existing M1 at Hasanabadal to Havelian, and will further extend to Abbottabad and Mansehra to North. The Project is almost parallel with existing N5 which is being urbanized in many sections. Due to high traffic volume and deteriorated road condition, E35 is becoming necessary in order to improve the sub regional connectivity within Pakistan, and to China, Afghanistan and other central Asian countries.

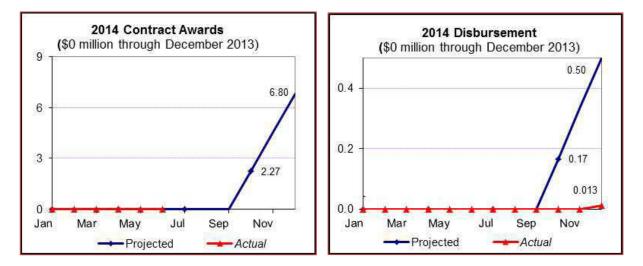
## **D- Project Monitoring Framework (Current Status)**

| Outputs  | Status with Key Activities   |  |  |  |
|--|--|--|--|--|
| Expressway<br>connecting<br>Hasanabadal and<br>Sarai Saleh<br>constructed and<br>operational | <ul> <li>Target Indicators</li> <li>By 2017: 39-km expressway<br/>constructed with pavement<br/>international roughness index<br/>of less than 3 m/km</li> </ul> | Achievements/Status<br>The loan became effective on<br>11-Nov-2014. Contract has been<br>awarded and work will<br>commence soon. |  |  |
| NHA's institutional<br>capacity in social<br>safeguards<br>improved                          | <ul> <li>NHA's social safeguards<br/>implementation fully complied<br/>with ADB's Safeguards Policy<br/>Statement.</li> </ul>                                    | Social safeguards<br>implementation is complied with<br>the ADB's Safeguards Policy<br>Statement.                                |  |  |
|  | <ul> <li>At least 30 NHA staff trained<br/>on social and environmental<br/>issues</li> </ul>   |  |  |  |



### E- Contract Award and Disbursement Performance over Project Life

### F- Contract Award and Disbursement Targets and Achievements in 2014



# G- Action Plan discussed during CPR 2014

| Sr.<br>No. | Issue                   | Action to be Taken  | Due Date           | By Whom | Update as of 31<br>Dec 2014   |
|------------|-------------------------|---|--------------------|---------|---|
| 1          | Procurement<br>of Works | ADB will respond to<br>final technical bid<br>evaluation report | 10 October<br>2014 | ADB     | Civil works<br>contracts have<br>been signed on<br>31 December<br>2014. |

♠ ▶ 4:11: - --

### Loan 3197-PAK: MFF: National Trade Corridor Highway Investment Program-Tranche III

|                    |                    |                      |              |                           |                    | \$ IVIIIIION    |
|--------------------|--------------------|----------------------|--------------|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing Date       | Effective<br>Date    | Closing Date | Closing Date<br>(Revised) | Elapsed Time       | Project         |
| 25-Nov-14          | Not yet<br>signed  | Not yet<br>effective | 10-Dec-17    |                           | 3%                 | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing            | EA/IA        | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 127.0              | 127.0              | OCR                  | NHA          | D. Pyo                    | R. Tabernilla      |                 |

### A- Loan Basic Data

# B- Loan Financial Progress (As of 30 June 2014)

| Contract Award | Un-contracted Loan | Contract Award | Contract Av | vard for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| -              | 127.0              | -              | _           | -             |
| Disbursements  | Un-disbursed       | Disbursement   | Disburseme  | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| -              | 127.0              | _              | _           | -             |

## **C- Project Description**

1. The Project is the third tranche of a multi-tranche financing facility for \$900 million to support the National Trade Corridor (NTC) Improvement Program. The National Trade Corridor Highway Investment Program (NTCHIP) aims to assist the Government of Pakistan in the implementation of its flagship initiative approved by the Government in 2005. The objective of NTCHIP is to develop and improve road connectivity along the main north-south national highway corridor that will support the national trade corridor (NTC). Transport sector efficiencies will be linked to policy reforms and action as identified and endorsed by the Government's reform agenda on NTC.

2. The Project under Tanche-IV will construct a 4-lane access-controlled expressway, with underpasses, drainage, flyover, and interchanges from Sarai Saleh to Havelian. The impact will be efficiency gain for road traffic operation along the National Trade Corridor. The outcome will be improved regional network for the movement of goods and people along E35 expressway.

### **D- Project Monitoring Framework (Current Status)**

| Outputs   | Status with Key Activities  |   |  |
|---|---|---|--|
| Expressway connecting                                       | Target Indicators   | Achievements/Status                             |  |
| Sarai Saleh and<br>Havelian constructed<br>and operational. | <ul> <li>19.1 km expressway<br/>constructed with pavement<br/>international roughness index<br/>of less than 3 mm/km</li> </ul> | Invitation to bid was issued on 25<br>Nov 2014. |  |

| Sr.<br>No. | Issue                           | Action to be Taken  | Due Date | By Whom         |
|------------|---------------------------------|---|----------|-----------------|
| 1          | Loan signing and effectiveness. | Complete all requirements on timely manner to get the loan effective. |          | NHA/EAD/<br>ADB |

# E- Action Plan to be discussed during QPPR, Q4 2014

### Loan 3134 -PAK: National Highway Network Development In Balochistan

### A- Loan Basic Data

|                    |                    |                      |              |                           |                    | \$ Million      |
|--------------------|--------------------|----------------------|--------------|---------------------------|--------------------|-----------------|
| Approval<br>Date   | Signing Date       | Effective<br>Date    | Closing Date | Closing Date<br>(Revised) | Elapsed Time       | Project         |
| 27-Jun-14          | Not yet<br>signed  | Not yet<br>effective | 31-Dec-18    |                           | 11%                | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing            | EA/IA        | Project<br>Officer        | Project<br>Analyst | 31Dec 14        |
| 195.0              | 195.0              | OCR                  | NHA          | D. Pyo                    | R. Tabernilla      |                 |

## **B- Loan Financial Progress (**As of 30 June 2014)

| Contract Award | Un-contracted Loan | Contract Award | Contract Av | vard for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| -              | 195.0              | -              | -           | -             |
| Disbursements  | Un-disbursed       | Disbursement   | Disburseme  | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| _              | 195.0              | -              | _           | -             |

## **C- Project Description**

1. The project will rehabilitate 79 km of the existing two-lane road of ZhobMughal Kot (N50) and 128 km of the existing two-lane road of Qila SaifullahWaghum (N70) in Balochistan of Pakistan.

2. The impact will be accessible, affordable, and safe road network in Balochistan and the outcome will be reduced transport cost from Balochistan to the political and industrial centers of the country

## **D- Project Monitoring Framework (Current Status)**

| Outputs  | Status with Key Activities   |   |  |  |
|--|--|---|--|--|
| Two-lane roads of Zhob-<br>Mughal Kot and Qila<br>Saifullah-Waghum<br>rehabilitated                                  | Target IndicatorsTotal of 201 km roadsrehabilitated by2018 with IRI no higher than 4(Zhob-Mughal Kot = 81 km and Qila-Saifullah-Waghum = 120 km) | Achievements/Status<br>Project not effective yet. |  |  |
| Community facilitation<br>centers integrated into<br>the improved mobility<br>through rehabilitated<br>project roads | 5 community facilitation centers<br>developed along the project<br>roads by<br>2018  | Project not effective yet.                        |  |  |

# E- Action Plan to be discussed during QPPR, Q4 2014

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date | By Whom         |
|------------|---|---|----------|-----------------|
| 1          | Delay Loan signing<br>and effectiveness.<br>(Project was<br>approved in June<br>2014) | Complete all requirements to get the loan signed and effective. | TBD      | NHA/EAD/<br>ADB |

# Loan 2742-PAK/2743-PAK(SF) Flood Emergency Reconstruction Project

### A - Loan Basic Data

### Loan 2742

\$ Million

|                    |                    |                   |  |                           |   | φ minen            |
|--------------------|--------------------|-------------------|--|---------------------------|---|--------------------|
| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date   | Closing Date<br>(Revised) | Elapsed Time  | Project            |
| 30-Mar-11          | 14-Apr-11          | 26-May-11         | 30-Sep-14  | -                         | 90%   | Rating             |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA  | Project<br>Officer        | Project<br>Analyst                                      | as of<br>30 Jun 14 |
| 600                | 541.814            | OCR               | NHA, Sindh<br>Irrigation<br>Department,<br>Sindh Works<br>and Services<br>Department | J. Ning                   | For Transport:<br>K. Butt<br>For Irrigation:<br>Zubaida | On Track           |

#### Loan 2743

| Approval<br>Date   | Signing<br>Date    | Effective<br>Date | Closing Date                   | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
|--------------------|--------------------|-------------------|--------------------------------|---------------------------|--------------------|-----------------|
| 30-Mar-2011        | 14-Apr-2011        | 26-May-11         | 30-Sep-14                      |                           | 93%                | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing         | EA/IA                          | Project<br>Officer        | Project<br>Analyst | 30 Jun 14       |
| 50                 | 47.716             | ADF               | Sindh Irrigation<br>Department | J. Ning                   | Zubaida            | On Track        |

# **B- Loan Financial Progress**

As of 31 Dec 2014

### Loan 2742

| Contract Award | Un-contracted Loan Contract Award Contract |               | Contract A  | ward for 2014 |
|----------------|--|---------------|-------------|---------------|
| (Cumulative)   | Balance                                    | Performance % | Projections | Actual        |
| 486.771        | 55.043                                     | 90            | 60.052      | 1.804         |
| Disbursements  | Un-disbursed                               | Disbursement  | Disbursem   | ents for 2014 |
| (Cumulative)   | Loan Balance                               | Performance % | Projections | Actual        |
| 413.599        | 128.215                                    | 76            | 71.579      | 107.715       |

### Loan 2743

| Contract Award                 | Un-contracted Loan | Contract Award | Contract A  | ward for 2014 |
|--------------------------------|--------------------|----------------|-------------|---------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections | Actual        |
| 41.718                         | 5.998              | 88             | 5.588       | -             |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursem   | ents for 2014 |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections | Actual        |
| 41.015                         | 6.701              | 86             | 0.455       | 0.657         |

### **C- Project Description**

1. The package comprises a \$650 million (\$600 million OCR and \$50 million ADF) emergency loan and \$4 million technical assistance to help meet urgent reconstruction priorities, focused on transport (primarily roads and bridges) and irrigation. The proposed assistance package has been designed according to the priorities of the damage and needs assessment (DNA) prepared by ADB and the World Bank, in collaboration with the federal and provincial governments and other development partners. It will result in the economic and social recovery from the floods.

2. The outcome of the Project will be to a) address 90% of the damages identified for national roads in the DNA report b) restore pre-flood irrigation systems with a water carrying capacity of 59 million cubic meters c) restore pre-flood employment level of men (9.2 million) in agriculture for Sindh d) restore pre-flood employment level of women (3.7 million) in agriculture for Sindh e) restore 81 major flood embankments (estimated length of 1,000 km).

3. The project is being implemented by two Executing Agencies (EAs), the National Highway Authority (NHA) and the Planning and Development Department of the Government of Sindh (PD&D). The PD&D has designated two Implementing Agencies (IAs), the Irrigation Department (ID) and the Works and Services Department (W&S) of the Government of Sindh, to implement the components that fall within their responsibility. Three Project Management Units (PMUs) have been established, one within the NHA, and one within each of the IAs, i.e. the ID and W&S. As per agreement reached with the Government, two Steering Committees (SCs) have been established, one each within the NHA and the PD&D.

## **D- Project Monitoring Framework (Current Status)**

Transport

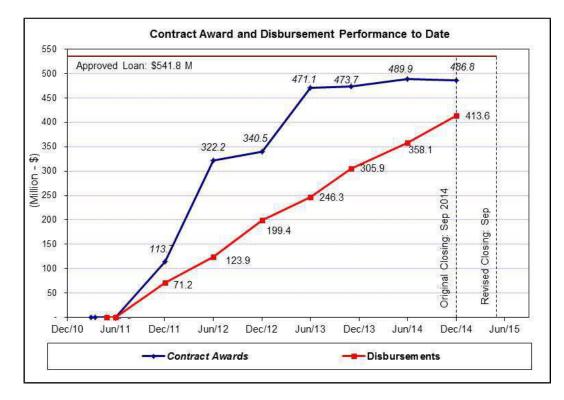
| Transport  |  |
|--|--|
| Outputs  | Status with Key Activities   |
| Transport (NHA)<br>Repair, rehabilitate<br>and reconstruct 793<br>km of completely and<br>partially damaged<br>National Highways | NHA component consists of major rehabilitation and reconstruction of 338 km and 5 bridges in addition to works completed under retroactive financing and advance contracting. The major works is implemented through 19 contracts (6 ICBs, 12 NCBs and 1 force account method) amounting to \$171 million.   |
|  | The physical progress of the NH component reached 70% by the loan closing on 30 September 2014. ADB supported Government's request for loan extension and the project was extended till 25 May 2015. As of 31 December 2014, the overall progress reached 79% against the revised planned progress of 88% in 90% of elapsed time. Of 19 awarded works, 7 projects have completed while rest are in progress. In terms of output achieved against the major rehabilitation and reconstruction works, 282 km and 5 bridges have physically been completed. |
|  | All remaining projects are expected to complete by or before the loan closing date, of which critical sub-projects/works are three major hill slides on Kohala–Muzaffarabad Road S2 Package 1.   |

| il works contracts have been completed (923 km of<br>d 3 bridges)   |
|---|
| ecember 2014, the overall physical progress is 100%. The<br>irsed amount is US\$ 113.4 Million, i.e. 88.3% of the total<br>unt of US\$ 128 Million. |

### Irrigation

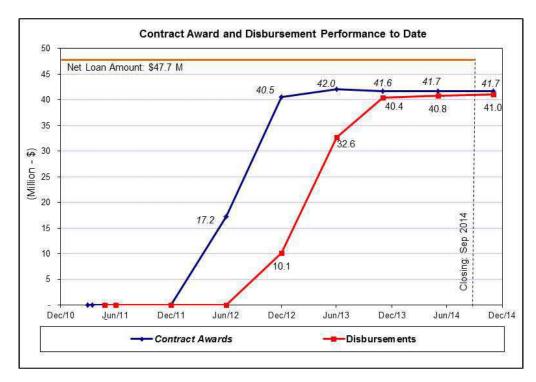
| Outputs   | Status with Key Activities   |   |  |  |  |  |
|---|--|---|--|--|--|--|
| 1. Provincial   | Target Indicators  | Achievements/Status   |  |  |  |  |
| Irrigation Facilities<br>Rehabilitated and<br>reconstructed | <ul> <li>Rehabilitate, strengthen, and resection at least 90% of the selected flood protection embankments and irrigation infrastructure identified in the DNA</li> <li>Improve 1.5 million ha agricultural land affected by floods through rehabilitation/reconstruction of damaged flood embankments, canals, and drainage infrastructure</li> </ul> | <ul> <li>109% of the selected<br/>infrastructure<br/>rehabilitated/strengthened/re-<br/>sectioned.</li> <li>2.199 million ha agricultural<br/>land is improved</li> </ul> |  |  |  |  |

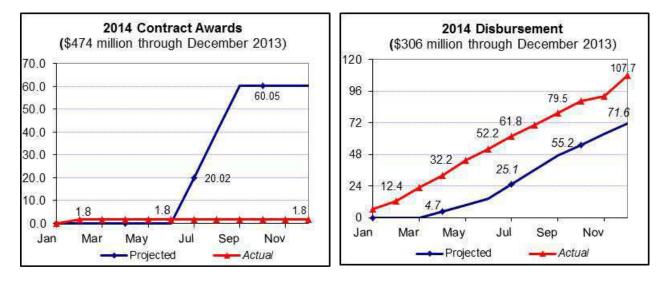
# E- Contract Award and Disbursement Performance over Project Life



#### Loan 2742

### Loan 2743

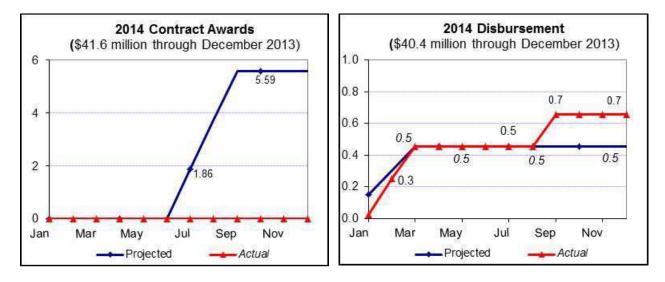




# F - Contract Award and Disbursement Targets and Achievements in 2014

### Loan 2742

### Loan 2743



# G- Status of Action Plan Agreed during CPR 2014

## NHA

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date  | By Whom                          | Update as of<br>31 Dec 2014  |
|------------|---|--|---|----------------------------------|--|
| 1          | Incomplete<br>works by<br>loan closure                                      | NHA requested for<br>extension of loan till<br>May 2015 for<br>completion of<br>remaining works. It is<br>also endorsed by<br>MoC and EAD. ADB<br>will respond to the<br>proposed extension<br>of loan | Within 2 weeks<br>after receipt of<br>request for<br>extension from<br>EAD  | ADB                              | ADB concurred<br>within 2 weeks,<br>the request for<br>loan extension.<br>The loan was<br>extended to 25<br>May 2015   |
| 2          | Deficient<br>counterpart<br>funding   | Clears contractors'<br>liabilities from its own<br>funds currently<br>amounting to PKR<br>314.79 million;  | 30 September<br>2014  | NHA                              | NHA cleared all<br>contactor's<br>liabilities from<br>its own funds  |
|            |   | Ensure arranging<br>balance counterpart<br>funds through<br>reallocation during<br>PSDP first quarter's<br>review in October<br>2014   | First quarter<br>review of<br>PSDP in<br>October 2014<br>Continued<br>basis | EAD, NHA,<br>MoC,<br>PD&R<br>NHA | NHA cleared all<br>contractor's<br>liabilities by 31<br>December<br>2014 except for<br>an amount of<br>USD 0.1 million |
|            |   | In case releases will<br>not fully cover the<br>required counterpart<br>funds, assure<br>deficient amount<br>would be paid from<br>NHA's own finances.   |   |                                  |  |
| 3          | Design<br>challenges<br>on landslides<br>on Kohala<br>Muzaffaraba<br>d Road | Finalization of<br>Design:<br>Km-1 Old Slide<br>Km-12<br>Km-3 New Slides   | Mid Oct 2014<br>End Oct 2014<br>Mid Nov 2014                                | NHA                              | Km-1<br>(Resolved in<br>Nov 2014)<br>Km-12<br>(Unresolved)<br>Km-3<br>(Resolved in<br>Dec 2014)                        |

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date   | By Whom                            | Update as of 31 Dec 2014  |
|------------|---|--|--|------------------------------------|---|
| 4          | Modifications<br>in contract<br>and delayed<br>payments to<br>contractors | Submit all pending<br>and critical VOs and<br>EOT to ADB<br>Pay all pending IPC's<br>to contractors                          | Sept 2014<br>Upon<br>clearance of<br>VOs or/and on<br>provisional<br>basis | NHA,<br>Consultants                | Modifications<br>for N-15 and<br>S2 Package 1<br>are to be<br>finalized based<br>on ADB's<br>comments and<br>design<br>approvals. The<br>urban areas on<br>Qazi Ahmed<br>and Ranipur<br>needs final<br>approval.  |
| 5          | Contract and<br>construction<br>Management                                | Critical projects<br>requiring effective<br>management:<br>Ranipur Rohri<br>1,HalaMoro 3 and<br>Kohala–<br>Muzaffarabad Road | Continued in<br>case of<br>extension of<br>project                         | NHA,<br>consultants,<br>contractor | NHA,<br>Contractor and<br>Consultants<br>have effectively<br>managed<br>Ranipur Rohri 1<br>and Hala Moro<br>3. However, the<br>hill slides on<br>Kohala–<br>Muzaffarabad<br>Road Package<br>1 was not<br>handled well by<br>both<br>consultants and<br>NHA which has<br>put these works<br>on a critical<br>path. |

# Works and Services

| Sr.<br>No. | Issue                         |     | Actions to be<br>Taken | By When   | By whom | Update as of 31<br>Dec 2014                                      |
|------------|-------------------------------|-----|------------------------|---|---------|--|
| 1          | Loan closing<br>balance works | and | remaining works        | Before loan<br>closing on 30<br>September<br>2014<br>After loan |         | All physical works<br>were completed by<br>30 September<br>2014. |

|   |   | resolved   | closing                    |                |   |
|---|---|--|----------------------------|----------------|---|
|   |   | Work done<br>(including punch<br>list items) after the<br>loan closing date<br>would be financed<br>by the GoS from<br>its own resources               |                            |                |   |
| 2 | Handing over of all<br>sub-projects to Chief<br>Engineer<br>(Highways)<br>concerned | 20 sub-projects<br>have been<br>handed over to<br>the Highways<br>Department;<br>ensure handing<br>over of remaining<br>31 sub-projects                | Before loan<br>closing     | PMC and<br>PMU | All 51 sub-projects<br>are already handed<br>over to the highway<br>department. |
| 3 | Release of<br>remaining (2.5%)<br>retention money<br>against Bank<br>guarantees     | Submit<br>Withdrawal<br>Application (WA)<br>for release of (the<br>remaining) 2.5%<br>retention money<br>(against<br>submission of<br>Bank Guarantees) | by 30<br>September<br>2014 | PMC and<br>PMU | Retention money<br>of 48 sub-projects<br>has been<br>released.                  |
| 4 | Preparation of PCRs   | ADB Project<br>Completion<br>Report (PCR)<br>mission   | Mid-Nov<br>2104            | EA and ADB     | Completion Report<br>is planned in Q2-<br>2015.                                 |

# Irrigation

| Sr.<br>No. | Issue                       | Actions to be Taken  | By When   | By whom | Update as of 31<br>Dec 2014 |
|------------|-----------------------------|--|---|---------|-----------------------------|
| 1          | Closing of<br>loan accounts | Refund imprest account<br>balance<br>Loan 2742: \$632,237.02<br>Loan 2743: \$33,050.29 | Within<br>winding up<br>period of 4<br>months after<br>loan closing | GoSindh | Not refunded<br>yet         |

# H. Action Plan to be discussed during QPR Q4, 2014

### NHA

| Sr.<br>No. | Issue   | Action to be Taken   | Due Date  | By Whom                          |
|------------|---|--|---|----------------------------------|
| 1          | Critical construction<br>activity on three<br>slides on<br>KohalaMuzaffarabad | Submit and approve revise VO of<br>Km-1 after incorporating ADB's<br>comments  | 23 Jan 2015   | NHA,<br>Consultants<br>and ADB   |
|            | Road Package 1;<br>Km-1, Km-3 and<br>Km-12                                    | Submit and approve revise VO of Km-3   | 30 Jan 2015   | NHA,<br>Consultants<br>and ADB   |
|            |   | Construction should follow the<br>proposed work methodology and<br>works on Km-1 and Km-3 should<br>complete                   | 25 May 2015   | Contractor<br>and<br>Consultants |
|            |   | Complete resettlement process<br>on<br>Km-12   |   |                                  |
|            |   | (i) complete ongoing   | 23 Jan 2015   |                                  |
|            |   | assessments and negotiations;<br>(ii) preparation and approval of<br>addendum to RP;<br>(ii) approval and release of<br>funde: | 26 Jan - 30<br>Jan 2015<br>10 Feb 2015                                      | NHA and<br>ADB                   |
|            |   | funds;<br>(iii) payment to DPs and<br>verification by consultants;   | 15 Feb 2015   |                                  |
|            |   | (iv) construction to commence  | 20 Feb 2015   |                                  |
|            |   | Construction should follow the<br>proposed work methodology and<br>complete  | 20 May 2015   | Contractor<br>and<br>Consultants |
| 2          | Complete Urban<br>Areas in Ranipur<br>and Qazi Ahmed                          | NHA and Engineer should finalize<br>all pending decisions which have<br>slowed the progress of works.                          | 31 Jan 2015   | NHA and<br>Consultants           |
| 3          | Defects on Sarhad<br>Bypass   | Defects to be rectified as per<br>stipulations of the conditions of<br>contracts or as the case may be.                        | Within the loan<br>closure period<br>for release of<br>payment from<br>loan | NHA                              |

| Sr.<br>No. | Issue   | Action to be Taken  | Due Date  | By Whom                                  |
|------------|---|---|---|--|
| 4          | Audit Report  | Submit Audit Reports  | Immediately   | NHA, EAD,<br>AGP                         |
| 5          | Ambiguities in NHA<br>practice and<br>conditions of<br>contracts related to<br>contract closure<br>activities | NHA and consultants should<br>maintain a strict diligence on<br>contract closure activities as per<br>conditions of contract including<br>taking over, tests on completions,<br>release of retention money, start<br>of defect liability periods, program<br>and period of rectification of<br>defects and action in case of<br>failure to non-comply | Ongoing<br>however<br>should<br>complete<br>within the<br>winding up<br>period of 4<br>months after<br>loan closure<br>for release of<br>payments | NHA,<br>consultants<br>and<br>contractor |

# Works and Services

| Sr.<br>No. | Issue   | Actions to be Taken                  | By When     | By whom |
|------------|---|--------------------------------------|-------------|---------|
| 1          | Submission of EA's PCR  | PMU will submit PCR on agreed format | 31 Jan 2015 | PMU     |
| 2          | Release of remaining<br>(2.5%) retention money<br>against Bank guarantees | 5                                    | 31 Jan 2015 | PMU     |
| 3          | Submission of remaining final IPCs of civil works contracts.              |                                      | 31 Jan 2015 | PMU     |
| 4          | Refund imprest account<br>balance and closing of<br>Imprest account       |                                      | 28 Jan 2015 | PMU     |

### Irrigation

| <u></u> |                          |                         |                   |         |
|---------|--------------------------|-------------------------|-------------------|---------|
| Sr.     | Issue                    | Actions to be Taken     | By When           | By whom |
| No.     |                          |                         |                   |         |
| 1       | Closing of loan accounts | Refund imprest account  | Within winding    | GoSindh |
|         |                          | balance                 | up period of 4    |         |
|         |                          | Loan 2742: \$632,237.02 | months after      |         |
|         |                          | Loan 2743: \$33,050.29  | loan closing i.e. |         |
|         |                          |                         | 31 Jan 2015.      |         |

Φ N A:11: - ---

### Loan 2499-PAK: MFF Sindh Cities Improvement Investment Program Tranche I

|                    |                    |                |                   |                           |                    | \$ Million        |
|--------------------|--------------------|----------------|-------------------|---------------------------|--------------------|-------------------|
| Approval Date      | Signing Date       | Effective Date | Closing Date      | Closing Date<br>(Revised) | Elapsed<br>Time    | Project           |
| 19-Dec-08          | 6-Feb-09           | 6-Mar-09       | 31-Dec-12         | 30-Jun-14                 | 109%               | Rating            |
| Approved<br>Amount | Net Loan<br>Amount | Financing      | EA/IA             | Project<br>Officer        | Project<br>Analyst | as of<br>31Dec 14 |
| 38.00              | 39.412             | ADF            | PSU,GoS,<br>NSUSC | M. Shafi                  | Charles Flex       | On Track          |

# A- Loan Basic Data

GoS = Government of Sindh, NSUSC = North Sindh Urban Services Corporation PSU=Program Support Unit

### B- Loan Financial Progress (As of 31December 2014)

| Contract Award | Un-contracted Loan | Contract Award | Contract Av | vard for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| 38.251         | 0.827              | 98             | 1.449       | 0.638         |
| Disbursements  | Un-disbursed       | Disbursement   | Disburseme  | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| 38.012         | 1.066              | 97             | 8.202       | 6.849         |

### **C- Project Description**

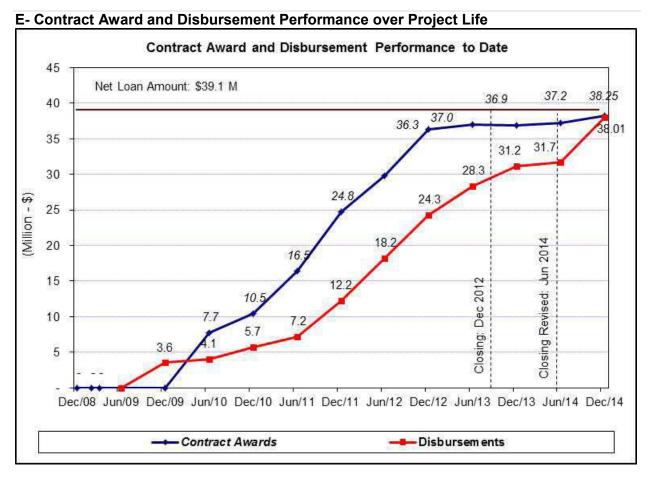
1. Sindh Cities Improvement Investment Program (SCIIP) aims to improve water supply, wastewater management, and solid waste management services in clusters of secondary cities in Sindh Province, benefitting an estimated four million urban residents by 2018. The combination of physical and non-physical investments under the Program aims to improve quality, continuity and coverage of urban infrastructure services in water supply, wastewater and SWM, while incentivizing and supporting effective management and sustainable financing of urban service providers. This in turn should help improve quality of life for residents in Sindh's provincial cities, including the poor, and address growing regional development imbalances within Sindh Province.

2. The Project's outcome will be increased quality, reliability, and coverage of water supply, wastewater, and solid waste management services in participating towns. It will result in a) an increase from average 37% in 2008 to 52% by 2014 the population served by household water connections, b) an increase of average hours per day of water supply from 3 hours in 2008 to over 6 hours by 2014 and c) drainage benefits for 100,000 households.

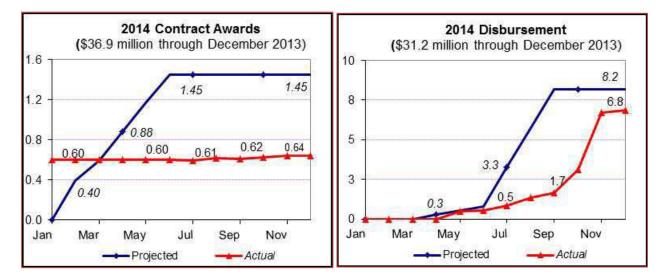
### **D- Project Monitoring Framework (Current Status)**

| Outputs   | Status with Key Activities  |
|---|---|
| Creation of effective<br>and sustainable<br>urban services<br>providers | Professional regional water and sanitation utility company<br>established in North Sindh and providing services to all 6 towns as<br>of 1 January 2011 consisting of Sukkur, New Sukkur, Rohri,<br>Khairpur, Shikarpur and Larkana Collection rates and billing<br>increasing, and improved customer satisfaction based on survey<br>results. |

| Outputs   | Status with Key Activities   |
|---|--|
| Establishment of<br>urban policy and<br>strategic planning<br>unit (urban unit)                             | Urban directorate established and planning processes for interiorSindh being undertaken (2012).Base Maps for all 6 Towns are updated.Digitized maps for 6 participating towns in North Sindh madepublicly available by end 2012.City development strategies for Sukkur and Larkana completed.  |
| Improved water<br>supply, wastewater<br>and solid waste<br>management<br>services in<br>participating towns | <ul> <li>Percentage of solid waste collected increases on average from 19% in 2008 to at least 80% by 2014 – Target being achieved.</li> <li>Over 18,000 households with access to potable water available &gt;20 hours day in 6 distribution network improvement zones by 2014. Commenced works in January 2013, however the work could not be completed before the loan closing date of 30 June 2014– remaining works will be undertaken under Trache 2 under a separate contract.</li> <li>6,000 households in Rohri with improved water supply at intake by 2014. Intake improved and pipelines completed. Treatment plant under TRANCHE II</li> <li>Over 27,500 households in Khairpur with improved sewage flow and wastewater stabilization by 2014. Completed</li> </ul> |



### F- Contract Award and Disbursement Targets and Achievements in 2014



# G- Status of Action Plan Agreed during CPR 2014 (incorporating recommendations of Review Mission of 18–19 September 2014)

| Sr.<br>No. | Issue  | Action to be<br>Taken   | Due Date       | By Whom                           | Update as of 31<br>Dec 2014   |
|------------|--|---|----------------|-----------------------------------|---|
| 1          | New BoD members<br>were not appointed;<br>old BoD continue to<br>hold meetings,<br>however, key<br>decisions were still not<br>addressed                                     | Approval of<br>new<br>independent<br>BoD members  | 15 Nov<br>2014 | GoS                               | The old BoD has<br>resigned and the<br>new BoD has<br>been nominated<br>and is currently<br>going through the<br>process of<br>appointment<br>under SECP rules<br>(to be completed<br>by 15 Jan 2015) |
| 2          | Matter of Rohri landfill<br>site land transfer is still<br>pending with CM for<br>approval of payments<br>and transfer   | Transfer from<br>the<br>Department of<br>Mines to<br>NSUSC  | 15 Oct<br>2014 | Department of<br>Mines /<br>NSUSC | No progress – the<br>payment is still<br>pending.<br>Possession given<br>but land not<br>transferred.   |
| 3          | Contract variation for<br>ICB#3 is still not<br>submitted to ADB.<br>NSUSC was given a<br>deadline to submit this<br>by 30 June 2014 to be<br>eligible for ADB<br>financing. | Approval of<br>the contract<br>variations<br>ICB#3, and<br>ICB#4<br>payments for<br>verified works. | 26<br>Sep2014  | BoD                               | Contract variation<br>submitted and<br>approved –<br>payment made.  |
|            | ICB#4 invoices cleared<br>by independent<br>verifier. Withdrawal<br>application is yet to be<br>submitted to ADB.  | Submit<br>Withdrawal  | 30<br>Sep2014  | NSUSC                             |   |
|            | In addition contract<br>variations related to<br>GST and SST have<br>also not been<br>submitted.   | Submit<br>contract<br>variations.   | 30<br>Sep2014  | NSUSC                             | Contract variation<br>provided and<br>payment made<br>but contract could<br>not be completed<br>before loan<br>closure on 30<br>June 2014   |
| 4          | Outstanding payments<br>on completed works<br>and existing contracts   | Resolution<br>and<br>settlement of  | 30<br>Sep2014  | NSUSC                             | Completed.<br>Remaining<br>payment will be  |

| Sr.<br>No. | Issue  | Action to be<br>Taken  | Due Date       | By Whom | Update as of 31<br>Dec 2014  |
|------------|--|--|----------------|---------|--|
|            |  | issues on<br>ICB#3, ICB#4<br>and other<br>contracts<br>Settle all  | 30 Sep<br>2014 |         | made by the<br>government.   |
|            |  | outstanding<br>MMP<br>payments and<br>submit to ADB  | 10 Oct<br>2014 |         |  |
|            |  | Settle all<br>outstanding<br>Brisbane City<br>payments for<br>work and<br>submit to ADB  | 22 Sep<br>2014 |         |  |
|            |  | Submission of<br>June and July<br>2013 verified<br>OSF invoices<br>to ADB for<br>liquidation                                   | 15 Oct<br>2014 |         |  |
|            |  | Submit all<br>outstanding<br>WAs   |                |         |  |
| 5          | Land acquisition<br>payment on Shikarpur<br>landfill still pending<br>approval of the CM for<br>payment. | Finalize land<br>acquisition<br>payment  | 30 Sep<br>2014 | NSUSC   | Partial payments<br>made. Safeguard<br>completion report<br>due and<br>remaining<br>payment<br>approved but not<br>made – by 31<br>March 2015. |
| 6          | Payment of SST still pending.  | Payment of<br>the SST,<br>collected by<br>NSUSC (100<br>M Rupee)<br>under ICB#3<br>to the<br>respective<br>Sindh<br>Government | 30 Sep<br>2014 | NSUSC   | Payment cleared  |

| Sr.<br>No. | Issue  | Action to be<br>Taken  | Due Date                         | By Whom | Update as of 31<br>Dec 2014  |
|------------|--|--|----------------------------------|---------|--|
|            |  | Agency<br>responsible<br>for SST   |                                  |         |  |
| 7          | GST and SST<br>payments:<br>Contract variation to<br>include SST for KSB<br>Pumps contract<br>(PCSS 0036) was<br>approved by ADB.<br>However, copy of the<br>signed variation is not<br>yet submitted to AD<br>B | GST and SST<br>payments and<br>contract<br>variations.<br>Submit to<br>ADB | 30<br>Sep2014                    | NSUSC   | Variation received<br>and payments<br>made.  |
| 8          | Audit Reports  | Submit Audit<br>reports:<br>For FY 2012<br>For FY 2013                     | 30 Sep<br>2014<br>30 Oct<br>2014 | NSUSC   | Overdue. Has to<br>be approved by<br>the new BoD.  |
| 9          | Loan Account Closure   | Liquidate the<br>outstanding<br>imprest<br>balance                         | 31 Oct<br>2014                   | ADB     | Completed  |
|            |  | Refund of<br>unspent<br>Imprest<br>Advance to<br>ADB                       | 31 Dec<br>2014                   | NSUSC   | Overdue sine 31<br>December 2014.<br>About \$1 million<br>imprest balance<br>to be refunded.<br>Request from<br>PMU to be sent to<br>P&D and Finance |

# H. Action Plan to be discussed during QPR Q4, 2014

| Sr.<br>No. | Issue   | Action to be Taken                             | Due Date | By Whom |
|------------|---|--|----------|---------|
| 1          | Land acquisition payment<br>on Shikarpur landfill still<br>pending approval of the<br>CM for payment. | Finalize land acquisition payment              | TBD      | NSUSC   |
| 2          | Loan Account Closure  | Refund of unspent<br>Imprest Advance to<br>ADB | TBD      | NSUSC   |

| Sr.<br>No. | Issue   | Action to be Taken                                   | Due Date  | By Whom                           |
|------------|---|--|-----------|-----------------------------------|
| 3          | Submission of Audit<br>Reports  | Submit Audit reports:                                |           |                                   |
|            |   | For FY 2012-13<br>For FY 2013-14                     | Immediate | NSUSC                             |
| 4          | Matter of Rohri landfill site<br>land transfer is still pending<br>with CM for approval of<br>payments and transfer | Transfer from the<br>Department of Mines to<br>NSUSC | TBD       | Department of<br>Mines /<br>NSUSC |

¢ Million

# Loan 2975-PAK & 2976-PAK (SF): MFF Sindh Cities Improvement Investment Program Tranche II

### A- Loan Basic Data

|                    |                                |                   |                    |                           |                    | φ IVIIIIOΠ           |
|--------------------|--------------------------------|-------------------|--------------------|---------------------------|--------------------|----------------------|
| Approval Date      | Signing Date                   | Effective<br>Date | Closing Date       | Closing Date<br>(Revised) | Elapsed<br>Time    | Project              |
| 18-Dec-12          | 8-May-13                       | 30-Jul-13         | 31-Aug-17          | -                         | 43%                | Rating<br>as of      |
| Approved<br>Amount | Net Loan<br>Amount             | Financing         | EA/IA              | Project<br>Officer        | Project<br>Analyst | 31Dec 14             |
| 99.1               | 25.10<br>74.29<br>Total: 99.39 | OCR<br>ADF        | PSU, GoS,<br>NSUSC | M. Shafi                  | Charles<br>Flex    | Potential<br>Problem |

GoS = Government of Sindh, NSUSC = North Sindh Urban Services Corporation PSU=Program Support Unit

### B- Loan Financial Progress (As of 31December2014)

#### Loan 2575-PAK

| Contract Award | Un-contracted Loan | Contract Award | Contract Av | vard for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| 1.859          | 23.241             | 7              | 2.363       | 1.859         |
| Disbursements  | Un-disbursed       | Disbursement   | Disbursem   | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| 1.463          | 23.637             | 6              | 1.682       | 1.448         |

### Loan 2576-PAK(SF)

| Contract Award | Un-contracted Loan | Contract Award | Contract Av | vard for 2014 |
|----------------|--------------------|----------------|-------------|---------------|
| (Cumulative)   | Balance            | Performance %  | Projections | Actual        |
| 5.630          | 64.658             | 8              | 6.945       | 5.630         |
| Disbursements  | Un-disbursed       | Disbursement   | Disburseme  | ents for 2014 |
| (Cumulative)   | Loan Balance       | Performance %  | Projections | Actual        |
| 4.236          | 66.052             | 6              | 5.050       | 4.236         |

### **C- Project Description**

1. Under the SCIP Multitranche Financing Facility (MFF) ADB will provide \$300 million equivalent, over a ten year period to 2018, to finance the Government of Sindh's (GoS) \$400 million program to improve water supply, wastewater management, and solid waste management services in clusters of secondary towns. SCIP supports (i) establishment of local government-owned, professionally managed utility companies; (ii) priority investment in water supply, wastewater, and solid waste management infrastructure; and (iii) urban sector reforms and capacity development, including an Urban Policy and Strategic Planning Directorate (Urban Directorate) at provincial level and overall program implementation.

2. The project under second tranche will enhance quality, reliability, and coverage of water supply, wastewater, and solid waste management services in participating towns (Sukkur, New Sukkur, Rohri and Khairpur). The project will result in an increase in i) population with household water connections to 65% by 2016 from 40% in 2012; ii) access to water distribution network from 37% in 2012 to 80%; iii) average hours per day of water supply from 4 hours in

2012 to over 10 hours for 65% of population by 2016 and iv) access to secondary solid waste management services from 65% in 2012 to 85% by 2016

# **D- Project Monitoring Framework (Current Status)**

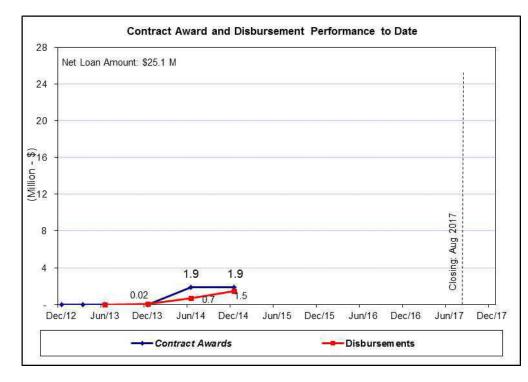
| Outputs   | Status with Key Activities   |
|---|--|
| NSUSC provides effective and more sustainable services in participating towns   |  |
| Performance-based contracts between NSUSC and private operators for landfill site design, build and operate by 2016   | Ongoing  |
| Increase in recovery of operation and maintenance cost through user charges from 1% in 2012 to at least 10% by 2016 in Sukkur, New Sukkur, Rohri and Khairpur | Ongoing  |
| NRW reduced from 60% in 2012 to 35% by 2016 in Sukkur, New Sukkur, Rohri and Khairpur   | Ongoing  |
| More informed urban policies and planning   |  |
| Land use base map for municipal services in digitized form<br>for 8 participating towns in north Sindh publicly available by<br>2013                          | Maps for six cities<br>completed   |
| Master plans of central Sindh six cities water/wastewater by June 2013  | Master plans for six cities completed  |
| Digitized maps of central Sindh cluster by June 2013  | Draft digitized maps of six cities available   |
| Timely and transparent operations support funding for NSUSC to cover eligible shortfall   |  |
| NSUSC monthly staff payroll met by December 2012  | Funds transfer for staff<br>pays is regular, but<br>previous back log not<br>settled. Funds approved to<br>clear backlog but not<br>reconciled or released |
| NSUSC suppliers paid as agreed by June 2013   | Counterpart funds<br>approved but remain<br>unpaid.  |

| Outputs   | Status with Key Activities   |
|---|--|
| Electricity bills paid as agreed by December 2014 after reconciliation and meter installation in eight town | Ongoing. Working<br>committee set up<br>comprising Finance<br>Department, PSU, NSUSC<br>and SEPCO to resolve the<br>issue. Reconciliation<br>completed for Sukkur and<br>Rohri by NSUSC and<br>SEPCO. Other regions in<br>progress and still not<br>completed – has to be<br>taken up by GoS. Payment<br>is regular on monthly basis.<br>The replacement of faulty<br>meters is completed in 4<br>towns - all 100% of the<br>faulty meters have been<br>replaced, including 13 new<br>transformers and in the 2<br>remaining towns will need<br>to progress. |
| Improved water supply, wastewater and solid waste management services in participating towns                |  |
| Additionally 12,000 households in Sukkur with improved water supply through 4 DNIs by 2014                  | DNI work to be completed by early June 2014  |
| Additionally 9,000 households in Khairpur with improved water supply through 3 DNIs by 2014                 | DNI work to be completed by early June 2014  |
| Increased intake capacity to 40 MGD at river Indus by March 2014  | Delayed – Contract was<br>awarded in January 2014.<br>However work has not<br>started as the firm is late in<br>completing the EMP<br>(August 2014). In addition<br>the contractor will not start<br>work until the supervision<br>consultants are hired. The<br>work is expected to start in<br>November 2014 now.  |

| Outputs  | Status with Key Activities   |
|--|--|
| Increased and improved access to sewerage system<br>network and disposal in Larkana and Shikarpur to 70,000<br>households from 30% in 2008 to 65% in 2016  | Procurement process in initial stages.   |
| Percentage of solid waste collected increases in Ghotki on average from 7% in 2012 to at least 80% by 2015.  | Procurement process in initial stages.   |
| 50% of all domestic customers surveyed through CRC are women   | TBD  |
| Public satisfaction about the following services increased by<br>about 20% in December 2014 above Citizen Report Card<br>survey base line conducted in December 2012:<br>- Water supply and solid waste services in Sukkur<br>- Sewerage in New Sukkhur<br>- Water supply services and solid waste services in Rohri<br>- Sewerage services in Khairpur, Shikarpur and Larkana | TBD by the end of 2014<br>during T1 completion<br>review   |
| Management structure and capacity for WSS operations improved  |  |
| NSUSC technical, financial, and operational efficiency improvement (business process, systems, training) by 2014   | Consultants to be hired ongoing.   |
| 80% of NSUSC management and operational staff trained in gender sensitive planning and implementation by 2015  | No progress in the<br>reporting period   |
| Sex-disaggregated consumer data base developed and implemented with efficient customer care system by 2013   | Delayed to be completed by December 2014   |
| Financial management system and business processes developed and implemented in all regional offices and head offices by 2013  | Ongoing to be completed in June 2014   |
| IPPMS and IBNet benchmarking system in place and performance benchmarking developed and implemented (annual) by 2014   | Delay in output based<br>budgeting and<br>performance benchmarking<br>due to delayed recruitment |
| Gender sensitive communication strategy developed, and implementation by 2013  | of consultants.<br>Not done  |

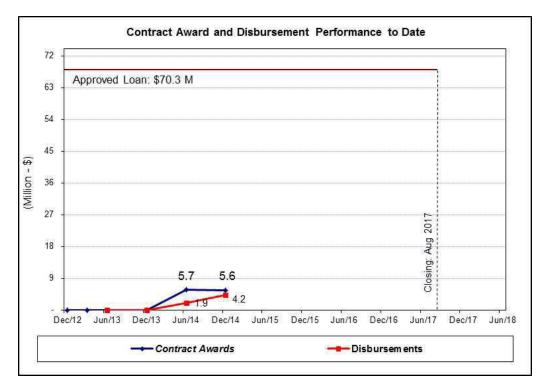
| Outputs  | Status with Key Activities   |
|--|--|
| Reorganization and restructuring of NSUSC completed by 2013  | Restructuringplanapproved.Seniormanagementremoved inDecember2013.ReplacementstaffrecruitmentwithmanagerlevellevelstaffinplaceandMD   |
| O&S system procedures and facilities developed and implemented for SWM, water and wastewater assets and operations by 2014 | Directors Operations<br>shortlisting summary for<br>approval of CM. To be<br>finalized by end June 2014.<br>New Board not approved.<br>On-going. Will be<br>completed by TRANCHE II<br>consultants currently being<br>hired – hiring to be<br>completed by Oct 2014. |

### E- Contract Award and Disbursement Performance over Project Life



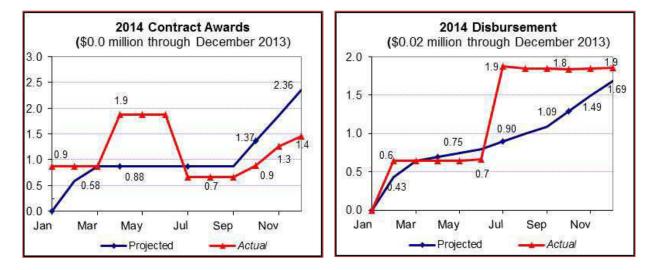
#### Loan 2975-PAK

# Loan 2976-PAK (SF)

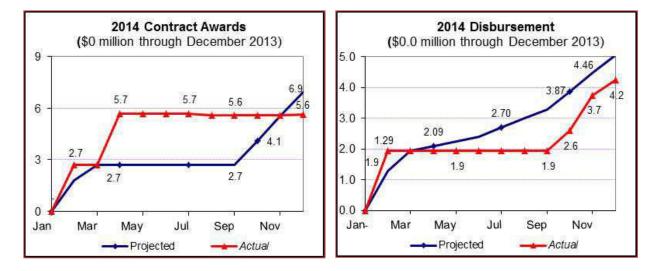


### F- Contract Award and Disbursement Targets and Achievements in 2014

#### Loan 2975-PAK



#### Loan 2976-PAK(SF)



| Sr.<br>No. | Issue   | Action to be Taken  | Due Date                      | By Whom        | Update as<br>of31 Dec<br>2014  |
|------------|---|---|-------------------------------|----------------|--|
| 1          | New BoD<br>members were<br>not appointed;<br>old BoD<br>continue to hold<br>meetings,<br>however, key<br>decisions were<br>still not<br>addressed | Approval of new<br>independent BoD members  | 30 Sep<br>2014                | GoS            | New BoD<br>appointed   |
| 2          | Delays in<br>Appointment  | Appointment of all the<br>NSUSC mid-level<br>management team staff<br>(manager and below)                                   | 15 Oct<br>2014                | BoD, NSUSC     | All directors<br>and managers<br>appointed. MD<br>appointment<br>pending with<br>CM. Director<br>capital works<br>also pending –<br>MD by 28 Feb<br>and Director<br>Capital works<br>by 31 March<br>2015 |
| 3          | Annual<br>Operations Plan   | Approval of the Annual<br>Operating Plan (2014-<br>2015) by BoD and<br>submission of the approved<br>OSF (2014-2015) to ADB | 30 Sep<br>2014                | BoD /<br>NSUSC | Pending<br>approval of<br>new Board –<br>by 31 Jan<br>2015.  |
| 4          | Performance<br>Monitoring:<br>Consultants<br>could not be<br>hired for this<br>under tranche 1,   | 0   | 15 Oct 2014                   | PSU            | Request<br>received by<br>ADB to be<br>agreed and<br>discussed<br>during the next<br>mission March<br>2015.  |
| 5          | Revision in<br>SAMAs  | Submit draft revised SAMA<br>agreements to ADB.<br>Submit agreements to GoS<br>for approval by                              | 30 Sep<br>2014<br>30 Oct 2014 | PSU            | Still pending –<br>overdue. To<br>be discussed<br>during the next<br>mission in  |

# G- Status of Action Plan Agreed during CPR 2014 2014 (incorporating recommendations of Review Mission of 18–19 September 2014)

| Sr.<br>No. | lssue   | Action to be Taken  | Due Date  | By Whom                              | Update as<br>of31 Dec<br>2014  |
|------------|---|---|---|--------------------------------------|--|
|            |   |   |   |                                      | March 2015.  |
| 6          | Revised Tariff<br>schedules   | Committee appointed by<br>the BoD to submit their<br>recommendation on<br>revised tariff schedules to<br>GoS  | 30 Oct 2014   | Committee<br>appointed by<br>the BoD | Pending<br>approval of<br>new BoD that<br>will appoint a<br>new<br>committee for<br>terrify revision   |
| 7          | Outstanding<br>payments   | Submission of August to<br>December 2013 verified<br>OSF invoices for liquidation<br>and replenishment to ADB   | 22 Sep<br>2014  | NSUSC                                | OSF cleared<br>up to June<br>2014.   |
|            | Long overdue<br>actions on<br>Procurement<br>related issues.                            | CPC to take decisions on<br>all pending procurement<br>actions, which are detailed<br>in Appendix 2 of the Loan<br>Review Mission (18-19<br>Sep 2014)   | 30 Sep<br>2014  | CPC                                  | Procurement<br>still delayed.<br>CPC has<br>starting<br>functioning but<br>quality still<br>weak.  |
| 8          | Long overdue<br>actions on<br>issues related to<br>consulting<br>services<br>contracts. | CPC to take actions on all<br>pending consultant<br>recruitment actions<br>(Appendix 2)   | 30 Sep<br>2014  | CPC                                  | First<br>submission for<br>2 design and<br>construction<br>consultants<br>received, one<br>cleared.  |
| 9          | Project<br>Implementation<br>as Agreed with<br>ADB Mission                              | Implement the project<br>procurement and<br>consultant recruitment<br>according to the agreed<br>workplan timelines, as<br>indicated in Appendix 2<br>which is to be finalized with<br>PSU and monitored by<br>PSU as well as Pⅅ,<br>GoSindh.<br>The monitoring of agreed<br>actions as outlined in<br>Appendix 2 shall be done<br>and report provided to ADP | On<br>continued<br>basis.<br>On<br>Fortnightly<br>basis -<br>for the next | PSU,<br>NSUSC,<br>P&DSD<br>PSU       | Major delays<br>in works<br>procurement.<br>Only 2 BER<br>for Supply<br>contracts<br>received, and<br>only one<br>works contract<br>awarded – all<br>remaining<br>works and<br>supply<br>contracts |
|            |   | and report provided to ADB and GoSindh, by PSU  | three<br>months   |                                      | overdue.<br>Delay in<br>management<br>consultants<br>hiring (first   |

| Sr.<br>No. | Issue        | Action to be Taken                                 | Due Date    | By Whom | Update as<br>of31 Dec<br>2014   |
|------------|--------------|--|-------------|---------|---|
|            |              |  |             |         | submission<br>still pending)  |
| 10         | Audit Report | Submission of the overdue 2013 audit for Tranche 2 | 30 Oct 2014 | NSUSC   | Overdue<br>Submitted to<br>the new Board<br>– approval by<br>31 January<br>2015 |

# H. Action Plan to be discussed during QPR, Q4, 2014

| Sr.<br>No. | Issue  | Action to be Taken  | Due Date  | By Whom                              |
|------------|--|---|-----------|--------------------------------------|
| 1          | Audit Report   | Submission of the overdue 2013 audit for Tranche 2  | Immediate | NSUSC                                |
| 2          | Major delays in works<br>procurement. Only 2 BER for<br>Supply contracts received, and<br>only one works contract<br>awarded – all remaining works<br>and supply contracts overdue.<br>Delay in management<br>consultants hiring (first<br>submission still pending) | All remaining procurements to<br>be completed by end of<br>second quarter.  | 30 Jun 15 | PSU, NSUSC                           |
| 3          | Long overdue actions on<br>Procurement related issues.   | CPC to take decisions on all<br>pending procurement actions,<br>which are detailed in<br>Appendix 2 of the Loan<br>Review Mission (18-19 Sep<br>2014) | TBD       | CPC                                  |
| 4          | Revised Tariff schedules   | Committee appointed by the<br>BoD to submit their<br>recommendation on revised<br>tariff schedules to GoS   | TBD       | Committee<br>appointed by<br>the BoD |
| 5          | Revision in SAMAs  | Submit draft revised SAMA<br>agreements to ADB.<br>Submit agreements to GoS<br>for approval by  | TBD       | PSU                                  |
| 6          | Annual Operations Plan(AOP)<br>yet not approved. Pending<br>board's approval.  | Approval of the AOP (2014-<br>2015) by BoD and<br>submission of the approved<br>OSF (2014-2015) to ADB  | TBD       | BoD / NSUSC                          |

### Loan 3049-PAK(SF): Social Protection Development Project

### A- Loan Basic Data

| Approval Date | Signing Date | Effective Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time | Project         |
|---------------|--------------|----------------|--------------|---------------------------|-----------------|-----------------|
| 22-Oct-13     | 25-Nov-13    | 24-Jun-14      | 30-Jun-19    | _                         | 21%             | Rating<br>as of |
| Approved      | Net Loan     | Financing      | EA/IA        | Project                   | Project         | 31Dec 14        |
| Amount        | Amount       | Financing      | LANA         | Officer                   | Analyst         | 5106014         |
| 430.0         | 413.355      | ADF            | BISP         | V. Auwera                 | E. Aquino       |                 |

### **B- Loan Financial Progress**

| As | of | 30 | June | 2014 |  |
|----|----|----|------|------|--|
|----|----|----|------|------|--|

| Contract Award | Contract Award Un-contracted Loan Contract Award |               | Disbursemer | its for 2014 |
|----------------|--|---------------|-------------|--------------|
| (Cumulative)   | Balance  | Performance % | Projections | Actual       |
| 18.170         | 395.185  | 4             | 0.135       | 18.170       |
| Disbursements  | Un-disbursed                                     | Disbursement  | Disbursemen | its for 2014 |
| (Cumulative)   | Loan Balance                                     | Performance % | Projections | Actual       |
| 68.176         | 345.179  | 16            | 14.320      | 68.176       |

### **C- Project Description**

1. The project will support the Government of Pakistan's national social safety net program, the Benazir Income Support Program (BISP). The project will enable the expansion of the cash transfer program (paid to the female head of targeted poor families) by registering an additional 2.4 million eligible families and financing the first few quarters of their cash transfers. In addition, it will support the strengthening and phased expansion of the pilot health insurance and skills development programs to increase income and good health for targeted families. The project will provide technical support and finance part of the scaling-up costs of both programs using a performance-based allocation. The substantial fiduciary risk of the project will be mitigated through the strengthening of BISP financial management systems and capacity.

2. The outcome will be increased resilience for BISP female beneficiaries and their families.

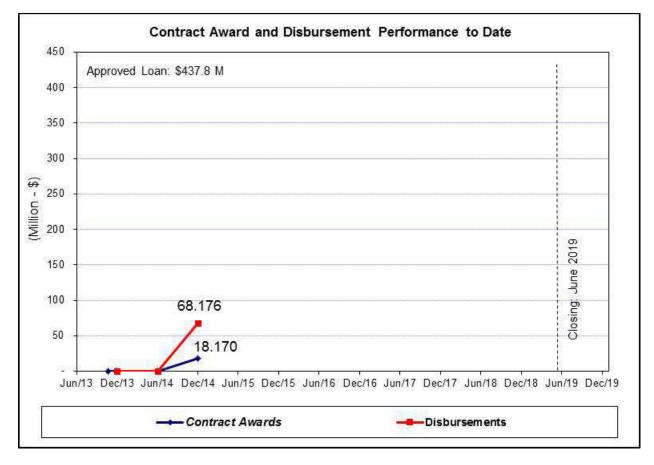
### **D- Project Monitoring Framework (Current Status)**

| Outputs   | Performance Indicators   | Status with Key Activities  |
|---|--|---|
| 1. Cash transfer<br>program<br>coverage<br>expanded | Enrollment of eligible female<br>heads of families with the<br>CNIC increased Baseline:<br>70% in 2013, target: 95% in<br>2018 | By the end of September 2014, 5.59 million out of the targeted 7.2 million beneficiaries were enrolled, of which 4.6 million beneficiaries are receiving the cash transfer. |

\$ Million

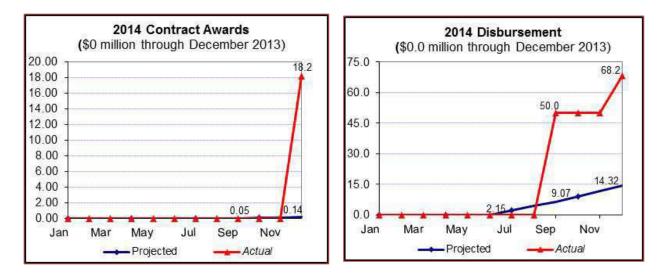
| Outputs   | Performance Indicators   | Status with Key Activities  |
|---|--|---|
| 2. Health   | Regular cash transfers<br>received on time by all newly<br>registered women Baseline: 0<br>in 2013, target: 2.4 million in<br>2018   | Q3 2014 (\$10.5 million to 236,986 new<br>beneficiaries) and Q4 2014 (\$7.62 million<br>to 169,896 new beneficiaries) cash<br>transfer payments to new beneficiaries<br>were paid from project resources as<br>scheduled.<br>Implementation is delayed. The |
| insurance<br>program refined<br>and rolled out      | design and using technology-<br>based infrastructure starting<br>Q3 2014 implemented   | organizational structure and staff<br>arrangements of the Waseela-e-Sehet<br>(WES - health insurance program) needs<br>to be approved by the BISP Board before<br>starting the implementation. The last<br>Board meeting dates from 23 December<br>2013 (!) |
|   | Enrollment of female heads<br>and their families in the WES<br>increased<br>Baseline: 37,525 in 2013,<br>target: 786,423 in 2018   | Implementation is delayed (see above)   |
|   | Admissions of WES<br>registered families increased<br>Baseline: 928 in 2013,<br>midterm: 18,512, target:<br>69,865 in 2018, by sex of<br>patient                                       | Implementation is delayed (see above)   |
| 3. Skills<br>development<br>program<br>strengthened | New organization structure<br>with MIS and internal<br>monitoring system in place by<br>Q4 2014  | Implementation is delayed. The organizational structure and staff arrangements of the Waseela-e-Rozgar (WER – skills development program) needs to be approved by the BISP Board before starting the implementation.  |
|   | Implementation of pilot in 13<br>districts based on labor<br>survey, using standardized<br>courses and guided by social<br>mobilizers started by Q1 2015                               |   |
|   | Total number of beneficiaries<br>trained increased<br>Baseline: 56,600 in 2013,<br>midterm: 283,118, target:<br>577,294 in 2018, of which at<br>least 50% are women<br>(baseline: 30%) |   |

| Outputs  | Performance Indicators  | Status with Key Activities   |
|--|---|--|
| 4. Financial<br>management<br>and control<br>systems, and<br>policy research<br>improved | Detailed annual budget<br>prepared and object level<br>classification and chart of<br>accounts used for<br>expenditure from Q1 2014<br>onward | BISP Action plan based on findings of<br>compliance audit for FY2013 has been<br>agreed between BISP and ADB and is<br>being implemented |
|  | Engendered research<br>conducted in line with<br>research framework from Q1<br>2015 onward  | Not yet due  |



### E- Contract Award and Disbursement Performance over Project Life

F- Contract Award and Disbursement Targets and Achievements in 2014



# G- Status of Action Plan Agreed during QPPR Mission (24 Feb to 5 Mar 2014) Status of Action Plan Agreed during CPR 2014

| Sr.<br>No. |  | Proposed<br>Resolution  | Due Date  | By<br>whom | Update as of<br>31 Dec 2014   |
|------------|--|---|-----------|------------|---|
| 1.         | Frequent changes in<br>senior management.<br>In one year 3<br>Secretaries have<br>been changed | Appointment of<br>a Secretary on<br>full time basis<br>for a reasonable<br>tenure | Immediate | GoP        | On 20 November 2014,<br>Shabir Ahmed was<br>appointed as Secretary. Or<br>25 November 2014,<br>Chairman BISP resigned<br>and has yet to be replaced |

# H- Action Plan to be discussed in QPR Q4, 2014

| Sr.<br>No. | Issue   | Proposed Resolution   | Due Date    | By whom            |
|------------|---|---|-------------|--------------------|
| 1          | Delayed recruitment of<br>project management unit<br>staff  | Recruitment of full-time<br>project manager, financial<br>management specialist<br>(based in FM Unit), and<br>internal audit specialist<br>(based in Internal Audit<br>unit)  | 28 Feb 2015 | BISP               |
| 2          | Delayed approval for<br>phased roll-out of WES<br>and WER   | <ul> <li>BISP to present roadmap<br/>for WES and WER to the<br/>BISP Board</li> <li>BISP Board to decide on<br/>organizational structure<br/>and staff arrangement for<br/>phased expansion of<br/>WES and WER</li> </ul> | 28 Feb 2015 | BISP<br>BISP Board |
| 3          | Need to monitor<br>performance of cash<br>transfer payments | Finalize terms of reference<br>and advertise consulting<br>service to prepare spot<br>checks on cash transfers  | 28 Feb 2015 | BISP/ADB           |
| 4          | Delayed project support<br>to WES and WER                   | <ul> <li>Organize BISP Board as<br/>soon as possible to start<br/>project support to WES<br/>and WER</li> <li>field review mission to<br/>agree on timing of<br/>recruitment of consulting<br/>services</li> </ul>        | 28 Feb 2015 | BISP<br>BISP/ADB   |
|            |   | <ul> <li>finalize terms of<br/>reference for consulting<br/>inputs and advertise<br/>consulting services</li> </ul>   |             | BISP/ADB           |

## Loan 3214-PAK(SF): Public Sector Enterprise Reforms Project

### A- Loan Basic Data

|                    |                    |                |              |                           |                    | φινιπιστι       |
|--------------------|--------------------|----------------|--------------|---------------------------|--------------------|-----------------|
| Approval Date      | Signing Date       | Effective Date | Closing Date | Closing Date<br>(Revised) | Elapsed<br>Time    | Project         |
| 04-Dec-14          | Not signed         | Not effective  | 30-Jun-20    | _                         | 1%                 | Rating<br>as of |
| Approved<br>Amount | Net Loan<br>Amount | Financing      | EA/IA        | Project<br>Officer        | Project<br>Analyst | 31 Dec 14       |
| 20.0               | 19.112             | ADF            | EAD/MoF      | V. Auwera                 | E. Aquino          |                 |

## **B- Loan Financial Progress**

| As | of | 30 | June | 2014 |  |
|----|----|----|------|------|--|
|----|----|----|------|------|--|

| Contract Award                 | Un-contracted Loan | Contract Award | Disbursements for 2014 |              |
|--------------------------------|--------------------|----------------|------------------------|--------------|
| Contract Award<br>(Cumulative) | Balance            | Performance %  | Projections            | Actual       |
| _                              | —                  | -              | _                      | _            |
| Disbursements                  | Un-disbursed       | Disbursement   | Disbursemer            | nts for 2014 |
| (Cumulative)                   | Loan Balance       | Performance %  | Projections            | Actual       |
| _                              | _                  | _              | _                      | _            |

### **C- Project Description**

1. The Project will strengthen the Government of Pakistan's capacity to privatize and restructure its designated public sector enterprises (PSEs) by (i) strengthening the privatization program; (ii) improving corporate governance, structure, and management capacity in selected PSEs; and (iii) enhancing governance and regulatory regimes in selected sectors currently dominated by PSEs.

2. The expected impact of the project is a reduction of the fiscal and economic costs associated with Pakistan PSEs. The expected outcome is successful privatization and restructuring of selected PSEs. This will be measured through the number of government divestments from fiscally costly PSEs and the number of fiscally costly PSEs effectively restructured.

### **D- Project Monitoring Framework (Current Status)**

| Outputs  | Performance Indicators   | Status with Key Activities |
|--|--|----------------------------|
| 1. Corporate<br>governance, structure<br>and management<br>capacity improved in<br>selected PSEs | At least 80% of PSEs fully report to<br>the SECP through the online<br>system by 2019<br>(baseline: none in June 2014) |                            |
| Selected FSES  | Due diligence reports completed for<br>PSEs representing at least 50% of<br>PSEs assets (at book value) by<br>2019     |                            |
|  | [baseline: no due diligence reports]   |                            |

\$ Million

| Outputs   | Performance Indicators  | Status with Key Activities |
|---|---|----------------------------|
| 2. Governance and<br>regulatory regimes<br>enhanced in selected<br>sectors currently<br>dominated by PSEs<br>Governance and<br>regulatory regimes<br>enhanced in selected<br>sectors currently<br>dominated by PSEs | Blueprints for revised market<br>structures with efficient and<br>transparent separation of<br>regulatory and operational roles<br>finalized for 2 sectors<br>Reform monitoring reports by the<br>Ministry of Water and Power and<br>the Ministry of Petroleum and<br>Natural Resources submitted on a<br>quarterly basis to the Economic<br>Coordination Committee |                            |
| 3. Project efficiently and effectively  | Competition assessments<br>conducted for at least 3 sectors<br>affected by privatization and<br>restructuring of PSEs<br>At least 75% of activities completed<br>on time.   |                            |
| managed<br>4. Strengthened<br>privatization program   | At least 10 privatization<br>transactions completed<br>Public education and<br>communications strategy<br>implemented during 2015-2019.   |                            |
|   | Mitigation framework for labor-<br>related issues prepared by<br>December 2015 and implemented<br>during 2016-2019  |                            |

# E- Action Plan to be discussed in QPR Q4, 2014

| Sr.<br>No. |                                 | Proposed Resolution   | Due Date    | By whom |
|------------|---------------------------------|---|-------------|---------|
| 1          | Loan signing and effectiveness. | EA to complete all formalities essential for signing and effectiveness of the loan. | 30 Apr 2014 | EAD/ADB |